



# NHCNE Newport Use Case Volume II

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# Part A: NHCNE Newport Data Call (1 of 11)

## Mission Readiness

MTF Name	MTF DMIS ID	Assigned Deployable Capability	Officer	Enlisted
NHCNE, NEWPORT	0100	4TH MARDIV H&S CO 1/24 MAR	1	0
NHCNE, NEWPORT	0100	4TH MARDIV H&S CO 1/25 MAR	2	0
NHCNE, NEWPORT	0100	4TH MARDIV H&S CO 2/25 MAR	24	0
NHCNE, NEWPORT	0100	4TH MARDIV H&S CO 2/25 MAR	2	0
NHCNE, NEWPORT	0100	4TH MAW MWSS 472 DET B MWSS 47	1	0
NHCNE, NEWPORT	0100	4TH MLG A SURG CO 4MEDBN	1	0
NHCNE, NEWPORT	0100	DET B MWSS-471 MAG-41	1	0
NHCNE, NEWPORT	0100	EXPED MED FAC (EMF 150) BRAVO (CA, SAN DIEGO)	0	1
NHCNE, NEWPORT	0100	EXPED MED FAC (EMF 150) CHARLIE (MD, BETHESDA)	0	2
NHCNE, NEWPORT	0100	EXPED MED FAC (EMF 150) GOLF	1	0
NHCNE, NEWPORT	0100	EXPED MED FAC (EMF 150) GOLF (SC, BEAUFORT)	2	2
NHCNE, NEWPORT	0100	EXPED MED FAC (EMF 150) JULIET (VA, PORTSMOUTH)	0	3
NHCNE, NEWPORT	0100	EXPED MED FAC (EMF 150) KILO (NC, CAMP LEJEUNE)	5	0
NHCNE, NEWPORT	0100	EXPED MED FAC (EMF 150) MIKE (FL, JACKSONVILLE)	0	1
NHCNE, NEWPORT	0100	EXPED MED UNIT 10 ALPHA (VA, PORTSMOUTH)	1	0
NHCNE, NEWPORT	0100	EXPED MED UNIT 10 CHARLIE (CA, SAN DIEGO)	1	0
NHCNE, NEWPORT	0100	JAL FHCC BLD DNR CTR (IL, GREAT LAKES)	6	0
NHCNE, NEWPORT	0100	MWSS-472 MAG-49	1	0
NHCNE, NEWPORT	0100	NMCB TWO SEVEN	1	0
NHCNE, NEWPORT	0100	SITE SPT MARIETTA H&S BN	0	1
NHCNE, NEWPORT	0100	T-AH 20 COMFORT MED TREATFAC (VA, NORFOLK)	3	0
<b>Grand Total</b>			<b>53</b>	<b>10</b>

# Part A: NHCNE Newport Data Call (2 of 11)

## Installation

<b>Affiliated Location Name</b>	<b>Installation Mission</b>	<b>Medical Units assigned to mission</b>
NAVSTA Newport	Auxiliary Security Force	14 - E6 and below, 2 days per month.
NAVSTA Newport	SAPR Roving Watch	1 - E7 or O3 and 1 - E6, 15 days per month.
NAVSTA Newport	CACO Watch	1 - E7 or O3, 1 wk/2 mos.
NAVSTA Newport	Range coverage	1 HM once a month
NAVSTA Newport	Closed Point of Distribution	24 Officer and Enlisted personnel
NAVSTA Newport	Funeral Detail/Color Guard	10 Enlisted personnel
NAVSTA Newport	Health Promotion Services: Wellness outreach	1 Officer and 3 Civilian personnel
NAVSTA Newport	Preventive Medicine Services: Food Sanitation, Pest Control Surveys for installation child care facilities and food establishments	1 Officer and 2 Enlisted personnel
USCG - various transient ships	Shipboard sanitation surveys	2 Officer and 2 Enlisted personnel

# Part A: NHCNE Newport Data Call (3 of 11)

## Line Mission Elements – NAVSTA NEWPORT; DMIS ID 0100 (1 of 3)

Affiliated Location UIC	Line Units Served	Unit Mission	Total Personnel	Comments
62661	*Officer Training Command Newport	Train 2/3 of all Naval Officers	87	Initial Entry to Naval Service Screening and Immunizations; Fit-to-Train; Acute Care; Dental; Readiness; Special Duty Physicals
66128	Naval Academy Preparatory School	Pre-entry school for Naval Academy	222 <sup>1</sup>	Initial Entry to Naval Service Screening and Immunizations; Fit-to-Train; Acute Care; Dental; Readiness
53103J34	Marine Detachment Newport	Training for USMC Aviation Support	22	Acute Care; Dental; Medical Readiness
63190	Surface Warfare Officer School	Training Pipeline for Surface Warfare Officers	127	Acute Care; Medical Readiness
53103K82	Supply School	Training Pipeline for Supply Officers	61	Special Duty Physicals; Acute Care; Medical Readiness
53103JC3	International Legal Studies	Advanced Legal Training Course	1	Acute Care; Medical Readiness
3476B	Legal Justice School	Training Pipeline for JAG	14	Acute Care; Medical Readiness
00124	War College	Senior Officer Advanced Master's Program	164 <sup>1</sup>	Acute Care; Medical Readiness
66604	Naval Undersea Warfare Center	R&D for Naval Systems	22	Special Duty Physicals
30665	Coastal Riverine Squadron 8	Maritime Security Operations	60	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
30713	EOD Mobile Unit 12	Commander, Navy Region Mid-Atlantic EOD	7	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
30486	STU NAVWARCOL	Educate and develop future leaders	30	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
3204B	NAVSTA Newport Security	Security for NAVSTA Newport	22	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health

\*Officer Training pushes through over 2,800 officers per year arriving at intervals of approximately 3 weeks with 500-750 students on deck at any given time.

<sup>1</sup>Organic Medical Personnel – One (1) Enlisted

# Part A: NHCNE Newport Data Call (4 of 11)

## Line Mission Elements – NAVSTA NEWPORT; DMIS ID 0100 (2 of 3)

Affiliated Location UIC	Line Units Served	Unit Mission	Total Personnel	Comments
31697	Naval Leadership and Ethics Center	Senior Officer Leadership Program	21	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
53103KC8	Naval Legal Service Office	Legal services to service and family members	33	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
35400	Navy Band Northeast	Musical support for military ceremonies	27	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
61821	Naval Operational Support Center	Supports Navy reserve units	22	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
43728	Senior Enlisted Academy	Senior Enlisted Leadership Program	18	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
32411	NAVSTA Newport Security	Security for NAVSTA Newport	36	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
3476B	CENSERSUPP Newport	Operational support	18	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
41745	ONI DET Naval War College	Naval War College intelligence expertise	7	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
41918	SWOSCOLOM FMS Newport	Specialty Pipeline Training	12	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
43996	STU NAVSCSCOL Newport	Specialty Pipeline Training	30	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
45514	DEFSECCOPAGY DILS	Service support	3	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
45992	Enlisted Aid Newport	Service support	2	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health

# Part A: NHCNE Newport Data Call (5 of 11)

## Line Mission Elements – NAVSTA NEWPORT; DMIS ID 0100 (3 of 3)

Affiliated Location UIC	Line Units Served	Unit Mission	Total Personnel	Comments
47115	CRS 8 Co. A 1st PLT	Boat, security, sensor, and C4 assets worldwide	26	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
53103J56	Naval War College (perm)	Specialty Pipeline Training	8	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
53103K26	US Naval Justice School	Specialty Pipeline Training	1	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
53103K55	Officer Training Command	Specialty Pipeline Training	1	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
53103LAW	MARCOR REP US Naval War	Specialty Pipeline Training	2	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
55849	2ND NAV EXP LOG REG	Provides expeditionary logistic capabilities	11	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
55850	NR COMPACFLT 0322A Det	Specialty Pipeline Training	9	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
55859	NR SURGEMAIN WACO	Specialty Pipeline Training	19	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
55860	CRS 1 Co D, 1ST PLT	Boat, security, sensor, and C4 assets worldwide	41	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
62741	NAVSCSCOL Newport	Specialty Pipeline Training	23	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health
62750	NAVJUSTSCOL Newport	Specialty Pipeline Training	19	AD enrolled to MTF (provide medical and dental services); PHAs; Behavioral Health

# Part A: NHCNE Newport Data Call (6 of 11)

## Medical Education and Training

Name of Program	Number in Program	Program Length	Associated locations
BLS (to include BLS-Instructor, Heart Saver, and HS-Instructor)	521	4 hours	NHCNE Newport, NAVSTA Fire, NOSC Newport, CRS-8, NOSC Quincy, Center for Service Support, Defense Institute of International Legal Studies, EOD Mobile Unit 12, Fleet Logistics Center – Newport, Marine Corps Detachment Newport, Naval Academy Preparatory School, Naval Communications (NCTAMS), Naval Criminal Investigative Service – Newport, Naval Justice School, Naval Leadership and Ethics Center, Naval Legal Service Office, Naval Undersea Warfare Center, Naval War College, Naval Facilities Public Works – Newport, Navy Band Northeast, Naval Supply Corps School, Office of Naval Intelligence, Officer Training Command – Newport, Senior Enlisted Academy, Space and Naval Warfare Systems Center – Atlantic, Surface Warfare Officers School Command, US Army Reserve Center – Newport, USCGC Cutter Ida Lewis, USCG Cutter Juniper, USCG Cutter Willow, USCG Cutter Oak, USCG Patrol Ship Tiger Shark, Naval Facilities Engineering Command, Officer Candidate School, Officer Development School, 443rd Civil Affairs Battalion (Army), NAVSTA MWR, Ney Hall Galley, NAVSTA Police and Security, USS Constitution
TCCC	120	1 week	NHCNE Newport, NBHC Groton, NBHC Portsmouth, NBHC Saratoga Springs, USCG Sector SE New England, USCG Academy Police Forces, NAVSTA Newport, Security, Coastal Riverine Squadron EIGHT, OHSU Det-D
HMSB	203	2 days	NHCNE Newport, NBHC Groton, NBHC Portsmouth, NBHC Saratoga Springs
ACLS	84	1 day	NHCNE Newport, NBHC Groton, NBHC Portsmouth, NBHC Saratoga Springs, NUMI, NOSC Quincy, NOSC Newport, NAVSTA Fire
PALS	12	1 day	NHCNE Newport, NBHC Groton, NBHC Portsmouth, NBHC Saratoga Springs
Council for Accreditation in Occupational Hearing Conservation	12	1 week	NHCNE Newport, NBHC Groton, NBHC Portsmouth, NBHC Saratoga Springs

# Part A: NHCNE Newport Data Call (7 of 11)

## Exceptional Family Member Program

MTF Medical Specialties supporting EFMP	Number of EFMP Supported
Family practice	25
Pediatrics	34

Network Specialties Supporting EFMP	Number of EFMP Supported
Behavioral Therapy ABA	9
Cardiology	1
Child Psychiatry	7
Child Psychology	7
Cleft Palate Team	1
Dermatology	4
Developmental Medicine	8
Dietician	5
Endocrinology	5
Family Practice	16
Fertility	1
Gastroenterology	2
General Surgery	1
Genetics	1
Hematology/Oncology	4
Nephrology	1
Neuro Surgery	1
Neurology	3

Network Specialties Supporting EFMP	Number of EFMP Supported
OB/Gyn	3
Occupational Therapy	11
Ophthalmology	5
Oral Surgery	2
Orthopedics	1
Otorhinolaryngology	2
Pediatric Cardiology	3
Pediatric Endocrinology	3
Pediatric Gastroenterology	2
Pediatric Neurology	5
Pediatric Ophthalmology	2
Pediatric Orthopedics	1
Pediatric Otorhinolaryngology	1
Pediatric Pulmonology	2
Pediatrics	27
Physiatrist	1
Physical Therapy	6

Network Specialties Supporting EFMP	Number of EFMP Supported
Plastic Surgery	1
Podiatrist	1
Psychiatry	2
Psychology	3
Pulomonology	3
Radiation Oncology	1
Respiratory Therapy	2
Rheumatology	1
Social Work	6
Speech Therapy	10
Urology	1

# Part A: NHCNE Newport Data Call (8 of 11)

## Shared Agreements

Partnering Agency	Description/Topic	Agreement Type	Reimbursable/Non-Reimbursable	Benefit, Readiness, or Both	Purpose/Intent
Newport Hospital	Sexual Assault Forensic Examination Program	MOU	Non-Reimbursable	Benefit	Outlines SAFE examination procedures
RI Air National Guard, 13th Weapons of Mass Destruction, Civil Support Team	Medical Non-Commissioned Officer Training and Support	MOU	Non-Reimbursable	Both	To broaden the scope of care and to maintain qualifications/required clinic time
VA Medical Center Providence	Radiology Technician Training	VA Sharing Agreement	Non-Reimbursable	Readiness	To broaden the scope of care and to maintain qualifications/required clinic time
RI Blood Center	Blood Donations	MOU	Non-Reimbursable	Benefit	Blood donation drives at NHCNE
Naval Station Newport	Corpsman Support	MOU	Non-Reimbursable	Benefit	Corpsman support provided at firearms training
Naval Undersea Medical Institute (NUMI) /Navy Medicine Operational Training Command (NMOTC)	Submarine Independent Duty Corpsman Support	MOU	Non-Reimbursable	Both	To broaden the scope of care and to maintain qualifications/required clinic time
Navy Operational Support Center Quincy	Biomedical Equipment Repair and Support	MOA	Non-Reimbursable	Benefit	Biomedical equipment maintenance and repair
Kent Hospital	Various provider specialties	TAA	Non-Reimbursable	Both	Clinical rotations
VA Medical Center Providence/Veteran Benefits Administration	Integrated Disability Evaluation Systems	MOA	Non-Reimbursable	Benefit	Integrated Disability Evaluation Screenings
Boston College	Nursing Students	TAA	Non-Reimbursable	Both	Student rotations
Bryant University	Physician Assistant Students	TAA	Non-Reimbursable	Both	Student rotations
George Washington University	Nurse Practitioner Students	TAA	Non-Reimbursable	Both	Student rotations

# Part A: NHCNE Newport Data Call (9 of 11)

## Shared Agreements

Partnering Agency	Description/Topic	Agreement Type	Reimbursable/Non-Reimbursable	Benefit, Readiness, or Both	Purpose/Intent
New England College of Optometry	Optometry Students	TAA	Non-Reimbursable	Both	Student rotations
Salve Regina University	Nursing Students	TAA	Non-Reimbursable	Both	Student rotations
Southern College of Optometry	Optometry Students	TAA	Non-Reimbursable	Both	Student rotations
Southern Connecticut State University	Exercise Science Students	TAA	Non-Reimbursable	Both	Student rotations
Uniformed Services University of the Health Sciences (USUHS)	Medical and Graduate Nursing Students	TAA	Non-Reimbursable	Both	Student rotations
University of New England	PharmD Students	TAA	Non-Reimbursable	Both	Student rotations
University of New England	PharmD Students	TAA	Non-Reimbursable	Both	Student rotations
University of Rhode Island	Nursing and Nurse Practitioner Students	TAA	Non-Reimbursable	Both	Student rotations
U.S.S. Constitution	Independent Duty Corpsman Support	MOA	Non-Reimbursable	Benefit	To broaden the scope of care and to maintain qualifications/required clinic time
Officer Training Command Newport (OTCN)	Certified Athletic Trainer Support	MOU	Non-Reimbursable	Benefit	To provide physician support, medical direction and oversight for OTCN Athletic Trainers
Naval Facilities (NAVFAC) Command Atlantic	Facilities Support	DON7600	Reimbursable	Benefit	Addresses reimbursable facilities services/support provided by NAVFAC
Naval Facilities (NAVFAC) Command Mid-Atlantic	Facilities Support	DON7600	Reimbursable	Benefit	Addresses reimbursable facilities services/support provided by NAVFAC

# Part A: NHCNE Newport Data Call (10 of 11)

## Shared Agreements

Partnering Agency	Description/Topic	Agreement Type	Reimbursable/Non-Reimbursable	Benefit, Readiness, or Both	Purpose/Intent
Naval Supply Systems Fleet Logistics Command (NAVSUP FLC)	Postal Services	DON7600	Reimbursable	Benefit	Addresses reimbursable postal services provided by NAVSUP FLC
Navy Exchange Service Command (NEXCOM)	Internet (Wi-Fi) Services	DON7600	Reimbursable	Benefit	Addresses reimbursable wireless internet services provided by NEXCOM, via a third party provider
American Red Cross	Volunteer Services	MOU	Non-Reimbursable	Benefit	Augment staff with ARC volunteers in order to increase efficiency in services provided to beneficiaries
Navy Operational Support Center Newport	Space Utilization & Clinical Support	MOU	Non-Reimbursable	Benefit	Authorizes NOSC Newport to utilize clinic spaces during drill weekends
Community College of Rhode Island	Dental Hygiene Students	TAA	Non-Reimbursable	Both	Student rotations
Lake Erie College of Osteopathic Medicine	Internal Medicine Students	TAA	Non-Reimbursable	Both	Student rotations
Salve Regina University	Health Care Administration and Management Students	TAA	Non-Reimbursable	Both	Student rotations
University of Massachusetts Amherst	Nursing, Nurse Practitioner and Public Health students	TAA	Non-Reimbursable	Both	Student rotations
University of Rhode Island	Pharmacy Students	TAA	Non-Reimbursable	Both	Student rotations
Newport Hospital	External Resource Sharing Agreements	ERSA/MOU	Non-Reimbursable	Both	Specialty providers performing procedures in local civilian hospitals
Kent Hospital	External Resource Sharing Agreements	ERSA/MOU	Non-Reimbursable	Both	Specialty providers performing procedures in local civilian hospitals

# Part A: NHCNE Newport Data Call (11 of 11)

## Shared Agreements

Partnering Agency	Description/Topic	Agreement Type	Reimbursable/Non-Reimbursable	Benefit, Readiness, or Both	Purpose/Intent
Johnson & Wales University	Culinary Nutrition and Physician Assistant Students	TAA	Non-Reimbursable	Both	Student rotations
Naval Academy Preparatory School and Columbia University	Social Work Students	TAA	Non-Reimbursable	Both	Student rotations
University of New England	Physician Assistant and Osteopathic Medicine Students	TAA	Non-Reimbursable	Both	Student rotations
University of Saint Joseph	Doctor of Pharmacy Students	TAA	Non-Reimbursable	Both	Student rotations
Wellness Workdays Dietetic Internship	Registered Dietician Students	TAA	Non-Reimbursable	Both	Student rotations
Coastal Riverine Squadron 8 (CORIVRON8)	Independent Duty Corpsman Support	MOA	Non-Reimbursable	Both	To broaden the scope of care and to maintain qualifications/required clinic time
Naval War College	Independent Duty Corpsman Support	MOA	Non-Reimbursable	Both	To broaden the scope of care and to maintain qualifications/required clinic time
Naval Academy Preparatory School (NAPS)	Certified Athletic Trainer Support	MOA	Non-Reimbursable	Benefit	To provide physician support, medical direction and oversight for NAPS Athletic Trainers
Home and Health Care Training Services of New England	Phlebotomy and Medical Assistant Students	TAA	Non-Reimbursable	Both	Student rotations
Officer Training Command Newport (OTCN)	Clinical Psychologist Support	MOU	Non-Reimbursable	Benefit	To provide clinical psychologist as SME to support OTCN training program

# Part B: Relevant Section 703 Report Detail

Facility	Clinic Specialty	Encounters	Evaluated Visits	RVU	Estimated Network Ability to Absorb Workload
NHC CORPUS CHRISTI	BEHAVIORAL HEALTH CLINIC	2,687	677	5,213	Red
NHC CORPUS CHRISTI	PT/OT	5,785	1,466	13,638	Green
NHC NEW ENGLAND	OPHTHALMOLOGY CLINIC	34	0	136	Green
NHC NEW ENGLAND	OTOLARYNGOLOGY CLINIC	924	781	2,417	Green
NHC NEW ENGLAND	DERMATOLOGY CLINIC	1,895	1,473	5,932	Green
NHC NEW ENGLAND	GENERAL SURGERY CLINIC	2,685	1,446	5,501	Green
NHC NEW ENGLAND	ORTHOPEDIC CLINIC	5,823	3,543	10,296	Green
NHC NEW ENGLAND	BEHAVIORAL HEALTH CLINIC	6,461	3,832	12,936	Green
NHC NEW ENGLAND	PT/OT	8,056	2,990	22,329	Green
NHC NEW ENGLAND	PRIMARY CARE CLINIC	12,207	6,902	18,137	Green
NHC PATUXENT RIVER	BEHAVIORAL HEALTH CLINIC	5,081	2,072	10,578	Green

Markets	Inpatient		Ambulatory		Provider Workload Adjustment	
	Reported wRVU	Adjusted w/RVU	Reported wRVU	Adjusted w/RVU	Inpatient only	Combined Amb & Inpt
0096 – AF-C-72 <sup>nd</sup> MEDGRP-TINKER	443	514	108,643	108,643	16%	0.1%
0097 – AF-C-97 <sup>th</sup> MEDGRP-ALTUS	132	155	35,009	35,009	17%	0.1%
0100 – NHC NEW ENGLAND	301	337	69,680	69,680	12%	0.1%
0106 – AF-C-28 <sup>th</sup> MEDGRP-ELLSWORTH	176	210	64,911	64,911	20%	0.1%
0112 – AF-C-7 <sup>th</sup> MEDGRP-DYESS	409	466	80,355	80,355	14%	0.1%

# Part B: Relevant Section 703 Report Detail

Facility	Military Service	Product Line	Direct Care Full Cost	Direct Care SRVU (GPCI)	Direct Care Full Cost / SRVU	Direct Care SRVU Cost Ratio
	N	OTHER	\$1,662,237	\$31,361	\$53	1.5
NHC CORPUS CHRISTI	N	MH	\$2,085,053	\$5,291	\$394	11.0
	N	OPTOM	\$1,412,508	\$15,229	\$93	2.6
	N	ORTHO	\$1,090,377	\$12,245	\$89	2.5
	N	OTHER	\$1,554,954	\$17,440	\$89	2.5
NHC NEW ENGLAND	N	DERM	\$523,593	\$6,250	\$84	2.3
	N	ENT	\$385,808	\$2,302	\$168	4.7
	N	MH	\$1,925,228	\$12,171	\$158	4.4
	N	OPTOM	\$1,278,678	\$19,967	\$64	1.8
	N	ORTHO	\$1,996,578	\$27,157	\$74	2.1
	N	OTHER	\$2,436,022	\$35,493	\$69	1.9
	N	SURG	\$3,164,390	\$11,607	\$273	7.6
NHC PATUXENT RIVER	N	IMSUB	\$0	\$1	\$0	0.0
	N	MH	\$2,258,770	\$9,861	\$229	6.4
	N	OPTOM	\$552,962	\$9,875	\$56	1.6
	N	ORTHO	\$1,517,890	\$19,090	\$80	2.2
	N	OTHER	\$1,537,714	\$21,756	\$71	2.0

# Part C: DHA TRICARE Health Plan Assessment

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## Information Briefing Network Capabilities Northeast Prime Service Areas

10 April 2019



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*“Medically Ready Force...Ready Medical Force”*

# Part C: DHA TRICARE Health Plan Assessment

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## Problem Statement



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Request by NDAA 703 Workgroup to provide an assessment of the capability of the purchased care network to absorb clinic workload and enrollment currently being provided at **66<sup>th</sup> Med Group - Hanscom AFB, MA; NHC New England, RI; NBHC Portsmouth, ME; and NBHC Groton, CT.**

# Part C: DHA TRICARE Health Plan Assessment

## Methodology Overview



- Using M2/DHA Portfolios workload data, THP quantifies MTF capabilities /capacity/enrollment projected to shift to Purchased Sector Care (PSC) Market
  - Specialty care is defined as a 60-minute drive from physical address to specialist location. Assuming most beneficiaries live on post that are enrolled to the MTF, the network assessments will use 40 miles (urban) and 55 miles (rural) to approximate drive-time.
  - Primary care is defined as a 30-minute drive from physical address to address of PCM location. Assuming most beneficiaries live on post that are enrolled to the MTF, the network assessments will use 15 miles (urban) and 30 miles (rural) to approximate drive-time. PCPs generally have relatively full panels. Assuming the MCSC could contract 50% of the community non-network PCMs within the respective mile radius, an additional empanelment per provider is calculated.
- Utilizing workload data provided by THP, MCSC identifies/quantifies current PSC capabilities/capacity to absorb MTF workload
- THP summarizes ability of PSC to meet the new demand for services projected to shift from the MTF to PSC

### Specialty Legend:

- **Green:** No anticipated problems meeting workload with ATC standards.
- **Yellow:** Current or Potential for increased appointment wait time and/or drive time.
- **Red:** Anticipate exceeding appointment wait time and/or drive time standards.

### Primary Care Legend:

- **Green:** Up to 2.5% more enrollees (<49) easily
- **Yellow:** 2.5% - 5% (50-99) with moderate difficulty
- **Red:** > 5% (100+) with great difficulty

# Part C: DHA TRICARE Health Plan Assessment

## PSC Assessment NHC New England PSA *Civilian Inpatient Network Capabilities*



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### MCSC ASSESSMENT OF CIVILIAN NETWORK CAPABILITIES

- **Primary Care:** Current capabilities: ( green ). Capabilities with absorbed workload: ( green )
- **Audiology:** Current capabilities: ( green ). Capabilities with absorbed workload: ( green )
- **Dermatology:** Current capabilities: ( green ). Capabilities with absorbed workload: ( green )
- **General Surgery Clinic:** Current capabilities: ( green ). Capabilities with absorbed workload: ( green )
- **Mental Health:** Current capabilities: ( green ). Capabilities with absorbed workload: ( green )
- **Orthopedic Clinic:** Current capabilities: ( green ). Capabilities with absorbed workload: ( green )
- **Optometry:** Current capabilities: ( green ). Capabilities with absorbed workload: ( green )
- **Physical Therapy:** Current capabilities: ( green ). Capabilities with absorbed workload: ( green )

#### Considerations:

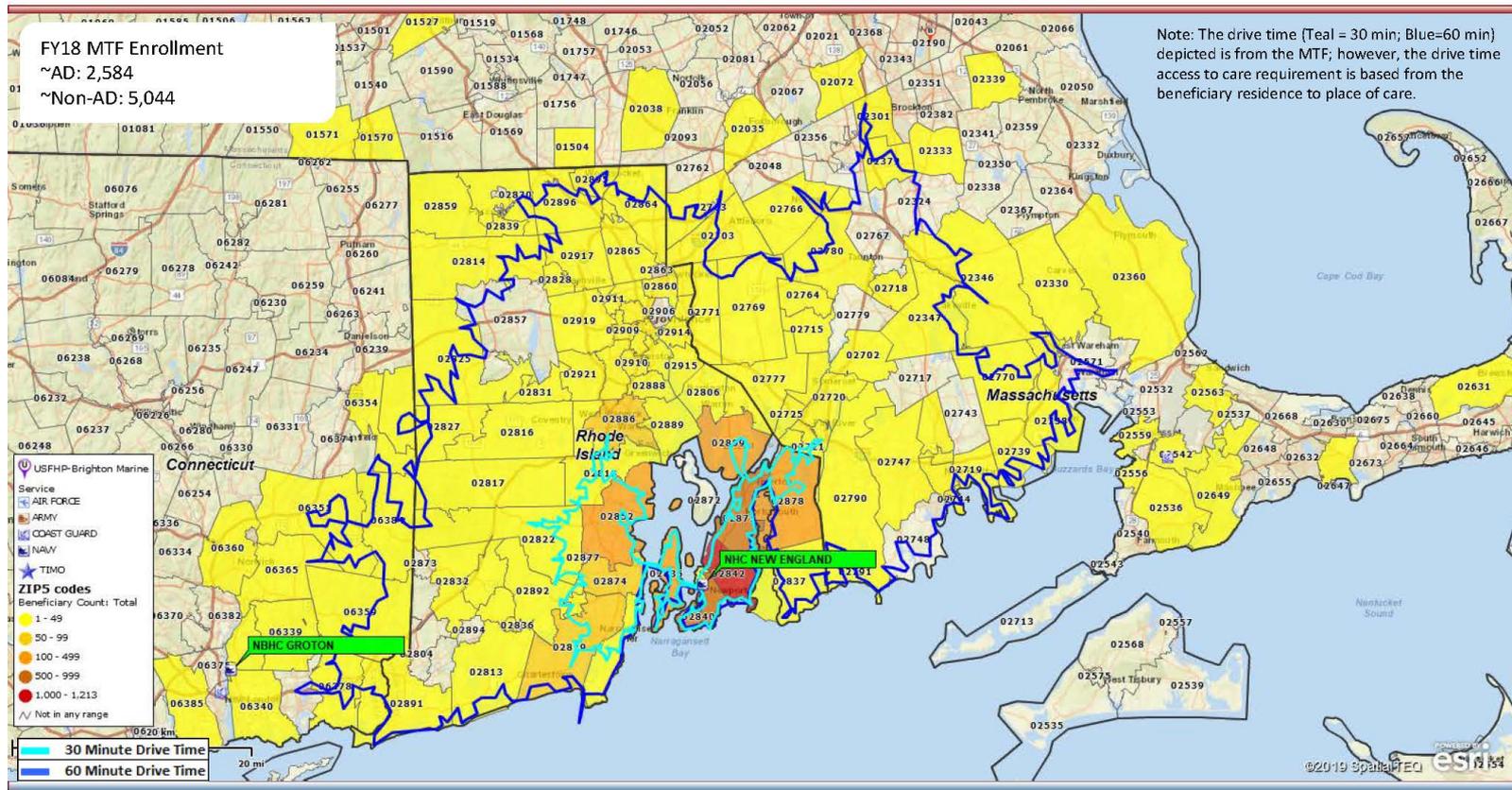
- Within a 15-mile radius of NHC New England, 63 TRICARE Primary Care Managers (PCMs) are currently accepting new patients. Assuming the MCSC could contract 50% of the 229 non-network PCMs within the 15-mile radius, each PCM would have to empanel 30 beneficiaries.
- There are 11 network facilities within drive time of NHC New England that offer like services currently provided by the MTF with more than adequate access to care.
- There is one urgent care center within 25 miles of the NHC New England.
- When shifting non-primary care workload to the network, a phased approach should be developed. Current discussions underway regarding future loss of Dermatologist, General Surgeon and Internal Medicine doctors.
- Case managed enrollees should have a warm hand-off to the MCSC.

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***“Medically Ready Force...Ready Medical Force”***

# Part C: DHA TRICARE Health Plan Assessment

## NHC New England TRICARE Non-AD MTF Enrollees



Prepared By: virginia.r.schwenkler.civ@mail.mil  
Analytics & Decision Support Section  
THP Operations Support Branch

***“Medically Ready Force...Ready Medical Force”***

# Part D: Independent Government Assessment (Network Insight)

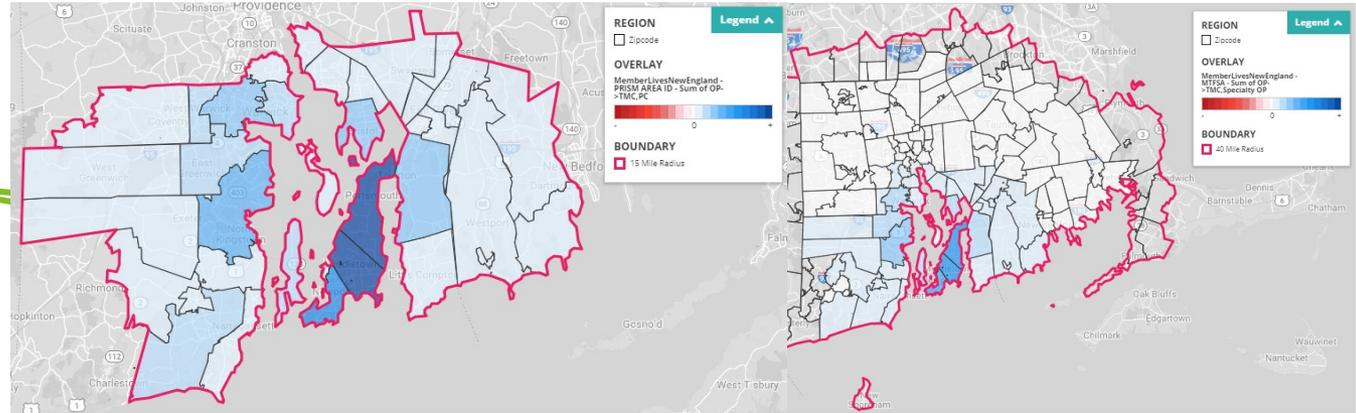
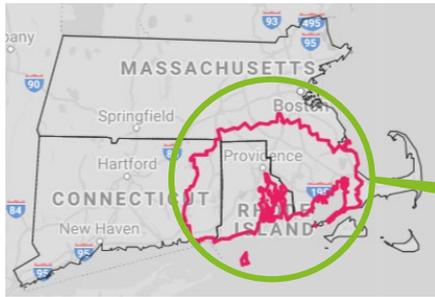


## MHS Section 703 Workgroup New England Network Assessment Discussion

30 April 2019

# Network Assessment: New England (1 of 2)

**Scenario:** NHC New England has been proposed for conversion from an Outpatient / Ambulatory clinic to a Service Member and Occupational Health Clinic



- 100% of non-AD MTF Prime & Plus beneficiaries are living within the 30-minute drive-time boundary for Primary Care, concentrated around the MTF location
- 100% of MTF Prime, Reliant & Medicare Eligible beneficiaries are living within the 60-minute drive-time boundary for Specialty Care

Primary Care Impacted Beneficiaries	Within 30 min	Within 60 min	Outside 60 min
Non-AD MTF Prime <sup>1</sup>	4,293	67	0
Plus	230	1	0
<b>Total</b>	<b>4,523</b>	<b>68</b>	<b>0</b>

1: Includes 33 Medicare Eligible MTF Prime beneficiaries

Specialty OP Impacted Beneficiaries	Within 30 min	Within 60 min	Outside 60 min
MTF Prime <sup>2</sup>	6,737	693	0
Reliant	1,189	74	0
Medicare Eligible	4,133	3,000	0
<b>Total</b>	<b>12,059</b>	<b>3,767</b>	<b>0</b>

2: Includes 48 Medicare Eligible MTF Prime beneficiaries

*Impacted Beneficiaries:*

**Specialty OP (if applicable):** MTF Prime + Reliant + Medicare Eligible (OP Workload) (MTF Service Area ID)

**PC:** Non-AD MTF Prime + Plus (PRISM Area ID)

Note: To estimate the geographic market within a 30-minute drive time of the MTF, an average driving speed of 30 MPH was assumed, and thus a 15 mile radius around the Zip code of the MTF was determined as the geographic market

# Network Assessment: New England (2 of 2)

The potential impact of new MHS Beneficiaries on the total population is well below the 10% threshold for both population groups and thus will not materially impact supply and demand of services in the market

Age Group	MHS Target Population	% of Total MHS Target Population	Population Total	% of Population Total	Target Population Introduced
0 to 4	519	11.3%	26,147	4.6%	2.0%
5 to 14	1,108	24.1%	62,054	10.9%	1.8%
15 to 17	236	5.1%	20,687	3.6%	1.1%
18 to 24	337	7.3%	57,871	10.2%	0.6%
25 to 34	443	9.6%	63,770	11.2%	0.7%
35 to 44	489	10.7%	67,760	11.9%	0.7%
45 to 64	1,228	26.8%	163,811	28.7%	0.8%
65 and over	231	5.0%	107,686	18.9%	0.2%
<b>Total</b>	<b>4,591</b>	<b>100.0%</b>	<b>569,786</b>	<b>100.00%</b>	<b>0.8%</b>

**Primary Care:**  
Non-AD MTF  
Prime, and Plus  
Population

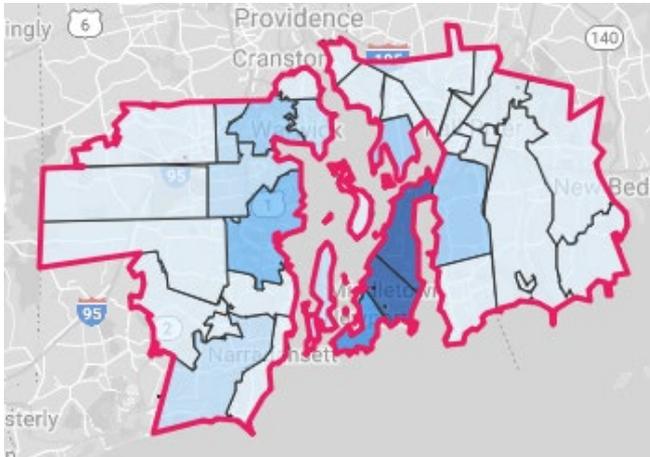
Age Group	MHS Target Population	% of Total MHS Target Population	Population Total	% of Population Total	Target Population Introduced
0 to 4	544	3.4%	127,234	5.3%	0.4%
5 to 14	1,156	7.3%	287,124	11.9%	0.4%
15 to 17	259	1.6%	93,485	3.9%	0.3%
18 to 24	1,270	8.0%	232,004	9.6%	0.5%
25 to 34	1,993	12.6%	293,180	12.2%	0.7%
35 to 44	1,672	10.6%	302,889	12.6%	0.6%
45 to 64	2,069	13.1%	666,649	27.7%	0.3%
65 and over	6,862	43.4%	403,451	16.8%	1.7%
<b>Total</b>	<b>15,826<sup>1</sup></b>	<b>100.0%</b>	<b>2,406,016</b>	<b>100.00%</b>	<b>0.7%</b>

**Specialty OP:**  
MTF Prime,  
Reliant, and  
Medicare Eligible  
Population

1: There is one individual of an unknown age reflected in the total Impacted Beneficiaries

# New England: Network Adequacy Analysis (1 of 4)

## Primary Care



### Key

- = 15-mile (30-minute) boundary
- = Density of beneficiaries by zip code

- The above geography represents a 15-mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 45 zip codes, one complete county (Newport), and four partial counties (Kent, Washington, Bristol, Providence)**
- **Of the 4,591 impacted primary care beneficiaries** attributed to New England, **100% are represented within the 15-mile radius boundary around the MTF**

Specialty	Number of Practice Sites	Number of Physicians
Family Practice	61	101
General Practice	2	2
Internal Medicine	52	99
Internal Medicine/Pediatrics	1	1
Pediatrics	27	99
<b>Grand Total</b>	<b>143</b>	<b>302</b>

# New England: Network Adequacy Analysis (2 of 4)

The **commercial primary care network** within the 30-minute drive-time standard **should be capable** of accepting the specific demand from the **4,591** impacted beneficiaries

Supply

Specialty Rollup	Specialty	Total	Bristol	Kent	Newport	Providence	Washington
Primary Care	General/Family Practice	498	8	63	25	227	45
Primary Care	Internal Medicine	1205	22	80	27	812	54
Primary Care	Pediatrics	483	10	32	12	322	19

## Current Supply (Not Limited to TRICARE)

- The majority of primary care providers are located in Providence county, which is where ~1% of impacted beneficiaries reside and is adjacent to Newport county where the MTF is located

Demand

Specialty Rollup	Specialty	Total	Bristol	Kent	Newport	Providence	Washington
Primary Care	General/Family Practice	845	22	84	40	342	67
Primary Care	Internal Medicine	614	18	65	31	236	52
Primary Care	Pediatrics	240	6	23	10	102	17

## Forecasted Demand

- Population growth over the last five years (2014 to 2018) has averaged less than 1%, and is projected to increase slightly over the next 5 years to 1.5%

Shortage  
  
 Surplus

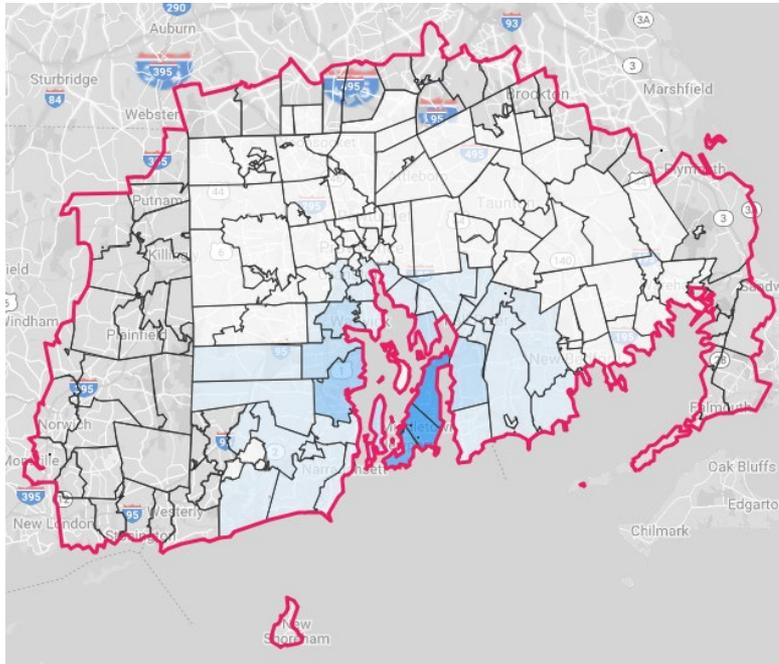
Specialty Rollup	Specialty	Total	Bristol	Kent	Newport	Providence	Washington
Primary Care	General/Family Practice	(347)	(14)	(21)	(15)	(115)	(22)
Primary Care	Internal Medicine	591	4	15	(4)	576	2
Primary Care	Pediatrics	243	4	9	2	220	2

## Resulting Shortage/Surplus

- The surplus of Internal Medicine providers can cover the anticipated shortage in General/Family Practice. Given this, the market **should be capable of accepting incremental demand from impacted beneficiaries**

# New England: Network Adequacy Analysis (3 of 4)

## Specialty Care



### Key

- = 40-mile (60-minute) boundary
- = Density of beneficiaries by zip code

- The above geography represents a 40 mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 224 zip codes, five complete counties** (*Newport, Bristol, Providence, Kent, Washington*), **and six partial counties** (*Plymouth, Norfolk, Windham, New London, Barnstable, Worcester*)
- **Of the 15,826 impacted Specialty care beneficiaries** attributed to New England, **100% are represented within the 40-mile radius boundary around the MTF**

Specialty	Number of Practice Sites	Number of Physicians
Dermatology	48	91
Psychiatric	179	456
Orthopedic Surgery	68	183
Otolaryngology	30	88
<b>Grand Total</b>	<b>325</b>	<b>818</b>

# New England: Network Adequacy Analysis (4 of 4)

The **commercial specialty care network** within the **60-minute drive-time** standard **should be capable** of accepting the specific demand from the **15,826** impacted beneficiaries



### Current Supply (Not Limited to TRICARE)

Specialty Rollup	Specialty	Total	New London	Windham	Barnstable	Bristol	Norfolk	Plymouth	Worcester	Kent	Newport	Providence	Washington
Medical Specialist	Dermatology	247	12	2	8	2	81	13	37	15	3	46	6
Medical Specialist	Psychiatry	1161	46	8	42	10	335	100	206	19	10	309	6
Surgical Specialty	Orthopedic Surgery	476	21	5	21	1	85	31	102	15	11	123	13
Surgical Specialty	Otolaryngology	151	7	5	10	0	45	7	29	5	3	21	5

- The majority of specialty providers are located in Providence and Norfolk counties, which is where ~12% of impacted beneficiaries reside



### Forecasted Demand

Specialty Rollup	Specialty	Total	New London	Windham	Barnstable	Bristol	Norfolk	Plymouth	Worcester	Kent	Newport	Providence	Washington
Medical Specialist	Dermatology	254	18	6	17	3	45	33	40	11	5	35	9
Medical Specialist	Psychiatry	648	40	17	34	6	106	81	111	25	11	107	19
Surgical Specialty	Orthopedic Surgery	479	32	12	30	5	83	62	78	20	10	69	16
Surgical Specialty	Otolaryngology	163	11	4	10	2	28	21	27	7	3	24	5

- Population growth over the last five years (2014 to 2018) in the 60 minute drive time has averaged 1.9% and is projected to increase slightly over the next five years to 2.3%



### Resulting Shortage/Surplus

Specialty Rollup	Specialty	Total	New London	Windham	Barnstable	Bristol	Norfolk	Plymouth	Worcester	Kent	Newport	Providence	Washington
Medical Specialist	Dermatology	(7)	(6)	(4)	(9)	(1)	36	(20)	(3)	4	(2)	11	(3)
Medical Specialist	Psychiatry	513	6	(9)	8	4	229	19	95	(6)	(1)	202	(13)
Surgical Specialty	Orthopedic Surgery	(3)	(11)	(7)	(9)	(4)	2	(31)	24	(5)	1	54	(3)
Surgical Specialty	Otolaryngology	(12)	(4)	1	0	(2)	17	(14)	2	(2)	0	(3)	0

- There is a strong surplus of Psychiatric providers within the drive-time radius and relatively small shortages in the other key specialties.
- Given this, the market should be capable of accepting incremental Psychiatry demand from impacted beneficiaries, however, given slight shortages in other specialties, the market should be monitored over time to ensure adequacy

# New England: Targeted Practice Profiles (1 of 8)

Based on the number of primary care practices accepting TRICARE or other government-sponsored insurance and offering extended hours of care, a large number of providers should meet MHS access standards

## Primary Care Practice Profiles

Practice Site Size	Number of Practice Sites	Average Number of Physicians per Site
Small (1-4)	124	1.5
Medium (5-9)	19	6.4
<b>Grand Total</b>	<b>143</b>	<b>2.1</b>

Hospital Alignment	Number of Practice Sites	Number of Physicians
(Aligned to Multiple Hospitals)	37	64
Saint Anne's Hospital	25	46
South County Health	15	35
Kent Memorial Hospital	23	30
Rhode Island Hospital	8	27
Southcoast Hospitals Group Inc	7	26
Women & Infants Hospital	5	21
Newport Hospital	7	19
St Luke's Hospital	5	13
Memorial Hospital Rhode Island	2	7
Tobey Hospital	2	7
Roger Williams Medical Center	4	4
Providence VA Medical Center	1	1
Boston Children's Hospital	1	1
Our Lady Of Fatima Hospital	1	1
<b>Grand Total</b>	<b>143</b>	<b>302</b>

Practice Name	Monthly Extended Hours
Kent Hospital Internal Medicine	105.0
NHCC Medical Associates Medical Clinical Services	105.0
Carewell Urgent Care	21.0
Ocean State Urgent Care	15.0
TruMed	15.0
Atmed Treatment Center	15.0
Family Doctor Plus	9.0
Prima Care PC	9.0
East Bay Pediatrics	8.0
North Kingstown Family Practice	8.0
<b>Grand Total</b>	<b>310.0</b>

HS Alignment	Number of Practices	Number of Physicians
Other	25	56
Unknown	111	225
Umass memorial health care	1	1
Lifespan healthcare systems	5	18
Va new england healthcare system	1	2
<b>Grand Total</b>	<b>143</b>	<b>302</b>

# New England: Targeted Practice Profiles (2 of 8)

Based on the number of Dermatology Practices accepting TRICARE or other government-sponsored insurance, a good number of practices should meet MHS access standards

## Dermatology Practice Profiles

Practice Site Size	Number of Practice Sites	Average Number of Physicians per Site
Small (1-4)	45	1.5
Medium (5-9)	3	7.7
<b>Grand Total</b>	<b>48</b>	<b>1.9</b>

Hospital Alignment	Number of Practice Sites	Number of Physicians
(Aligned to Multiple Hospitals)	11	23
Rhode Island Hospital	7	12
Norwood Hospital	2	11
South Shore Hospital	1	7
Roger Williams Medical Center	4	5
Signature Healthcare Brockton Hospital	1	4
Lawrence Memorial Hospital	4	4
Beth Israel Deaconess Hospital Plymouth	2	4
William W Backus Hospital	1	3
South County Health	1	2
Kent Memorial Hospital	1	2
St Luke'S Hospital	2	2
Memorial Hospital Rhode Island	2	2
Falmouth Hospital	1	2
Our Lady Of Fatima Hospital	2	2
Westerly Hospital	1	1
Providence Va Medical Center	1	1
Day Kimball Healthcare Inc	1	1
Sturdy Memorial Hospital	1	1
Morton Hospital	1	1
Southcoast Hospitals Group Inc	1	1
<b>Grand Total</b>	<b>48</b>	<b>91</b>

Practice Name	Monthly Extended Hours
RI Skin Doctor	8.0
Skin Pros	5.0
School Street Dermatology	5.0
Northeast Medical Group	5.0
Dermatology Services	3.0
South County Dermatology	3.0
Dermatology Associates Of The South Shore	2.0
Skin & Within	1.0
Newport Dermatology Services	1.0
<b>Grand Total</b>	<b>33.0</b>

HS Alignment	Number of Practices	Number of Physicians
Other	7	12
Unknown	38	76
Lifespan healthcare systems	1	1
Yale new haven health system	2	2
<b>Grand Total</b>	<b>48</b>	<b>91</b>

# New England: Targeted Practice Profiles (3 of 8)

Based on the number of Psychiatry practices accepting TRICARE or other government-sponsored insurance and offering extended hours of care, most providers should meet MHS access standards

## Psychiatry Practice Profiles

Practice Site Size	Number of Practice Sites	Average Physicians per Site
Small (1-4)	155	1.6
Medium (5-9)	16	6.4
Large (10+)	8	12.4
<b>Grand Total</b>	<b>179</b>	<b>2.5</b>

Practice Name	Monthly Extended Hours
Butler Hospital	420.0
Highpoint Treatment Center	117.0
Adcare Of Rhode Island	105.0
Cape Cod & Islands Community Mental Health Center	105.0
Taunton State Hospital Psychiatry	105.0
Arbour-Fuller Hospital Psychiatry	105.0
Our Lady Of Fatima Hospital Psychiatry	105.0
Senior Behavioral Health Center	105.0
Gosnold At Cataumet	105.0
Good Samaritan Senior Behavioral Medicine	105.0
Stanley Street Treatment & Resource Center	105.0
<b>Grand Total</b>	<b>1,482.0</b>

HS Alignment	Number of Practices	Number of Physicians
Other	23	71
(Aligned to Multiple Health Systems)	138	321
Hartford healthcare	4	8
Partners healthcare system	1	2
Steward health care system	1	2
Lifespan healthcare systems	10	50
Caregroup healthcare system	2	2
<b>Grand Total</b>	<b>179</b>	<b>456</b>

Hospital Alignment	Number of Practice Sites	Number of Physicians
(Aligned to Multiple Hospitals)	105	224
Butler Hospital	9	37
Bradley Hospital	4	26
Rhode Island Hospital	6	23
Landmark Medical Center	3	21
Our Lady Of Fatima Hospital	6	18
The Miriam Hospital	4	15
Taunton State Hospital	5	11
Roger Williams Medical Center	1	10
Good Samaritan Medical Center	4	8
Southcoast Hospitals Group Inc	2	7
Norwood Hospital	1	6
Windham Hospital	1	5
Day Kimball Healthcare Inc	2	4
William W Backus Hospital	2	4
Natchaug Hospital	2	4
Morton Hospital	1	4
St Luke'S Hospital	3	4
Other	6	7
Westerly Hospital	1	3
Signature Healthcare Brockton Hospital	2	3
Arbour Hospital	1	2
Hartford Hospital	1	2
Arbour Fuller Hospital	1	2
Saint Anne'S Hospital	2	2
Newport Hospital	1	1
Cape Cod & Islands Community MH	1	1
Bridgewater State Hospital	1	1
Falmouth Hospital	1	1
<b>Grand Total</b>	<b>179</b>	<b>456</b>

# New England: Targeted Practice Profiles (4 of 8)

Based on the number of Orthopedic Surgery Practices accepting TRICARE or other government-sponsored insurance, a good number of practices should meet MHS access standards

## Orthopedic Surgery Practice Profiles

Practice Site Size	Number of Practice Sites	Average Physicians per Site
Small (1-4)	59	1.5
Medium (5-9)	6	5.8
Large (10+)	3	19.0
<b>Grand Total</b>	<b>68</b>	<b>2.7</b>

Practice Name	Monthly Extended Hours
Orthopedics Rhode Island & Physical Therapy Foundry	11.0
Rhode Island Hand & Orthopedic Center	5.0
Mystic Medical Center	5.0
Jack P Mourad MD	2.0
Iulia Circiumaru Rheumatology & Internal Medicine LLC	2.0
Rheumatology Associates	1.0
<b>Grand Total</b>	<b>26.0</b>

HS Alignment	Number of Practices	Number of Physicians
Other	10	23
(Aligned to Multiple Health Systems)	49	133
Partners healthcare system	3	8
Lifespan healthcare systems	3	16
Va new england healthcare system	1	1
Yale new haven health system	1	1
Wellforce health system	1	1
<b>Grand Total</b>	<b>68</b>	<b>183</b>

Hospital Alignment	Number of Practice Sites	Number of Physicians
Rhode Island Hospital	7	61
(Aligned to Multiple Hospitals)	19	27
The Miriam Hospital	3	18
Sturdy Memorial Hospital	1	9
Roger Williams Medical Center	4	7
St Luke'S Hospital	2	7
Morton Hospital	4	7
Saint Anne'S Hospital	3	6
Falmouth Hospital	3	5
Day Kimball Healthcare Inc	2	5
Brigham & Womens Hospital	1	5
Westerly Hospital	3	4
Good Samaritan Medical Center	2	4
Southcoast Hospitals Group Inc	1	3
William W Backus Hospital	3	3
Newport Hospital	2	3
Milford Regional Medical Center	2	3
Our Lady Of Fatima Hospital	1	1
Beth Israel Deaconess Hospital Plymouth	1	1
Lawrence Memorial Hospital	1	1
Beth Israel Deaconess Medical Center West	1	1
Kent Memorial Hospital	1	1
Landmark Medical Center	1	1
<b>Grand Total</b>	<b>68</b>	<b>183</b>

# New England: Targeted Practice Profiles (5 of 8)

There is a larger portion of Otolaryngology Practices likely to accept TRICARE beneficiaries, but there are a limited number of practices offering extended hours. This leaves some concern about MHS access standards being met

## Otolaryngology Practice Profiles

Practice Site Size	Number of Practice Sites	Average Physicians per Site
Small (1-4)	24	1.8
Medium (5-9)	4	6.0
Large (10+)	2	10.0
<b>Grand Total</b>	<b>30</b>	<b>2.9</b>

Practice Name	Monthly Extended Hours
Plymouth Ear Nose Throat	13.0
Southcoast Physicians Group Ear Nose & Throat	3.0
<b>Grand Total</b>	<b>16.0</b>

HS Alignment	Number of Practices	Number of Physicians
Other	2	8
Unknown	28	80
<b>Grand Total</b>	<b>30</b>	<b>88</b>

Hospital Alignment	Number of Practice Sites	Number of Physicians
Rhode Island Hospital	3	17
Memorial Hospital Rhode Island	2	12
Signature Healthcare Brockton Hospital	1	10
St Luke'S Hospital	3	9
Kent Memorial Hospital	4	7
Beth Israel Deaconess Hospital Plymouth	2	5
(Aligned to Multiple Hospitals)	2	5
Windham Hospital	1	4
Lawrence Memorial Hospital	1	4
Westerly Hospital	1	2
Newport Hospital	1	2
Sturdy Memorial Hospital	1	2
William W Backus Hospital	1	2
Saint Anne'S Hospital	2	2
Southcoast Hospitals Group Inc	1	1
Edith Nourse Rogers Memorial Va Hospital	1	1
Falmouth Hospital	1	1
Landmark Medical Center	1	1
Day Kimball Healthcare Inc	1	1
<b>Grand Total</b>	<b>30</b>	<b>88</b>

# New England: Targeted Practice Profiles (6 of 8)

While ability and willingness to accept TRICARE patients must be confirmed, the vast majority of providers in the New England market are accepting government-sponsored insurance, and many are already contracted to provide services to TRICARE beneficiaries

## Primary Care Providers

Likelihood of offering services to TRICARE members	Number of Sites	Sum of Physicians
Contracted with TRICARE	66	167
High Likelihood*	13	19
Medium Likelihood	56	105
Low Likelihood	8	11
<b>Grand Total</b>	<b>143</b>	<b>302</b>

## Dermatology Providers

Likelihood of offering services to TRICARE members	Number of Sites	Sum of Physicians
Contracted with TRICARE	11	18
High Likelihood*	4	4
Medium Likelihood	32	68
Low Likelihood	1	1
<b>Grand Total</b>	<b>48</b>	<b>91</b>

Contracted Practice Sample	Specialty
<b>Prima Care PC</b>	Family Practice
<b>Southcoast Physicians Group</b>	Family Practice
<b>NHCC Medical Associates Medical Clinical Services</b>	Internal Medicine
<b>Swansea Pediatrics</b>	Pediatrics
<b>Pediatric Associates Of Fall River</b>	Pediatrics
<b>Ocean State Pediatrics</b>	Pediatrics
<b>Barrington Pediatric Associates Inc</b>	Pediatrics
<b>Bald Hill Pediatrics</b>	Pediatrics
<b>Brown Dermatology Inc</b>	Dermatology
<b>Skin Pros</b>	Dermatology
<b>Southcoast Physicians Group Dermatology</b>	Dermatology
<b>School Street Dermatology</b>	Dermatology
<b>Surgical Cosmetic Dermatology</b>	Dermatology
<b>Richard N Waldman MD PC</b>	Dermatology
<b>Memorial Hospital Rhode Island Dermatology</b>	Dermatology
<b>Aspire Dermatology</b>	Dermatology

**Currently Contracted** - The provider organization has a history of submitting In-Network claims to TRICARE

**High Likelihood\*** - The provider organization has a history of submitting Out-of-Network claims to TRICARE

**Medium Likelihood** - Providers are accepting Medicare and/or Medicaid

**Low Likelihood** - The provider organization has a history of not accepting Government Sponsored Health Plan patients

**\*Note:** The current TPA providing claims processing services for the TRICARE FOR LIFE beneficiary designation do not provide an "In-Network" designation during the claims process. These provider claims are marked as Out-of-Network by default

# New England: Targeted Practice Profiles (7 of 8)

While ability and willingness to accept TRICARE patients must be confirmed, the vast majority of providers in the New England market are accepting government-sponsored insurance, and many are already contracted to provide services to TRICARE beneficiaries

## Psychiatric Care Providers

Likelihood of offering services to TRICARE members	Number of Sites	Sum of Physicians
Contracted with TRICARE	19	65
High Likelihood*	4	8
Medium Likelihood	123	319
Low Likelihood	33	64
<b>Grand Total</b>	<b>179</b>	<b>456</b>

## Otolaryngology Providers

Likelihood of offering services to TRICARE members	Number of Sites	Sum of Physicians
Contracted with TRICARE	10	41
High Likelihood*	6	22
Medium Likelihood	14	25
<b>Grand Total</b>	<b>30</b>	<b>88</b>

Contracted Practice Sample	Specialty
<b>Child &amp; Family Psychiatry</b>	Psychiatric
<b>Quality Behavioral Health</b>	Psychiatric
<b>John C Corrigan Mental Health Center</b>	Psychiatric
<b>Miriam Hospital Psychiatry</b>	Psychiatric
<b>Rhode Island Hospital Psychiatry</b>	Psychiatric
<b>Rhode Island Hospital Emergency Psychiatry</b>	Psychiatric
<b>Womens Behavioral Medicine</b>	Psychiatric
<b>Gateway Healthcare Lifespan Partner</b>	Psychiatric
<b>Rhode Island Ear Nose &amp; Throat Physicians Inc</b>	Otolaryngology
<b>University Otolaryngology</b>	Otolaryngology
<b>Southcoast Physicians Group Ear Nose &amp; Throat</b>	Otolaryngology
<b>Ear Nose &amp; Throat Medical Surgery Group</b>	Otolaryngology
<b>Southcoast Ear Nose &amp; Throat Fall River</b>	Otolaryngology
<b>Anthony J Barone MD</b>	Otolaryngology

**Currently Contracted** - The provider organization has a history of submitting In-Network claims to TRICARE

**High Likelihood\*** - The provider organization has a history of submitting Out-of-Network claims to TRICARE

**Medium Likelihood** - Providers are accepting Medicare and/or Medicaid

**Low Likelihood** - The provider organization has a history of not accepting Government Sponsored Health Plan patients

**\*Note:** The current TPA providing claims processing services for the TRICARE FOR LIFE beneficiary designation do not provide an "In-Network" designation during the claims process. These provider claims are marked as Out-of-Network by default

# New England: Targeted Practice Profiles (8 of 8)

While ability and willingness to accept TRICARE patients must be confirmed, the vast majority of providers in the New England market are accepting government-sponsored insurance, and many are already contracted to provide services to TRICARE beneficiaries

## Orthopedic Surgery Providers

Likelihood of offering services to TRICARE members	Number of Sites	Sum of Physicians
Contracted with TRICARE	25	116
High Likelihood*	2	2
Medium Likelihood	38	62
Low Likelihood	3	3
<b>Grand Total</b>	<b>68</b>	<b>183</b>

Contracted Practice Sample	Specialty
<b>University Orthopedics Inc</b>	Orthopedic Surgery
<b>Southcoast Physicians Group Orthopedics</b>	Orthopedic Surgery
<b>Rhode Island Hospital Orthopedic</b>	Orthopedic Surgery
<b>Orthopedics Rhode Island Blackstone</b>	Orthopedic Surgery
<b>Orthopedics Rhode Island &amp; Physical Therapy Foundry</b>	Orthopedic Surgery
<b>Prima Care Orthopedics</b>	Orthopedic Surgery
<b>Ortho Rhode Island Blackstone</b>	Orthopedic Surgery
<b>Southcoast Physicians Group Hand Surgery</b>	Orthopedic Surgery
<b>University Orthopedic</b>	Orthopedic Surgery
<b>Orthopedics Rhode Island Foundry</b>	Orthopedic Surgery
<b>Louis A Corvese MD</b>	Orthopedic Surgery
<b>Newport Orthopedics</b>	Orthopedic Surgery

**Currently Contracted** - The provider organization has a history of submitting In-Network claims to TRICARE

**High Likelihood\*** - The provider organization has a history of submitting Out-of-Network claims to TRICARE

**Medium Likelihood** - Providers are accepting Medicare and/or Medicaid

**Low Likelihood** - The provider organization has a history of not accepting Government Sponsored Health Plan patients

**\*Note:** The current TPA providing claims processing services for the TRICARE FOR LIFE beneficiary designation do not provide an "In-Network" designation during the claims process. These provider claims are marked as Out-of-Network by default

# Appendix A

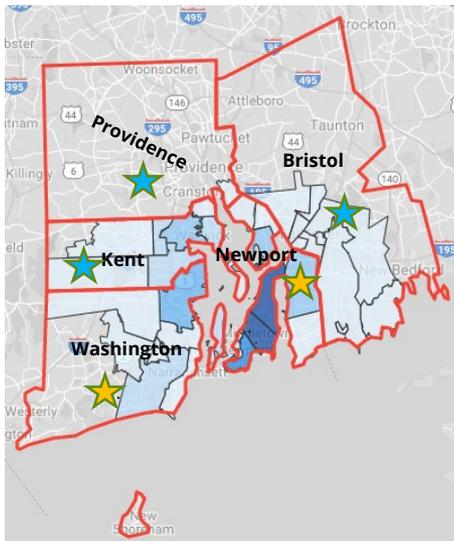
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1. Alternate Slides

# Network Assessment: New England

The table below breaks out the potentially impacted TRICARE beneficiaries by county of residence that could potentially be impacted by facility closure

County	Massachusetts				Rhode Island				
	Bristol	Norfolk	Plymouth	Worcester	Bristol	Kent	Newport	Providence	Washington
Primary Care (Non-AD MTF Prime, Plus)	206 4%	0 0%	0 0%	0 0%	159 3%	266 6%	3,395 74%	49 1%	516 11%
Specialty OP (MTF Prime, Reliant, Medicare Eligible)	2,098 13%	15 0%	575 4%	9 0%	503 3%	1,662 11%	7,404 47%	1,957 12%	1,603 10%

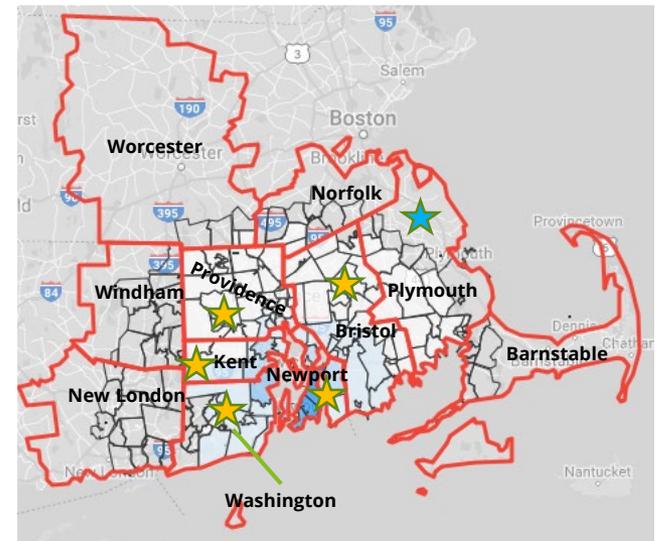


### Primary Geography for Evaluation:

- Primary Care Services:
  - Newport, Washington
- Specialty Care Services:
  - Bristol, Kent, Newport, Providence, Washington

### Secondary Geography for Evaluation:

- Primary Care Services:
  - Bristol, Kent, Providence
- Specialty Care Services:
  - Plymouth, Bristol

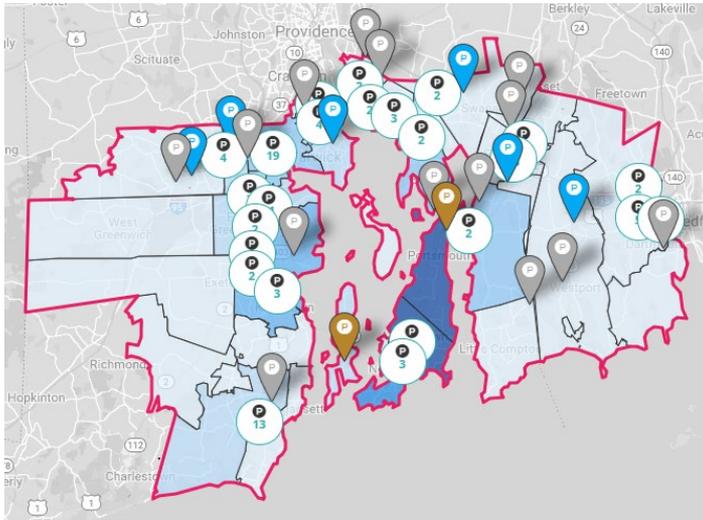


Drive time boundary is the county that encompasses zip codes within drive time radius from MTF

Primary Network Adequacy Evaluation  Secondary Network Adequacy Evaluation

# New England: Network Adequacy Analysis (1 of 4)

## Primary Care



**Key**

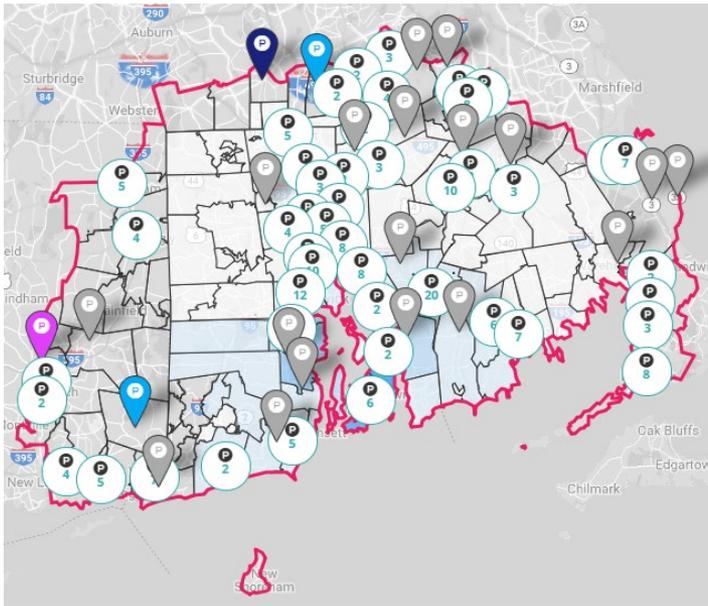
- = 15-mile (30-minute) boundary
- = Density of beneficiaries by zip code

- The above geography represents a 15-mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 45 zip codes, one complete county (Newport), and four partial counties (Kent, Washington, Bristol, Providence)**
- **Of the 4,591 impacted primary care beneficiaries** attributed to New England, **100% are represented within the 15-mile radius boundary around the MTF**

Specialty	Number of Practice Sites	Number of Physicians
Family Practice	61	101
General Practice	2	2
Internal Medicine	52	99
Internal Medicine/Pediatrics	1	1
Pediatrics	27	99
<b>Grand Total</b>	<b>143</b>	<b>302</b>

# New England: Network Adequacy Analysis (3 of 4)

## Specialty Care



### Key

- = 40-mile (60-minute) boundary
- = Density of beneficiaries by zip code

- The above geography represents a 40 mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 224 zip codes, five complete counties** (*Newport, Bristol, Providence, Kent, Washington*), **and six partial counties** (*Plymouth, Norfolk, Windham, New London, Barnstable, Worcester*)
- **Of the 15,826 impacted Specialty care beneficiaries** attributed to New England, **100% are represented within the 40-mile radius boundary around the MTF**

Specialty	Number of Practice Sites	Number of Physicians
Dermatology	48	91
Psychiatric	179	456
Orthopedic Surgery	68	183
Otolaryngology	30	88
<b>Grand Total</b>	<b>325</b>	<b>818</b>

# Part E: P4I Measures (1 of 17)

## MHS Dashboard - NHC NEW ENGLAND

Filter

All CI RMG TRN EXEC My

Export

View as of



Apply Clear

Layout

Go back to: MHS > NAVMED\_E

Readiness- **Medically** Ready Force

Individual Medical Readiness  
(IMR)

Current Data Date

Freq of Update

Quarterly



Deployment Limiting Med/Dent Condition to fit

Click documentation icon for measure details



Percent of Providers Meeting KSAs for General Surgery

Click documentation icon for measure details



Percent of Providers Meeting KSAs for Orthopedic Surgery

Click documentation icon for measure details



# Part E: P4I Measures (2 of 17)

Better Health- **Improve** Well-Being

Health Related  
Quality of Life

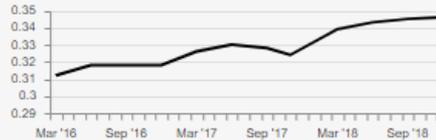
Current Data Date

Freq of Update

**Annually**

Obesity Prevalence in Adults

34.6 %



Current Data Date

**Dec '18**

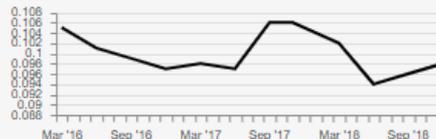
Freq of Update

**Quarterly**

Lower is better

Obesity Prevalence in Children

9.8 %



Current Data Date

**Dec '18**

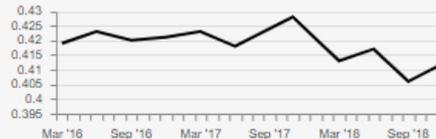
Freq of Update

**Quarterly**

Lower is better

Overweight Prevalence  
in Adults

41.2 %



Current Data Date

**Dec '18**

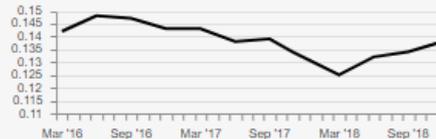
Freq of Update

**Quarterly**

Lower is better

Overweight Prevalence  
in Children

13.8 %



Current Data Date

**Dec '18**

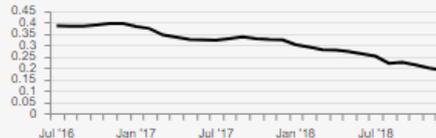
Freq of Update

**Quarterly**

Lower is better

Cessation Counseling  
Amongst Tobacco Users

18.9 %



Current Data Date

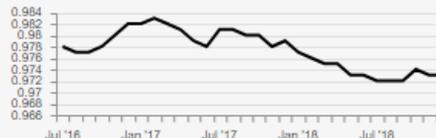
**Dec '18**

Freq of Update

**Monthly**

Tobacco Use Assessment

97.3 %



Current Data Date

**Dec '18**

Freq of Update

**Monthly**

# Part E: P4I Measures (3 of 17)

## Better Care- **Improve** Clinical Outcomes

Risk Adjusted Mortality  
(All Cause)



Current Data Date

Freq of Update

**Quarterly**

Lower is better

Inpatient: Recommend  
Hospital (Satisfaction)



Current Data Date

Freq of Update

**Quarterly**

Outpatient Provider  
Communication

84.06 %



Current Data Date

Freq of Update

**Jun '18**

**Quarterly**

# Part E: P4I Measures (4 of 17)

Better Care- **Improve** Safety

Catheter-Associated  
Urinary Tract Infections - SIR



Current Data Date

Freq of Update

**Quarterly**

Lower is better

Central Line-Associated  
Bloodstream Infections - SIR



Current Data Date

Freq of Update

**Quarterly**

Lower is better

WSS (Wrong Site Surgery)

0



Current Data Date

Freq of Update

**Mar '19**

**Quarterly**

Lower is better

URFO (Unintended  
Retained Foreign Objects)

0



Current Data Date

Freq of Update

**Mar '19**

**Quarterly**

Lower is better

NSQIP (30 Day) All Case

Morbidity Index [Click to view the report](#)

NSQIP (30 Day) All Case

Mortality Index [Click to view the report](#)

# Part E: P4I Measures (5 of 17)

## Better Care- **Improve** Condition-based Quality Care

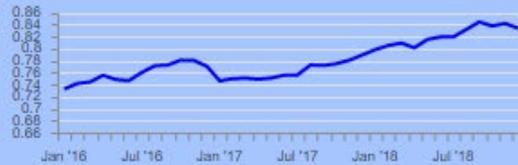
Diabetes A1c Testing  
91.88 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

Low Back Pain Imaging Studies  
83.36 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

Children with Pharyngitis  
Appropriate Testing  
89.72 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

HEDIS Breast Cancer  
Screening  
76.52 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

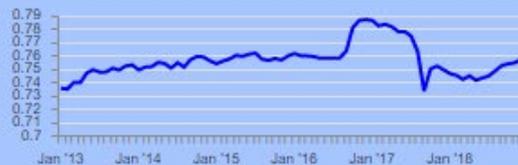
HEDIS Cervical Cancer  
Screening  
79.40 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

HEDIS Colon Cancer  
Screening  
75.65 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

# Part E: P4I Measures (6 of 17)

7-Day Mental  
Health Follow-Up  
69.23 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

HEDIS All Cause  
Readmissions



Current Data Date

Freq of Update  
**Monthly**

Lower is better

Well Child  
88.33 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

IQI #33 Primary Cesarean Section



Current Data Date

Freq of Update  
**Quarterly**

Lower is better

Postpartum Hemorrhage



Current Data Date

Freq of Update  
**Quarterly**

Lower is better

Unexpected Newborn  
Complication #716



Current Data Date

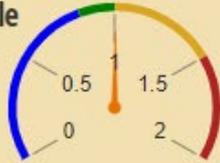
Freq of Update  
**Quarterly**

Lower is better

# Part E: P4I Measures (7 of 17)

## Better Care- **Improve** Comprehensive Primary Care

Days to Third Next Available  
24 Hour Appointment  
1.01



Current Data Date

**Mar '19**

Freq of Update

**Monthly**

Lower is better

Days to Third Next Available  
Future Appointment  
4.54



Current Data Date

**Mar '19**

Freq of Update

**Monthly**

Lower is better

Potentially Recapturable  
PC Leakage to the Network  
17.36 %



Current Data Date

**Dec '18**

Freq of Update

**Monthly**

Lower is better

PCM Continuity  
66.16 %



Current Data Date

**Mar '19**

Freq of Update

**Monthly**

# Part E: P4I Measures (8 of 17)

## Better Care- Optimize & Standardize Access

Percent of Direct Care Enrollees  
with Secure Messaging

64.67 %



Current Data Date

Feb '19

Freq of Update

Monthly

SM Response Time  
One Business Day

89.16 %



Current Data Date

Feb '19

Freq of Update

Monthly

Satisfaction with  
Getting Care When Needed

80.71 %



Current Data Date

Sep '18

Freq of Update

Quarterly

Specialty Care:  
Referral Order to Book

4.11



Current Data Date

Dec '18

Freq of Update

Monthly

Lower is better

Specialty Care:  
Booked to Actual Appt

15.47



Current Data Date

Dec '18

Freq of Update

Monthly

Lower is better

# Part E: P4I Measures (9 of 17)

## Ambulatory Specialty Care

Leakage

24.1 %



Current Data Date

**Dec '18**

Lower is better

Freq of Update

**Monthly**

## Active Duty Days to Primary Care Appointments

0.99



Current Data Date

**Dec '18**

Lower is better

Freq of Update

**Monthly**

## Active Duty Days to Specialty Care Appointments

13.05



Current Data Date

**Dec '18**

Lower is better

Freq of Update

**Monthly**

## MEB Stage Timeliness

Click documentation icon for measure details



## Part E: P4I Measures (10 of 17)

---

Better Care - **Improve** Regulatory Compliance

American Council for Graduate Medical Education (ACGME) Accreditation Status

Click documentation icon for measure details



Accreditation for DoD Clinical Laboratories

Click documentation icon for measure details



Joint Commission Accreditation

Click documentation icon for measure details

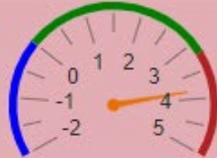


# Part E: P4I Measures (11 of 17)

## Lower Cost - **Improve** Stewardship

Per Member Per Month

3.83 %



Current Data Date

Sep '18

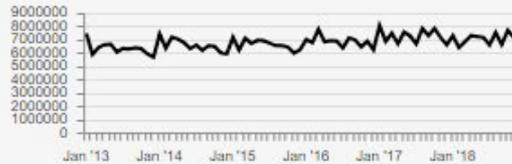
Lower is better

Freq of Update

Monthly

Total Purchased Care Cost

N/A



Current Data Date

Dec '18

Lower is better

Freq of Update

Monthly

Private Sector Care Cost  
per Prime Enrollee

5.73 %



Current Data Date

Sep '18

Lower is better

Freq of Update

Monthly

Total Empanelment

-1.2 %



Current Data Date

Feb '19

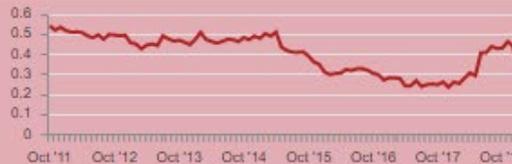
Lower is better

Freq of Update

Monthly

Pharmacy Percent Retail Spend

40.8 %



Current Data Date

Jan '19

Lower is better

Freq of Update

Monthly

# Part E: P4I Measures (12 of 17)

Active Duty Specialty Care

Provider Efficiency

0 %



Current Data Date

Sep '18

Freq of Update

Quarterly

Overall Occupancy Rate (US)



Current Data Date

Freq of Update

Monthly

ICU Occupancy Rate (US)



Current Data Date

Freq of Update

Monthly

Enterprise Support Activity (ESA) Net Benefit

Click documentation icon for measure details





# Part E: P4I Measures (14 of 17)

Better Health- **Improve** Well-Being

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	NHC NEW ENGLAND	
HRQOL	-	9/2019	-	-	-	-	Current -	Prior -
							Performance -	Trend -
Obesity in Adults Lower is better	12/2018	5/2019	-	-	-	-	Current 34.6 %	Prior 34.5 %
							Performance ^	Trend 4
Obesity in Children Lower is better	12/2018	5/2019	-	-	-	-	Current 9.8 %	Prior 9.6 %
							Performance ^	Trend 2
Overweight in Adults Lower is better	12/2018	5/2019	-	-	-	-	Current 41.2 %	Prior 40.6 %
							Performance ^	Trend 1
Overweight in Children Lower is better	12/2018	5/2019	-	-	-	-	Current 13.8 %	Prior 13.4 %
							Performance ^	Trend 3
Tobacco Counseling	12/2018	4/2019	-	-	-	-	Current 18.9 %	Prior 19.8 %
							Performance v	Trend 3
Tobacco Use Assessment	12/2018	4/2019	-	-	-	-	Current 97.3 %	Prior 97.3 %
							Performance >	Trend 1

Better Care- **Improve** Clinical Outcomes

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	NHC NEW ENGLAND	
Risk Adjusted Mortality Lower is better	-	5/2019	-	-	-	-	Current -	Prior -
							Performance -	Trend -
Recommend Hospital	-	3/2019	-	-	-	-	Current -	Prior -
							Performance -	Trend -
Provider Communication	6/2018	3/2019	< 85%	>= 85%	>= 88%	>= 91%	Current 84.06 %	Prior 93.17 %
							Performance v	Trend 1

Better Care- **Improve** Safety

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	NHC NEW ENGLAND	
CAUTI - SIR Lower is better	-	7/2019	-	-	-	-	Current -	Prior -
							Performance -	Trend -
CLABSI - SIR Lower is better	-	4/2019	-	-	-	-	Current -	Prior -
							Performance -	Trend -
WSS Lower is better	3/2019	7/2019	Current qtr >= 3 qtr avg	Current qtr < 3 qtr avg	0 events in current qtr	0 events for 3 qtrs	Current 0	Prior 0
							Performance >	Trend 1
URFO Lower is better	3/2019	7/2019	Current qtr >= 3 qtr avg	Current qtr < 3 qtr avg.	0 events in current qtr	0 events for 3 qtrs	Current 0	Prior 0
							Performance >	Trend 4

# Part E: P4I Measures (15 of 17)

Better Care- Improve Condition-based Quality Care

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	NHC NEW ENGLAND
Diabetes A1c Testing	12/2018	4/2019	< 90.54%	>= 90.54%	>= 93.37%	>= 94.89%	Current <sup>Y</sup> 91.88 % Prior <sup>Y</sup> 92.25 % Performance Trend 1
Low Back Pain	12/2018	4/2019	< 73.91%	>= 73.91%	>= 78.57%	>= 82.98%	Current <sup>B</sup> 83.36 % Prior <sup>B</sup> 84.14 % Performance Trend 1
Children w/Pharyngitis	12/2018	4/2019	< 86.86%	>= 86.86%	>= 90.61%	>= 94.12%	Current <sup>Y</sup> 89.72 % Prior <sup>Y</sup> 89.81 % Performance Trend 2
Breast Cancer Screening	12/2018	4/2019	< 73.55%	>= 73.55%	>= 77.49%	>= 81.04%	Current <sup>Y</sup> 76.52 % Prior <sup>Y</sup> 76.70 % Performance Trend 2
Cervical Cancer Screening	12/2018	4/2019	< 75.91%	>= 75.91%	>= 79.02%	>= 82.48%	Current <sup>G</sup> 79.40 % Prior <sup>G</sup> 79.54 % Performance Trend 1
Colon Cancer Screening	12/2018	4/2019	< 63.34%	>= 63.34%	>= 70.21%	>= 74.7%	Current <sup>B</sup> 75.65 % Prior <sup>B</sup> 75.41 % Performance Trend 6

7-Day Mental Health	12/2018	4/2019	< 51.72%	>= 51.72%	>= 62.9%	>= 69.68%	Current <sup>G</sup> 69.23 % Prior <sup>B</sup> 70.51 % Performance Trend 3
All Cause Readmissions Lower is better	-	5/2019	-	-	-	-	Current <sup>-</sup> - Prior <sup>-</sup> - Performance Trend -
Well Child	12/2018	4/2019	< 81.9%	>= 81.9%	>= 86.59%	>= 89.81%	Current <sup>G</sup> 88.33 % Prior <sup>G</sup> 88.42 % Performance Trend 2
IQI #33 Primary Cesarean Section Lower is better	-	4/2019	-	-	-	-	Current <sup>-</sup> - Prior <sup>-</sup> - Performance Trend -
Postpartum Hemorrhage Lower is better	-	4/2019	-	-	-	-	Current <sup>-</sup> - Prior <sup>-</sup> - Performance Trend -
Unexpected Newborn Complication #716 Lower is better	-	4/2019	-	-	-	-	Current <sup>-</sup> - Prior <sup>-</sup> - Performance Trend -

# Part E: P4I Measures (16 of 17)

Better Care- **Improve** Comprehensive Primary Care

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	NHC NEW ENGLAND	
<b>24 Hour Appts</b> Lower is better	3/2019	5/2019	>1.50 Days	<=1.5 Days	<=1 Days	<=0.83 Days	Current: 1.01 Prior: 0.78	Performance: Trend 1
<b>Future Appts</b> Lower is better	3/2019	5/2019	>8 Days	<=8 Days	<=7 Days	<=2.3 Days	Current: 4.54 Prior: 4.15	Performance: Trend 1
<b>PC Leakage (Recap)</b> Lower is better	12/2018	5/2019	>= 12.00%	< 12.00%	<= 8.00%	<= 3.00%	Current: 17.36 % Prior: 14.78 %	Performance: Trend 2
<b>PCM Continuity</b>	3/2019	5/2019	< 55%	>= 55%	>= 65%	>= 75%	Current: 66.16 % Prior: 66.92 %	Performance: Trend 1

Better Care- **Optimize & Standardize** Access

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	NHC NEW ENGLAND	
<b>SM Enrollment</b>	2/2019	4/2019	<37%	>=37%	>=50%	>=75%	Current: 64.67 % Prior: 65.46 %	Performance: Trend 4
<b>SM Response Time 1 Day</b>	2/2019	4/2019	<70%	>=70%	>=80%	>=87%	Current: 89.16 % Prior: 84.30 %	Performance: Trend 2

<b>Getting Care When Needed</b>	9/2018	3/2019	<81.20%	>=81.20%	>=84.40%	>=87.20%	Current: 80.71 % Prior: 85.65 %	Performance: Trend 2
<b>Specialty: Referral to Book</b> Lower is better	12/2018	4/2019	>4 Days	<=4 Days	<=3 Days	<=1 Day	Current: 4.11 Prior: 3.08	Performance: Trend 1
<b>Specialty: Booked to Appt</b> Lower is better	12/2018	4/2019	>24 Days	<=24 Days	<=15 Days	<=7.5 Days	Current: 15.47 Prior: 14.92	Performance: Trend 4
<b>Amb Specialty Care Leakage</b> Lower is better	12/2018	4/2019	> 23.7%	<= 23.7%	<= 10.7%	<= 2.0%	Current: 24.1 % Prior: 24.1 %	Performance: Trend 1
<b>AD: Days To Primary Care</b> Lower is better	12/2018	3/2019	>1.5 Days	<=1.5 Days	<=1 Days	<=0.83 Days	Current: 0.99 Prior: 0.70	Performance: Trend 1
<b>AD: Days To Specialty Care</b> Lower is better	12/2018	3/2019	>24 Days	<=24 Days	<=15 Days	<=7.5 Days	Current: 13.05 Prior: 13.79	Performance: Trend 1
<b>MEB Stage Timeliness</b>	-	5/2019	-	-	-	-	Current: - Prior: -	Performance: Trend -

# Part E: P4I Measures (17 of 17)

Better Care - **Improve** Regulatory Compliance

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	NHC NEW ENGLAND	
ACGME Accreditation Status	-	9/2019	-	-	-	-	Current: - Performance: -	Prior: - Trend: -
Accreditation for DoD Clinical Laboratories	-	3/2019	-	-	-	-	Current: - Performance: -	Prior: - Trend: -
Joint Commission Accreditation	-	3/2019	-	-	-	-	Current: - Performance: -	Prior: - Trend: -

Lower Cost - **Improve** Stewardship

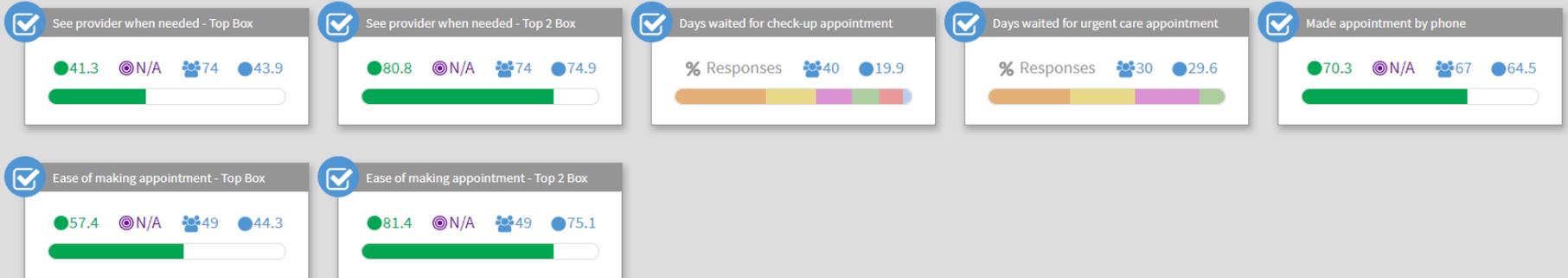
Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	NHC NEW ENGLAND	
PMPM <small>Lower is better</small>	9/2018	5/2019	> 3.20%	-	<= 3.20%	<= 0.00%	Current: 3.83 % Performance: -	Prior: 4.18 % Trend: 1
Total Purchased Care Cost <small>Lower is better</small>	12/2018	4/2019	> FY Target	-	<= FY Target	<= Next FY Target	Current: \$6.76M Performance: -	Prior: \$7.10M Trend: 2
Private Sector Care Cost <small>Lower is better</small>	9/2018	5/2019	> 3.20%	-	<= 3.20%	<= 0.00%	Current: 5.73 % Performance: -	Prior: 5.38 % Trend: 4

Total Empanelment	2/2019	4/2019	< 0.00%	-	< 5.00% but >= 0.00%	>= 5.00%	Current: -1.2 % Performance: -	Prior: -0.9 % Trend: 4
Pharmacy Percent Retail <small>Lower is better</small>	1/2019	5/2019	> 30%	-	<= 30%	<= 25%	Current: 40.8 % Performance: -	Prior: 40.8 % Trend: 3
AD: Spec Prov Efficiency	9/2018	4/2019	< 61%	>= 61%	< 79%	>= 79%	Current: 0 Performance: -	Prior: 0 Trend: 6
Overall Occ Rate (US)	-	4/2019	-	-	-	-	Current: - Performance: -	Prior: - Trend: -
ICU Occ Rate (US)	-	4/2019	-	-	-	-	Current: - Performance: -	Prior: - Trend: -
ESA Benefit	-	6/2019	-	-	-	-	Current: - Performance: -	Prior: - Trend: -

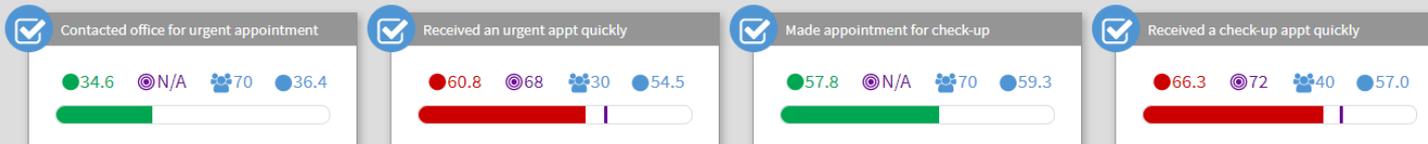
# Part F: JOES-C 12-months Rolling Data (1 of 2)

## NHC New England Direct Care

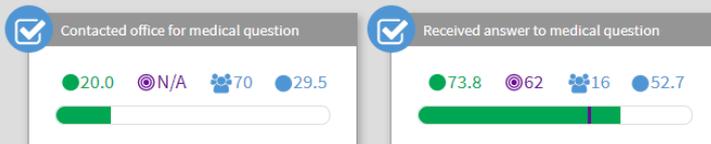
### Access to Provider



### Appointment



### Contact Office



# Part F: JOES-C 12-months Rolling Data (2 of 2)

## NHC New England Market Purchased Care

Select Care Type:  Direct Care  Purchased Care  DC/PC Combined [Where's My MTF \(DMIS\)](#)

Aggregation:  Patient Encounter Date:

Region:  PSA:

Report Options:

Select Benchmark:  50% Percentile CAHPS  MHS Adjusted Benchmark

[Clear Filters](#)

Purchased Care | PSA: NHC NEW ENGLAND | 12 Month - January 2019 | 50% Percentile CAHPS

There were no results matching your search criteria.

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## **Part G: MTF Mission Brief**



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**WG 703**

**Naval Health Clinic  
New England – Newport RI**

*Naval Health Clinic New England - Newport*



# Naval Health Clinic New England Newport, Rhode Island



## Proudly Serves:

- 53 Tenant Commands and Activities
- Naval War College
- Naval Station Newport
- Officer Training Command Newport (OTCN)
- Senior Enlisted Academy (SEA)
- Naval Academy Prep School (NAPS)
- Naval Undersea Warfare Center
- Navy Supply School
- Surface Warfare Officers School (SWOS)

*Naval Health Clinic New England - Newport*



# Clinical Staffing



POSITION	ACTIVE DUTY	CIVILIAN GOV'T EMPLOYEES	CONTRACT POSITIONS
PHYSICIAN	11/11	3/4	0/0
PHYSICIAN ASSISTANT	0/0	0/0	1/1
NURSE PRACTITIONER	0/0	2/3	0/0
HM - IDC	3/7	N/A	N/A
NURSE	14/14	15/16	1/3
DENTIST	6/6	1/1	2/2
DENTAL HYGIENIST	1/1	0/0	3/3
PHARMACIST	2/2	2/2	1/1
PHARMACY TECH	7/7	5/6	0/0
LAB TECH	9/13	1/2	0/0
X-RAY TECH	3/3	3/3	0/0
MSC (HCA)	5/3	N/A	N/A
MSC (Non-HCA)	8/10	N/A	N/A
HM (NOT LISTED ABOVE)	153/132	N/A	N/A
OTHER CLINICAL STAFF	13/7	15/22	7/13
<b>TOTAL</b>	<b>235/216</b>	<b>47/59</b>	<b>15/23</b>

\*\*\*#Onboard/#Authorized



# Clinic Services

- Health Services
  - Medical Home Port
  - Student Medical Unit
    - OTCN
  - Flight Surgery
    - Special Duty Physicals
    - Officer Training Command Support
  - Behavioral Health/SARP
  - Medical Readiness Clinic / Deployment Health
  - Orthopedic Surgery
  - Oral & Maxillofacial Surgery
  - Podiatry
  - Chiropractic
- Public Health
  - Occupational Health
  - Industrial Hygiene
  - Preventive Medicine
  - Audiology
  - Optometry
- Dental
  - General Dentistry
  - Comprehensive Dentistry
  - Prosthodontist
- Clinical Support
  - Laboratory
  - Pharmacy
  - Radiology
  - Physical Therapy
- Administrative
  - Patient Admin
  - Facilities
  - Education and Training
  - Quality Management
  - Human Resources
  - MID
  - Material Management



# Beneficiary Population

<b>Beneficiary Category</b>	<b>Beneficiaries Served</b>
<b>Active Duty Enrolled to NHC</b>	<b>2,464*</b>
<b>Must-See Active Duty – Enrolled Elsewhere Utilization = FY 18 Visits/4</b>	<b>1,802**</b>
<b>Active Duty Family Members</b>	<b>2,688*</b>
<b>Retirees and Retiree Family Members</b>	<b>2174*</b>
<b>TRICARE Plus</b>	<b>247*</b>
<b>Local Civilian Staff</b>	<b>5,143***</b>
<b>Total Population Served</b>	<b>14,518</b>

**Data Sources:**

\* Enrollment: M2 DEERS – Jan 19

\*\* Must-See AD: M2 CAPER – FY18

\*\*\* Civilian Staff: Industrial Hygiene Reporting – FY 18



# Dental Services



- Maintains Dental Readiness for 2,538 patients
- Additional 2,283 must-see patients treated last year (mostly reservists/national guard)
- Performs over 2,000 initial exams for officer candidates from OTCN annually
- Patient Encounters
  - FY18 = 12,537
- Procedures Performed FY 18
  - Patient = 37,112
  - Laboratory = 2,909



# Health Services

- Medical Home Port
  - 2,601 Active Duty and Operational Forces beneficiaries
  - 5,109 Dependents and Retirees
  - 7,710 Total Enrollees
  - FY18 = 42,527 encounters
- Surgical Services
  - Provides General Surgery\*, Orthopedic Surgery, Podiatry\*, Oral Surgery, and Dermatology\* specialty services (\*future billet cuts/loss of service due to skill maintenance and POM 20/21 billet reductions)
  - No intrinsic OR; surgeries performed at civilian partner hospitals (Kent County and Newport Hospitals) via ERSA agreement
  - Travel to BHC Groton to ensure support of operational units



# Health Services (continued)



- Student Medical unit
  - Provides direct support to OTCN with throughput of 2,800 students per year
  - Accession of majority of naval officers (other than ROTC or Academy graduates)
  - Schedule driven by OTCN; work weekends, early hours (0330), inclement weather
  - Atypical military training environment; officer candidates are new to naval service and require extensive screening and rapid identification of duty limiting issues
  - Ongoing Fit-to-train / Fit-for-duty assessments essential prior to commissioning
  - >6900 must-see encounters within last year
  - Sports Medicine/SMART Clinic embedded with OTCN to facilitate evaluations and rapid return-to-training for musculoskeletal injuries
- Medical Readiness Clinic- in addition to routine medical readiness:
  - Conducts special duty physicals for new officer candidates at OTCN
  - Supports Aviation, Submarine, Nuclear Power, SPECWAR/Spec ops training pipeline
  - New classes arrive every 3 weeks with commissioning/graduation 12 weeks later
  - Single Flight surgeon billet with 100% of time dedicated to special physicals
  - Undersea Medical Officer travels from Groton to complete special duty physicals for officer candidates entering diving, submarine, or nuclear training pipelines



# Health Services (continued)



- Behavioral Health (BH) Encounters = 5,690 encounters (FY18)
  - Active Duty: 4,778
  - AD Dependents: 434
  - Retirees and others: 478
  - Ten to fifteen homicidal/suicidal safety checks per month
- Active Duty only FY19
- Receive referrals from over 50+various commands throughout New England to include National Guard, Reservists, Army, and Air Force
- 12.75 day wait time for routine evaluation (standard <7 days)
  - Psychiatry next available for new patients is six weeks
  - Psychology and Social work is three weeks
- Referral wait times (non-Active Duty):
  - 2-3 months for Psychiatry
  - 1 month for all other BH (Social Worker, Psychologist, Behavioral Health counselors)



# Public Health Services



- Public Health encounters
  - FY18 = 22,047 encounters
    - Immunizations = 12,210
    - Optometry = 3526
    - Hearing Conservation = 3,472
    - Audiology = 1,632
    - Occupational Health = 857
    - Nutrition & Wellness = 350
- Occupational Health
  - Occupational Health, Industrial Hygiene, and Audiology departments support 53 commands throughout installation and region, including Naval Undersea Warfare Center (NUWC)
  - Audiology critical in readiness pipeline for flight/aerospace candidates, Staff Corps officers, and hearing conservation program
  - IH survey and surveillance services across the northeast to Navy & USMC (AD & Reserve) sites
  - Highly successful NME SOHME audit in April 2018, receiving a commendable evaluation of Safety, Occupational Medicine, Environmental Health, Audiology and Industrial Hygiene programs



# Public Health Services (continued)



- Preventative Medicine
  - Preventive Medicine and pre-deployment force health protection support to Naval War College, OTCN, Defense Institute of International Legal Studies, Coastal Riverine Squadron 8, USCG cutters, Army Reserve Units, other line schools (SWOS, SEA)
  - Currently assisting Public Works Department with response to water quality concerns (Lead, Legionella)
- Health Promotion & Wellness
  - Outreach to 11 tenant schools to provide tailored nutrition and wellness sessions, contributing to improved student readiness
  - Excellence in health promotion recognized through selection for the Blue H Award, Gold Star
- Impact to Naval Station Newport Mission
  - Public health readiness support to Officer pipeline, NUWC research and development, various training and reserve units
  - Closed Point of Distribution influenza exercise, doubling turnout from FY17 (1200 immunizations) and improving tenant command partnership in EM pandemic response planning
  - Recognized by Public Health Center for exceptional wellness collaboration, educating tenant schools and holding workshops to enhance risk communication



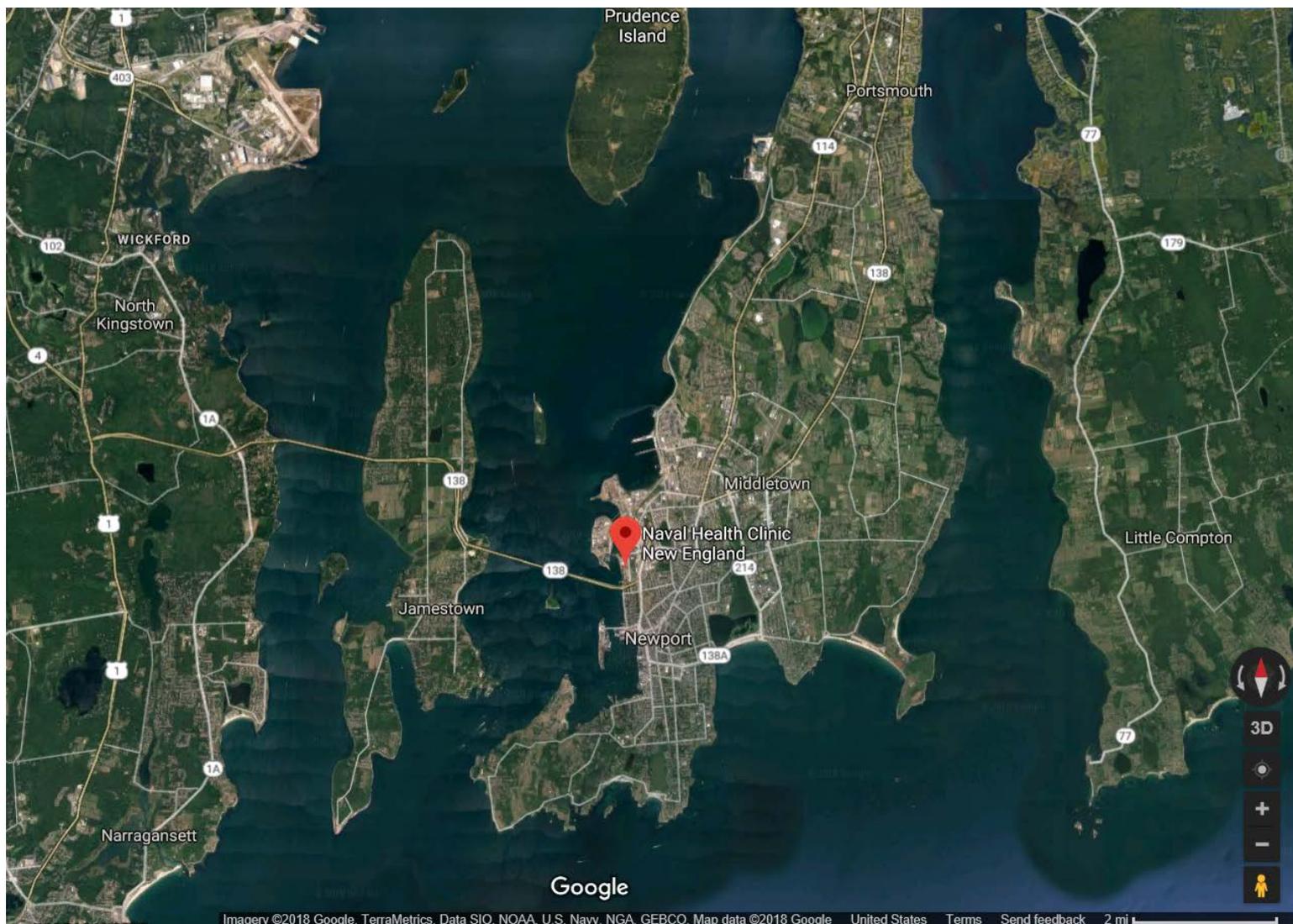
# Major Takeaways

- OTCN is primary operational mission in Newport
  - New classes arrive every 3 weeks throughout the year
  - Medical support cannot be gapped due to criticality for multiple training pipelines
  - Prior to graduation/commissioning of officer candidates fitness for duty / special physicals must be completed accurately
- Behavioral Health
  - Recently lost Public Health Service psychiatrist with no replacement
  - Essential service with urgent needs at times; critical for OTCN support
  - Behavioral health and musculoskeletal are the top two chief medical concerns with our patients
- Surgical Services
  - Expect decrease in billets and services over time
  - Orthopedic surgery vital to support OTCN and NAPS Athletics
  - Musculoskeletal injuries/evaluations rank as one of top complaints for our population
  - Operating room access via External Resource Sharing Agreements at civilian partner hospitals
- War College/NAPS
  - These are both high profile commands. War College provides senior officer training and NAPS prepares students for the Naval Academy

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## **Part H: MTF Portfolio**

# NAVAL HEALTH CLINIC NEW ENGLAND



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# NHC New England – Overview

❑ # of Buildings and Age<sup>1</sup>: 1, 22

❑ Avg # of Encounters per day<sup>2</sup>:

Tmt DMIS ID	Tmt DMIS ID Name	2014	2015	2016	2017	2018
0035	NBHC GROTON	462	505	515	485	466
0100	NHC NEW ENGLAND	410	429	414	425	404
0321	NBHC PORTSMOUTH	138	142	144	143	140
0328	NBHC SARATOGA SPRINGS	42	49	51	51	59

❑ ER or Immediate Care<sup>3</sup>: No

<sup>1</sup> Source: DHA / Facilities Management Division

<sup>2</sup> Source: M2 CAPER, MEPRS B only, ER (BIA) and Immediate Care (BHI) omitted, Monday-Friday only

<sup>3</sup> Source: M2 CAPER, ER (BIA) or Immediate Care (BHI) coded

# Inpatient Care

# NHC New England – Prime/Plus Enrollment Inpatient Care<sup>1</sup>

0100 NHC NEW ENGLAND Prime/Plus Enrollees Treated in Direct Care										
Product Line	Tmt DMIS ID Name	FY 2016			FY 2017			FY 2018		
		DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>	DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>	DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>
MED	NMC CAMP LEJEUNE	2	0.6221	\$ 7,495	2	0.5231	\$ 5,280	2	0.9152	\$ 13,553
	NMC PORTSMOUTH	1	0.7414	\$ 4,898	2	0.8344	\$ 17,712	2	0.6565	\$ 14,123
	NMC SAN DIEGO	5	0.6189	\$ 9,294	2	0.5446	\$ 10,071	2	0.7742	\$ 20,898
	WALTER REED NATL MIL MED CNTR	4	0.8992	\$ 8,196	1	0.7079	\$ 13,362	3	1.7054	\$ 18,535
SURG	NMC PORTSMOUTH	2	2.0166	\$ 7,737	2	1.0108	\$ 11,381	1	5.6426	\$ 9,344
	NMC SAN DIEGO	4	1.5199	\$ 9,600	5	1.1459	\$ 9,514	1	2.3823	\$ 9,615
	WALTER REED NATL MIL MED CNTR	4	3.7204	\$ 10,572	2	1.5127	\$ 13,267	1	1.2694	\$ 17,306
OB	NMC CAMP LEJEUNE				2	0.5635	\$ 15,463			
	NMC PORTSMOUTH NMC SAN DIEGO	2	0.6979	\$ 18,188	1	0.4135	\$ 25,368	2	0.5441	\$ 13,004
NEWBORN	NMC PORTSMOUTH							2	0.1641	\$ 18,602
	NMC SAN DIEGO	2	0.4619	\$ 3,654	1	0.1954	\$ 6,931	1	2.2146	\$ 9,105
MH	AMC MADIGAN-LEWIS				3	0.4410	\$ 29,001			
	AMC TRIPLER-SHAFTER	2	0.6823	\$ 10,647						
	FT BELVOIR COMMUNITY HOSP-FBCH				1	0.4517	\$ 47,397	3	0.5963	\$ 70,577
	NMC PORTSMOUTH	3	0.7176	\$ 32,385	5	0.5595	\$ 18,122	5	0.6640	\$ 19,695
	NMC SAN DIEGO	1	0.3416	\$ 6,601				2	0.5912	\$ 23,345
WALTER REED NATL MIL MED CNTR	3	0.7216	\$ 43,574				2	0.5646	\$ 56,905	
<b>Total/Overall</b>		<b>49</b>	<b>1.0728</b>	<b>\$ 12,794</b>	<b>35</b>	<b>0.7617</b>	<b>\$ 14,062</b>	<b>42</b>	<b>0.9671</b>	<b>\$ 20,161</b>

0100 NHC NEW ENGLAND Prime/Plus Enrollees Treated in Purchased Care									
Product Line	FY 2016			FY 2017			FY 2018		
	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>
MED	305	0.8443	\$ 9,106	343	0.8690	\$ 9,846	278	0.9010	\$ 9,663
SURG	231	2.2230	\$ 10,013	271	2.5871	\$ 10,030	188	2.5539	\$ 10,286
OB	461	0.5604	\$ 10,499	400	0.5202	\$ 10,757	363	0.5859	\$ 10,707
NEWBORN	433	0.6497	\$ 11,171	378	0.3463	\$ 9,889	339	0.4080	\$ 11,606
MH	7	0.6953	\$ 8,603	15	1.3305	\$ 8,099	12	0.5847	\$ 8,568
<b>Total/Overall</b>	<b>1,437</b>	<b>0.9155</b>	<b>\$ 10,173</b>	<b>1,407</b>	<b>0.9652</b>	<b>\$ 10,059</b>	<b>1,180</b>	<b>0.9225</b>	<b>\$ 10,382</b>

<sup>1</sup> Source: Direct Care: MDR SIDR (Detail truncated for low volume; Total/Overall includes truncated volume); Purchased Care: MDR TED-Institutional. Prime/Plus enrolled to the Parent Site. Includes "fix" to newborn enrollment information.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

<sup>3</sup> FY16-17 Direct Care costs based on respective FY MEPRS expenses; FY18 based on FY17 costs, adjusted for inflation.

# NHC New England – Prime/Plus Enrollment Inpatient Care<sup>1</sup> – AD Only

0100 NHC NEW ENGLAND Prime/Plus Enrollees Treated in Direct Care - AD ONLY										
Product Line	Tmt DMIS ID Name	FY 2016			FY 2017			FY 2018		
		DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>	DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>	DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>
MED	NMC CAMP LEJEUNE	1	0.9043	\$ 6,431	2	0.5231	\$ 5,280			
	NMC PORTSMOUTH	1	0.7414	\$ 4,898	2	0.8344	\$ 17,712	1	0.8430	\$ 3,996
	NMC SAN DIEGO	5	0.6189	\$ 9,294	2	0.5446	\$ 10,071	2	0.7742	\$ 20,898
	WALTER REED NATL MIL MED CNTR	2	0.9692	\$ 6,081	1	0.7079	\$ 13,362	2	2.1672	\$ 19,875
SURG	NMC PORTSMOUTH	1	1.8752	\$ 8,988	2	1.0108	\$ 11,381			
	NMC SAN DIEGO	4	1.5199	\$ 9,600	3	1.1278	\$ 10,335	1	2.3823	\$ 9,615
	WALTER REED NATL MIL MED CNTR	3	4.6509	\$ 10,011	2	1.5127	\$ 13,267			
OB	NMC SAN DIEGO	2	0.6979	\$ 18,188						
MH	AMC MADIGAN-LEWIS				3	0.4410	\$ 29,001			
	AMC TRIPLER-SHAFTER	2	0.6823	\$ 10,647						
	FT BELVOIR COMMUNITY HOSP-FBCH				1	0.4517	\$ 47,397	3	0.5963	\$ 70,577
	NMC PORTSMOUTH	3	0.7176	\$ 32,385	4	0.4582	\$ 22,716	5	0.6640	\$ 19,695
	NMC SAN DIEGO	1	0.3416	\$ 6,601				2	0.5912	\$ 23,345
	WALTER REED NATL MIL MED CNTR	3	0.7216	\$ 43,574				2	0.5646	\$ 56,905
<b>Total/Overall</b>		<b>39</b>	<b>1.1371</b>	<b>\$ 12,710</b>	<b>26</b>	<b>0.8077</b>	<b>\$ 14,727</b>	<b>24</b>	<b>0.8952</b>	<b>\$ 27,007</b>

0100 NHC NEW ENGLAND Prime/Plus Enrollees Treated in Purchased Care - AD ONLY									
Product Line	FY 2016			FY 2017			FY 2018		
	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>
MED	64	0.8505	\$ 8,108	86	0.9004	\$ 9,058	67	0.9121	\$ 8,564
SURG	75	2.5041	\$ 9,374	100	2.6392	\$ 9,162	65	2.6984	\$ 11,011
OB	44	0.5456	\$ 10,441	44	0.5463	\$ 10,035	49	0.5985	\$ 10,719
MH	1	0.4738	\$ 9,101	6	2.5287	\$ 7,687	6	0.5302	\$ 8,318
<b>Total/Overall</b>	<b>184</b>	<b>1.4496</b>	<b>\$ 9,211</b>	<b>236</b>	<b>1.6125</b>	<b>\$ 9,138</b>	<b>187</b>	<b>1.4386</b>	<b>\$ 10,392</b>

<sup>1</sup> Source: Direct Care: MDR SIDR (Detail truncated for low volume; Total/Overall includes truncated volume); Purchased Care: MDR TED-Institutional. Prime/Plus enrolled to the Parent Site. Includes "fix" to newborn enrollment information.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

<sup>3</sup> FY16-17 Direct Care costs based on respective FY MEPRS expenses; FY18 based on FY17 costs, adjusted for inflation.

# Ambulatory Care

# NHC New England – Direct Care Appointments by Appointment Status<sup>1</sup>

Appointment Status	0035 - NBHC GROTON						0100 - NHC NEW ENGLAND						0321 - NBHC PORTSMOUTH					
	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total
2 Kept	75,362	47%	69,673	47%	62,348	43%	47,796	37%	43,918	34%	38,400	31%	17,979	38%	19,310	40%	20,340	43%
3 Canceled	18,077	11%	17,317	12%	18,297	13%	15,077	12%	13,980	11%	13,314	11%	4,438	9%	5,014	10%	5,082	11%
4 No Show	5,166	3%	4,772	3%	4,111	3%	2,677	2%	2,899	2%	2,368	2%	1,390	3%	1,991	4%	2,055	4%
5 Walk In	21,140	13%	21,289	14%	19,940	14%	33,795	26%	35,138	27%	38,220	31%	15,035	32%	13,965	29%	12,950	27%
6 Sick Call	3	0%	4	0%			904	1%	143	0%	371	0%	4	0%	11	0%		
7 Telcon	38,136	24%	35,854	24%	37,095	26%	28,926	22%	31,730	25%	29,021	24%	8,385	18%	7,720	16%	6,786	14%
8 LWOBS	162	0%	163	0%	94	0%	116	0%	93	0%	83	0%	86	0%	141	0%	123	0%
9 Admin	691	0%	220	0%	397	0%	391	0%	357	0%	486	0%	174	0%	483	1%	146	0%
10 Occ-Svc	164	0%	278	0%	1,290	1%	219	0%	189	0%	158	0%	38	0%	146	0%	214	0%
<b>Grand Total</b>	<b>158,901</b>		<b>149,570</b>		<b>143,572</b>		<b>129,901</b>		<b>128,447</b>		<b>122,421</b>		<b>47,529</b>		<b>48,781</b>		<b>47,696</b>	

Appointment Status	0328 - NBHC SARATOGA SPRINGS					
	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total
2 Kept	6,795	48%	6,996	48%	7,483	44%
3 Canceled	1,175	8%	1,380	10%	1,940	11%
4 No Show	301	2%	364	3%	432	3%
5 Walk In	2,015	14%	1,957	13%	3,747	22%
6 Sick Call			4	0%		
7 Telcon	3,929	28%	3,799	26%	3,389	20%
8 LWOBS	6	0%	4	0%	21	0%
9 Admin	4	0%	2	0%		
10 Occ-Svc	1	0%				
<b>Grand Total</b>	<b>14,226</b>		<b>14,506</b>		<b>17,012</b>	

<sup>1</sup> Source: M2 Appointment, includes MEPRS Codes B\*\*, FBI, and FBN.

# NHC New England – Direct Care Appointments by Appointment Type<sup>1</sup>

Appt Type Group	0035 - NBHC GROTON						0100 - NHC NEW ENGLAND						0321 - NBHC PORTSMOUTH					
	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total
24HR	21,471	14%	21,635	14%	17,174	12%	18,816	14%	19,132	15%	22,919	19%	3,173	7%	2,979	6%	2,922	6%
ACUTE	731	0%	477	0%	10	0%	772	1%	1,037	1%			97	0%	97	0%	2	0%
FTR	41,191	26%	42,959	29%	48,311	34%	30,490	23%	29,817	23%	29,332	24%	12,533	26%	9,709	20%	8,310	17%
GRP	8,721	5%	5,011	3%	559	0%	1,058	1%	762	1%	1	0%	21	0%	91	0%		
PROC	8,818	6%	7,874	5%	8,287	6%	7,073	5%	7,034	5%	6,858	6%	2,244	5%	2,127	4%	3,819	8%
ROUT	1,803	1%	1,175	1%	81	0%	819	1%	579	0%			687	1%	395	1%		
SPEC	16,706	11%	19,592	13%	29,252	20%	17,185	13%	19,106	15%	33,366	27%	5,735	12%	13,441	28%	25,460	53%
T-CON*	40,044	25%	37,439	25%	39,898	28%	30,304	23%	32,809	26%	29,945	24%	8,758	18%	8,082	17%	7,183	15%
WELL	19,416	12%	13,408	9%			23,384	18%	18,171	14%			14,281	30%	11,860	24%		
<b>Grand Total</b>	<b>158,901</b>		<b>149,570</b>		<b>143,572</b>		<b>129,901</b>		<b>128,447</b>		<b>122,421</b>		<b>47,529</b>		<b>48,781</b>		<b>47,696</b>	

Appt Type Group	0328 - NBHC SARATOGA SPRINGS					
	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total
24HR	1,839	13%	1,918	13%	2,016	12%
ACUTE						
FTR	3,539	25%	3,600	25%	3,626	21%
GRP						
PROC						
ROUT						
SPEC	3,168	22%	3,875	27%	7,884	46%
T-CON*	4,028	28%	3,889	27%	3,486	20%
WELL	1,652	12%	1,224	8%		
<b>Grand Total</b>	<b>14,226</b>		<b>14,506</b>		<b>17,012</b>	

<sup>1</sup> Source: M2 Appointment, includes MEPRS Codes B\*\*, FBI, and FBN.

# NHC New England – FY18 Direct Care Ambulatory Encounters<sup>1</sup>

PRODUCT LINE	0035 - NBHC GROTON				0100 - NHC NEW ENGLAND				0321 - NBHC PORTSMOUTH			
	Seen	Telcon	Total	% of Total	Seen	Telcon	Total	% of Total	Seen	Telcon	Total	% of Total
DERM					794	121	915	0.86%				
ENT					411	50	461	0.43%				
IMSUB	658	520	1,178	0.98%	263	87	350	0.33%				
MH	16,188	2,817	19,005	15.85%	5,116	2,207	7,323	6.91%	1,087	790	1,877	4.68%
OPTOM	3,940	78	4,018	3.35%	3,470	66	3,536	3.34%	2,166	1	2,167	5.40%
ORTHO	9,928	0	9,928	8.28%	10,210	348	10,558	9.96%	1,263	0	1,263	3.15%
OTHER	12,831	86	12,917	10.77%	22,271	76	22,347	21.08%	20,516	46	20,562	51.26%
PC	35,659	33,684	69,343	57.83%	32,794	25,785	58,579	55.26%	8,236	6,005	14,241	35.50%
SURG	3,025	499	3,524	2.94%	1,615	318	1,933	1.82%				
<b>TOTAL</b>	<b>82,229</b>	<b>37,684</b>	<b>119,913</b>		<b>76,944</b>	<b>29,058</b>	<b>106,002</b>		<b>33,268</b>	<b>6,842</b>	<b>40,110</b>	

PRODUCT LINE	0328 - NBHC SARATOGA SPRINGS			
	Seen	Telcon	Total	% of Total
DERM				
ENT				
IMSUB				
MH				
OPTOM				
ORTHO				
OTHER	1,625	0	1,625	11.12%
PC	9,604	3,388	12,992	88.88%
SURG				
<b>TOTAL</b>	<b>11,229</b>	<b>3,388</b>	<b>14,617</b>	

<sup>1</sup> Source: M2 CAPER, includes MEPRS Codes B\*\*, FBI, and FBN.

# NHC New England – Direct Care Ambulatory Surgery<sup>1</sup>

This facility did not report any workload coded Same Day Surgery.

<sup>1</sup> Source: M2 CAPER, based on the Same Day Surgery Flag. Based on Parent Tmt DMIS ID.

<sup>2</sup> Based on the Optum grouping (e.g., CPT codes 20000-29999 are for the Musculoskeletal System). Only the 1st procedural CPT investigated.

# NHC New England – FY18 Direct Care Ambulatory Surgery<sup>1</sup>

## Top 20 Procedure Codes

This facility did not report any workload coded Same Day Surgery.

# NHC New England – Ambulatory Workload and Cost<sup>1</sup>

DC = work performed in the MTF; PC = work performed by a provider within the site's PRISM (parent)

	Product Line	Encounters/Services		Average RVU		Cost/Paid per RVU	
		DC	PC	DC	PC	DC	PC <sup>2</sup>
		Encounters	Services	RVU / Encounters	RVU / Services	Full Cost / RVU	Amount Paid / RVU
FY 2018 <sup>3</sup>	PC	155,155	175,849	1.24	1.18	\$ 215	\$ 49
	OBGYN	0	13,670	0.00	1.77	\$ 0	\$ 63
	MH	28,205	73,629	1.68	1.56	\$ 190	\$ 54
	OTHER	97,282	232,946	2.05	1.17	\$ 98	\$ 50
	<b>TOTAL</b>	<b>280,642</b>	<b>496,094</b>	<b>1.56</b>	<b>1.25</b>	<b>\$ 159</b>	<b>\$ 51</b>
FY 2017 <sup>3</sup>	PC	163,216	189,310	1.37	1.08	\$ 212	\$ 52
	OBGYN	0	17,634	0.00	2.03	\$ 0	\$ 64
	MH	24,612	66,211	1.72	1.62	\$ 194	\$ 57
	OTHER	103,864	230,081	2.08	1.10	\$ 99	\$ 52
	<b>TOTAL</b>	<b>291,692</b>	<b>503,236</b>	<b>1.65</b>	<b>1.20</b>	<b>\$ 160</b>	<b>\$ 53</b>
FY 2016 <sup>3</sup>	PC	166,507	164,393	1.43	1.17	\$ 200	\$ 59
	OBGYN	0	27,550	0.00	1.35	\$ 0	\$ 70
	MH	25,852	49,858	1.87	2.03	\$ 183	\$ 56
	OTHER	107,867	227,446	2.23	1.08	\$ 95	\$ 58
	<b>TOTAL</b>	<b>300,226</b>	<b>469,247</b>	<b>1.76</b>	<b>1.23</b>	<b>\$ 151</b>	<b>\$ 59</b>

<sup>1</sup> Source: DC = M2 CAPER; PC = MDR TED Non-Institutional (using "ambulatory" defined by eMSM workgroup; drug costs included; OHI omitted). Includes all beneficiaries. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

<sup>3</sup> FY16-17 Direct Care costs based on respective FY MEPRS expenses; FY18 based on FY17 costs, adjusted for inflation.

# NHC New England – FY18 Direct and Purchased Care Ambulatory Workload by Enrollment Category<sup>1</sup>

Work performed by NHC New England (parent)<sup>3</sup>:

NHC NEW ENGLAND - FY 2018 DIRECT CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU
PC	128,185	1.25	\$ 192	13,207	1.35	\$ 376	5,886	1.06	\$ 323	13	1.87	\$ 159	3,446	0.82	\$ 192	4,418	1.22	\$ 263	155,155	1.24	\$ 215
MH	16,796	1.66	\$ 190	7,870	1.76	\$ 190	2,975	1.62	\$ 185	0	0.00	\$ 0	191	1.31	\$ 193	373	1.69	\$ 258	28,205	1.68	\$ 190
OTHER	43,063	2.19	\$ 107	21,745	2.27	\$ 61	6,369	2.03	\$ 63	3	0.49	\$ 16	3,254	2.65	\$ 134	22,848	1.48	\$ 133	97,282	2.05	\$ 98
<b>TOTAL</b>	<b>188,044</b>	<b>1.50</b>	<b>\$ 163</b>	<b>42,822</b>	<b>1.89</b>	<b>\$ 152</b>	<b>15,230</b>	<b>1.57</b>	<b>\$ 155</b>	<b>16</b>	<b>1.61</b>	<b>\$ 151</b>	<b>6,891</b>	<b>1.69</b>	<b>\$ 149</b>	<b>27,639</b>	<b>1.44</b>	<b>\$ 153</b>	<b>280,642</b>	<b>1.56</b>	<b>\$ 159</b>

↑  
32% MCSC; 15% NHC CHARLESTON; 11% IA-USCG-OFF CHIEF-OFF OF HLTH

Work performed by a provider within NHC New England’s PRISM (parent)<sup>2</sup>:

NHC NEW ENGLAND - FY 2018 PURCHASED CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU
PC	39,168	1.15	\$ 51	890	1.82	\$ 54	40,282	1.31	\$ 53	2	2.09	\$ 19	7,595	1.79	\$ 54	87,912	1.07	\$ 46	175,849	1.18	\$ 49
OBGYN	5,741	1.67	\$ 66	35	2.57	\$ 136	2,553	2.04	\$ 66	0	0.00	\$ 0	182	2.36	\$ 28	5,159	1.72	\$ 60	13,670	1.77	\$ 63
MH	46,506	1.36	\$ 62	114	3.01	\$ 44	7,652	2.15	\$ 44	0	0.00	\$ 0	358	2.78	\$ 37	18,999	1.81	\$ 46	73,629	1.56	\$ 54
OTHER	113,243	1.18	\$ 53	5,014	1.63	\$ 56	31,662	1.36	\$ 51	3	1.69	\$ 33	8,392	1.38	\$ 51	74,632	1.01	\$ 45	232,946	1.17	\$ 50
<b>TOTAL</b>	<b>204,658</b>	<b>1.23</b>	<b>\$ 55</b>	<b>6,053</b>	<b>1.69</b>	<b>\$ 56</b>	<b>82,149</b>	<b>1.43</b>	<b>\$ 52</b>	<b>5</b>	<b>1.85</b>	<b>\$ 27</b>	<b>16,527</b>	<b>1.61</b>	<b>\$ 52</b>	<b>186,702</b>	<b>1.14</b>	<b>\$ 46</b>	<b>496,094</b>	<b>1.25</b>	<b>\$ 51</b>

↑  
90% MCSC

<sup>1</sup> Source: DC = M2 CAPER; PC = MDR TED Non-Institutional (using “ambulatory” defined by eMSM workgroup; drug costs included; OHI omitted). Includes all beneficiaries. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

<sup>3</sup> Direct Care costs based on FY17 MEPRS expenses, adjusted for inflation.

# NHC New England – FY17 Direct and Purchased Care Ambulatory Workload by Enrollment Category<sup>1</sup>

Work performed by NHC New England (parent)<sup>3</sup>:

NHC NEW ENGLAND - FY 2017 DIRECT CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU
PC	136,066	1.37	\$ 190	12,636	1.53	\$ 372	4,845	1.28	\$ 331	7	1.47	\$ 180	4,411	0.82	\$ 194	5,251	1.47	\$ 237	163,216	1.37	\$ 212
MH	15,434	1.70	\$ 190	6,113	1.89	\$ 203	2,444	1.49	\$ 199	0	0.00	\$ 0	157	1.54	\$ 178	464	1.48	\$ 191	24,612	1.72	\$ 194
OTHER	48,876	2.27	\$ 109	22,124	2.33	\$ 63	6,491	2.07	\$ 68	4	2.08	\$ 60	3,250	2.38	\$ 90	23,119	1.42	\$ 136	103,864	2.08	\$ 99
<b>TOTAL</b>	<b>200,376</b>	<b>1.62</b>	<b>\$ 163</b>	<b>40,873</b>	<b>2.01</b>	<b>\$ 155</b>	<b>13,780</b>	<b>1.69</b>	<b>\$ 159</b>	<b>11</b>	<b>1.69</b>	<b>\$ 126</b>	<b>7,818</b>	<b>1.48</b>	<b>\$ 125</b>	<b>28,834</b>	<b>1.43</b>	<b>\$ 156</b>	<b>291,692</b>	<b>1.65</b>	<b>\$ 160</b>

↑  
32% MCSC; 14% NHC CHARLESTON

Work performed by a provider within NHC New England's PRISM (parent)<sup>2</sup>:

NHC NEW ENGLAND - FY 2017 PURCHASED CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU
PC	56,007	0.76	\$ 56	1,014	1.44	\$ 56	40,076	1.32	\$ 54	3	2.38	\$ 22	9,347	1.85	\$ 55	82,863	1.08	\$ 49	189,310	1.08	\$ 52
OBGYN	6,970	2.30	\$ 67	44	3.17	\$ 67	3,126	2.04	\$ 65	0	0.00	\$ 0	223	2.43	\$ 16	7,271	1.74	\$ 61	17,634	2.03	\$ 64
MH	38,640	1.51	\$ 61	67	2.50	\$ 47	7,263	1.97	\$ 52	0	0.00	\$ 0	333	2.60	\$ 41	19,908	1.69	\$ 52	66,211	1.62	\$ 57
OTHER	113,759	1.08	\$ 54	3,990	1.38	\$ 57	36,599	1.01	\$ 52	2	1.58	\$ 49	9,368	1.36	\$ 52	66,363	1.15	\$ 47	230,081	1.10	\$ 52
<b>TOTAL</b>	<b>215,376</b>	<b>1.11</b>	<b>\$ 57</b>	<b>5,115</b>	<b>1.42</b>	<b>\$ 57</b>	<b>87,064</b>	<b>1.27</b>	<b>\$ 54</b>	<b>5</b>	<b>2.06</b>	<b>\$ 30</b>	<b>19,271</b>	<b>1.63</b>	<b>\$ 53</b>	<b>176,405</b>	<b>1.20</b>	<b>\$ 49</b>	<b>503,236</b>	<b>1.19</b>	<b>\$ 54</b>

↑  
91% MCSC

<sup>1</sup> Source: DC = M2 CAPER; PC = MDR TED Non-Institutional (using "ambulatory" defined by eMSM workgroup; drug costs included; OHI omitted). Includes all beneficiaries. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

<sup>3</sup> Direct Care costs based on FY17 MEPRS expenses.

# NHC New England – Prime Enrollment Ambulatory Care<sup>1</sup> – DIRECT CARE

Tmt Parent NHC New England?	Product Line	Tmt Parent DMIS ID Name	2017					2018					
			Encounters	Enh Total RVU	Full Cost <sup>2</sup>	Avg RVU	Cost <sup>2</sup> /RVU	Encounters	Enh Total RVU	Full Cost <sup>2</sup>	Avg RVU	Cost <sup>2</sup> /RVU	
YES	PC	NHC NEW ENGLAND	136,066	186,794.65	\$ 35,559,781	1.37	\$ 190	128,185	159,786.94	\$ 30,661,357	1.25	\$ 192	
	MH	NHC NEW ENGLAND	15,434	26,232.79	\$ 4,994,663	1.70	\$ 190	16,796	27,844.50	\$ 5,296,333	1.66	\$ 190	
	OTHER	NHC NEW ENGLAND	48,876	110,814.03	\$ 12,100,167	2.27	\$ 109	43,063	94,290.52	\$ 10,045,787	2.19	\$ 107	
<b>Yes Total</b>			<b>200,376</b>	<b>323,841.47</b>	<b>\$ 52,654,610</b>	<b>1.62</b>	<b>\$ 163</b>	<b>188,044</b>	<b>281,921.96</b>	<b>\$ 46,003,478</b>	<b>1.50</b>	<b>\$ 163</b>	
NO	PC	AMC DARNALL-HOOD	49	72.75	\$ 4,408	1.48	\$ 61	291	762.13	\$ 25,683	2.62	\$ 34	
	PC	NMC SAN DIEGO	247	355.94	\$ 42,657	1.44	\$ 120	248	408.54	\$ 57,718	1.65	\$ 141	
	PC	AF-C-66th MEDGRP-HANSCOM	126	92.81	\$ 30,485	0.74	\$ 328	177	134.99	\$ 26,195	0.76	\$ 194	
	PC	NMC PORTSMOUTH	169	276.98	\$ 28,844	1.64	\$ 104	175	295.31	\$ 42,943	1.69	\$ 145	
	PC	NMC CAMP LEJEUNE	73	112.19	\$ 16,992	1.54	\$ 151	110	168.55	\$ 25,514	1.53	\$ 151	
	PC	AHC GUTHRIE-DRUM	85	114.61	\$ 12,452	1.35	\$ 109	109	172.82	\$ 17,780	1.59	\$ 103	
	MH	NMC PORTSMOUTH	232	689.23	\$ 61,368	2.97	\$ 89	174	689.33	\$ 109,811	3.96	\$ 159	
	MH	FT BELVOIR COMMUNITY HOSP-FBCH	17	69.30	\$ 1,207	4.08	\$ 17	109	263.67	\$ 38,800	2.42	\$ 147	
	MH	NMC SAN DIEGO	525	1,817.51	\$ 170,016	3.46	\$ 94	104	449.53	\$ 46,629	4.32	\$ 104	
	OTHER	NMC PORTSMOUTH	711	1,768.23	\$ 187,504	2.49	\$ 106	550	1,374.54	\$ 162,399	2.50	\$ 118	
	OTHER	WALTER REED NATL MIL MED CNTR	296	932.15	\$ 140,774	3.15	\$ 151	344	1,352.36	\$ 290,190	3.93	\$ 215	
	OTHER	NMC SAN DIEGO	610	1,391.36	\$ 252,534	2.28	\$ 182	322	669.80	\$ 72,766	2.08	\$ 109	
	OTHER	NHC HAWAII	240	627.46	\$ 16,288	2.61	\$ 26	287	731.60	\$ 19,113	2.55	\$ 26	
	OTHER	FT BELVOIR COMMUNITY HOSP-FBCH	431	2,208.70	\$ 238,124	5.12	\$ 108	199	1,334.66	\$ 142,378	6.71	\$ 107	
	OTHER	NMC CAMP LEJEUNE	167	418.81	\$ 39,436	2.51	\$ 94	168	399.09	\$ 26,497	2.38	\$ 66	
	OTHER	NH CAMP PENDLETON	67	173.03	\$ 23,722	2.58	\$ 137	131	355.43	\$ 29,684	2.71	\$ 84	
	OTHER	AMC DARNALL-HOOD	15	15.07	\$ 199	1.00	\$ 13	101	119.34	\$ 2,664	1.18	\$ 22	
	<b>No Total</b>			<b>8,030</b>	<b>19,555.78</b>	<b>\$ 2,272,635</b>	<b>2.44</b>	<b>\$ 116</b>	<b>6,650</b>	<b>16,191.70</b>	<b>\$ 1,981,322</b>	<b>2.43</b>	<b>\$ 122</b>
	<b>Total/Overall</b>			<b>208,406</b>	<b>343,397.25</b>	<b>\$ 54,927,245</b>	<b>1.65</b>	<b>\$ 160</b>	<b>194,694</b>	<b>298,113.66</b>	<b>\$ 47,984,799</b>	<b>1.53</b>	<b>\$ 161</b>

<sup>1</sup> Source: Direct Care: M2 CAPER, Prime Enrolled, MEPRS B, FBI, FBN. Data truncated for small volumes. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

<sup>2</sup> Direct Care costs based on FY17 MEPRS expenses, with FY18 adjusted for inflation.

# NHC New England – Prime Enrollment Ambulatory Care<sup>1</sup> – PURCHASED CARE

Product Line	2017					2018				
	# Svcs	Enh Total RVU	Amt Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / RVU	# Svcs	Enh Total RVU	Amt Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / RVU
PC	65,427	53,563.36	\$ 3,502,027	0.82	\$ 65	52,105	61,406.27	\$ 4,459,033	1.18	\$ 73
OBGYN	9,160	20,469.97	\$ 1,546,764	2.23	\$ 76	8,339	13,596.99	\$ 1,234,224	1.63	\$ 91
MH	43,999	63,501.06	\$ 4,630,011	1.44	\$ 73	52,620	69,246.48	\$ 6,214,180	1.32	\$ 90
OTHER	144,508	154,845.36	\$ 9,824,591	1.07	\$ 63	145,935	179,379.55	\$ 13,540,358	1.23	\$ 75
<b>TOTAL</b>	<b>263,094</b>	<b>292,379.75</b>	<b>\$ 19,503,392</b>	<b>1.11</b>	<b>\$ 67</b>	<b>258,999</b>	<b>323,629.29</b>	<b>\$ 25,447,795</b>	<b>1.25</b>	<b>\$ 79</b>

<sup>1</sup> Source: Purchased Care: MDR TED Non-institutional, Prime Enrolled to the Parent Site (using “ambulatory” defined by eMSM workgroup; drug costs included; OHI omitted). Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

# NHC New England – Direct Care ER/Immed. Care (MEPRS BIA/BHI)<sup>1</sup>

This facility did not report any workload in BIA or BHI.

<sup>1</sup> Source: M2 CAPER. Based on Treatment Parent DMIS ID. BIA=Emergency Room (ER); BHI=Immediate Care (IC).

# NHC New England – Direct Care ER/IC Disposition Code<sup>2</sup>

This facility did not report any workload in BIA or BHI.

<sup>1</sup> Numeric values and R are for outpatient encounters; alphanumeric A-G are for inpatient encounters.

<sup>2</sup> Source: M2 CAPER. Based on Treatment Parent DMIS ID. BIA=Emergency Room (ER); BHI=Immediate Care (IC).

# NHC New England – Direct Care ER/IC Top 15 Diagnosis Codes<sup>1</sup> (Reason for being seen)

This facility did not report any workload in BIA or BHI.

<sup>1</sup> Source: M2 CAPER. Based on Treatment Parent DMIS ID. BIA=Emergency Room (ER); BHI=Immediate Care (IC).

# Pharmacy

# NHC New England – Direct Care Pharmacy<sup>1</sup> by Enrollment Group

PARENT 0100 NHC NEW ENGLAND										
Enr Group	2017					2018				
	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day
Prime-MTF	149,138	6,878,553	\$ 7,610,229	\$ 51	\$ 1.11	132,928	6,351,656	\$ 7,243,069	\$ 54	\$ 1.14
Prime-MCSC	6,991	381,355	\$ 379,740	\$ 54	\$ 1.00	8,136	456,488	\$ 500,278	\$ 61	\$ 1.10
Reliant	13,694	322,941	\$ 446,749	\$ 33	\$ 1.38	13,710	386,499	\$ 458,087	\$ 33	\$ 1.19
Plus	9,715	655,446	\$ 464,186	\$ 48	\$ 0.71	9,170	628,666	\$ 459,198	\$ 50	\$ 0.73
Overseas Prime	18	469	\$ 1,640	\$ 91	\$ 3.50	3	88	\$ 103	\$ 34	\$ 1.17
Desig Prov	143	7,088	\$ 6,827	\$ 48	\$ 0.96	117	5,242	\$ 5,108	\$ 44	\$ 0.97
Other	153,300	11,023,388	\$ 8,633,605	\$ 56	\$ 0.78	149,496	10,841,761	\$ 9,003,389	\$ 60	\$ 0.83
<b>Grand Total</b>	<b>332,999</b>	<b>19,269,240</b>	<b>\$ 17,542,977</b>	<b>\$ 53</b>	<b>\$ 0.91</b>	<b>313,560</b>	<b>18,670,400</b>	<b>\$ 17,669,233</b>	<b>\$ 56</b>	<b>\$ 0.95</b>

<sup>1</sup> Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

# NHC New England – Direct Care Pharmacy<sup>1</sup> by Enrollment Group

0035 NBHC GROTON										
Enr Group	2017					2018				
	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day
Prime-MTF	72,251	3,419,940	\$ 3,779,232	\$ 52	\$ 1.11	66,153	3,215,028	\$ 3,792,235	\$ 57	\$ 1.18
Prime-MCSC	1,203	68,367	\$ 62,482	\$ 52	\$ 0.91	1,391	84,116	\$ 72,718	\$ 52	\$ 0.86
Reliant	6,214	166,949	\$ 241,061	\$ 39	\$ 1.44	5,328	152,493	\$ 212,742	\$ 40	\$ 1.40
Plus	1,619	110,074	\$ 68,965	\$ 43	\$ 0.63	1,687	113,375	\$ 79,656	\$ 47	\$ 0.70
Overseas Prime	6	160	\$ 1,392	\$ 232	\$ 8.70	0	0	\$ 0	\$ 0	\$ 0.00
Desig Prov	3	136	\$ 74	\$ 25	\$ 0.55	3	90	\$ 79	\$ 26	\$ 0.88
Other	56,872	4,133,444	\$ 3,374,333	\$ 59	\$ 0.82	54,781	4,021,870	\$ 3,623,928	\$ 66	\$ 0.90
<b>Grand Total</b>	<b>138,168</b>	<b>7,899,070</b>	<b>\$ 7,527,539</b>	<b>\$ 54</b>	<b>\$ 0.95</b>	<b>129,343</b>	<b>7,586,972</b>	<b>\$ 7,781,358</b>	<b>\$ 60</b>	<b>\$ 1.03</b>

0100 NHC NEW ENGLAND										
Enr Group	2017					2018				
	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day
Prime-MTF	57,986	2,581,237	\$ 2,975,743	\$ 51	\$ 1.15	48,703	2,281,929	\$ 2,668,568	\$ 55	\$ 1.17
Prime-MCSC	1,432	71,569	\$ 68,128	\$ 48	\$ 0.95	1,705	87,838	\$ 86,179	\$ 51	\$ 0.98
Reliant	5,724	106,902	\$ 153,470	\$ 27	\$ 1.44	6,661	180,972	\$ 173,370	\$ 26	\$ 0.96
Plus	7,559	504,783	\$ 373,205	\$ 49	\$ 0.74	6,915	472,635	\$ 353,375	\$ 51	\$ 0.75
Overseas Prime	11	306	\$ 228	\$ 21	\$ 0.74	3	88	\$ 103	\$ 34	\$ 1.17
Desig Prov	27	972	\$ 2,318	\$ 86	\$ 2.39	66	2,959	\$ 2,881	\$ 44	\$ 0.97
Other	62,503	4,426,767	\$ 3,535,059	\$ 57	\$ 0.80	61,146	4,358,086	\$ 3,582,097	\$ 59	\$ 0.82
<b>Grand Total</b>	<b>135,242</b>	<b>7,692,536</b>	<b>\$ 7,108,150</b>	<b>\$ 53</b>	<b>\$ 0.92</b>	<b>125,199</b>	<b>7,384,507</b>	<b>\$ 6,866,573</b>	<b>\$ 55</b>	<b>\$ 0.93</b>

<sup>1</sup> Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

# NHC New England – Direct Care Pharmacy<sup>1</sup> by Enrollment Group

0321 NBHC PORTSMOUTH										
Enr Group	2017					2018				
	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day
Prime-MTF	12,749	641,034	\$ 574,930	\$ 45	\$ 0.90	11,958	617,434	\$ 552,117	\$ 46	\$ 0.89
Prime-MCSC	1,007	66,202	\$ 85,177	\$ 85	\$ 1.29	1,791	106,309	\$ 183,114	\$ 102	\$ 1.72
Reliant	1,625	44,344	\$ 47,467	\$ 29	\$ 1.07	1,601	49,699	\$ 68,891	\$ 43	\$ 1.39
Plus	516	38,939	\$ 21,508	\$ 42	\$ 0.55	564	42,296	\$ 25,868	\$ 46	\$ 0.61
Overseas Prime	1	3	\$ 20	\$ 20	\$ 6.71	0	0	\$ 0	\$ 0	\$ 0.00
Desig Prov	65	3,518	\$ 2,576	\$ 40	\$ 0.73	16	590	\$ 959	\$ 60	\$ 1.62
Other	19,123	1,416,943	\$ 994,975	\$ 52	\$ 0.70	18,976	1,411,291	\$ 1,004,872	\$ 53	\$ 0.71
<b>Grand Total</b>	<b>35,086</b>	<b>2,210,983</b>	<b>\$ 1,726,653</b>	<b>\$ 49</b>	<b>\$ 0.78</b>	<b>34,906</b>	<b>2,227,619</b>	<b>\$ 1,835,822</b>	<b>\$ 53</b>	<b>\$ 0.82</b>

0328 NBHC SARATOGA SPRINGS										
Enr Group	2017					2018				
	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day
Prime-MTF	6,152	236,342	\$ 280,324	\$ 46	\$ 1.19	6,114	237,265	\$ 230,149	\$ 38	\$ 0.97
Prime-MCSC	3,349	175,217	\$ 163,954	\$ 49	\$ 0.94	3,249	178,225	\$ 158,267	\$ 49	\$ 0.89
Reliant	131	4,746	\$ 4,751	\$ 36	\$ 1.00	120	3,335	\$ 3,084	\$ 26	\$ 0.92
Plus	21	1,650	\$ 509	\$ 24	\$ 0.31	4	360	\$ 299	\$ 75	\$ 0.83
Desig Prov	48	2,462	\$ 1,859	\$ 39	\$ 0.76	32	1,603	\$ 1,189	\$ 37	\$ 0.74
Other	14,802	1,046,234	\$ 729,238	\$ 49	\$ 0.70	14,593	1,050,514	\$ 792,492	\$ 54	\$ 0.75
<b>Grand Total</b>	<b>24,503</b>	<b>1,466,651</b>	<b>\$ 1,180,634</b>	<b>\$ 48</b>	<b>\$ 0.80</b>	<b>24,112</b>	<b>1,471,302</b>	<b>\$ 1,185,480</b>	<b>\$ 49</b>	<b>\$ 0.81</b>

<sup>1</sup> Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

# NHC New England – FY18 Direct Care Pharmacy

## Top 20 Products Dispensed<sup>1</sup> by # of Scripts and Cost/Day

0035 NBHC GROTON					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
LISINOPRIL	3,207	275,789	\$ 81,924	\$ 26	\$ 0.30
IBUPROFEN	3,087	47,207	\$ 83,685	\$ 27	\$ 1.77
ATORVASTATIN CALCIUM	2,920	254,475	\$ 86,276	\$ 30	\$ 0.34
SIMVASTATIN	2,805	248,614	\$ 77,571	\$ 28	\$ 0.31
LEVOTHYROXINE SODIUM	2,749	230,230	\$ 85,655	\$ 31	\$ 0.37
OMEPRAZOLE	2,449	193,505	\$ 74,604	\$ 30	\$ 0.39
CETIRIZINE HCL	2,022	151,423	\$ 53,415	\$ 26	\$ 0.35
FLUTICASONE PROPIONATE	1,928	91,179	\$ 55,690	\$ 29	\$ 0.61
PROAIR HFA	1,925	66,728	\$ 71,055	\$ 37	\$ 1.06
VITAMIN D3	1,859	160,429	\$ 47,804	\$ 26	\$ 0.30
HYDROCHLOROTHIAZIDE	1,573	133,819	\$ 40,212	\$ 26	\$ 0.30
AMLODIPINE BESYLATE	1,566	133,884	\$ 44,494	\$ 28	\$ 0.33
METOPROLOL SUCCINATE	1,540	131,004	\$ 58,346	\$ 38	\$ 0.45
FREESTYLE LITE TEST STRIPS	1,511	98,179	\$ 72,259	\$ 48	\$ 0.74
ASPIR-LOW	1,483	129,206	\$ 36,197	\$ 24	\$ 0.28
SERTRALINE HCL	1,410	87,053	\$ 37,730	\$ 27	\$ 0.43
METFORMIN HCL	1,386	115,290	\$ 37,391	\$ 27	\$ 0.32
MONTELUKAST SODIUM	1,364	111,078	\$ 47,277	\$ 35	\$ 0.43
LORATADINE	1,303	100,957	\$ 34,439	\$ 26	\$ 0.34
NAPROXEN	1,177	27,064	\$ 30,616	\$ 26	\$ 1.13

0035 NBHC GROTON					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
FOLLISTIM AQ	4	40	\$ 10,772	\$ 2,693	\$ 269.31
NOXAFIL	3	70	\$ 8,516	\$ 2,839	\$ 121.65
TECFIDERA	2	60	\$ 6,897	\$ 3,449	\$ 114.96
GONAL-F RFF REDI-JECT	3	60	\$ 5,952	\$ 1,984	\$ 99.20
CAPECITABINE	5	62	\$ 4,386	\$ 877	\$ 70.74
ENBREL SURECLICK	15	672	\$ 46,437	\$ 3,096	\$ 69.10
COPAXONE	7	196	\$ 12,599	\$ 1,800	\$ 64.28
ENBREL	11	364	\$ 23,309	\$ 2,119	\$ 64.04
REMICADE	4	252	\$ 15,437	\$ 3,859	\$ 61.26
PENNSAID	4	112	\$ 6,795	\$ 1,699	\$ 60.67
GILENYA	6	420	\$ 24,184	\$ 4,031	\$ 57.58
XELODA	11	154	\$ 8,768	\$ 797	\$ 56.94
SIMPONI	5	372	\$ 20,766	\$ 4,153	\$ 55.82
CLINDESSE	1	14	\$ 781	\$ 781	\$ 55.80
XIFAXAN	8	94	\$ 5,196	\$ 650	\$ 55.28
TINDAMAX	2	2	\$ 103	\$ 51	\$ 51.39
STELARA	5	384	\$ 19,728	\$ 3,946	\$ 51.38
BICILLIN C-R	2	2	\$ 96	\$ 48	\$ 47.76
ATRIPLA	1	90	\$ 4,264	\$ 4,264	\$ 47.38
GENVOYA	1	60	\$ 2,748	\$ 2,748	\$ 45.80

<sup>1</sup> Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

# NHC New England – FY18 Direct Care Pharmacy Top 20 Products Dispensed<sup>1</sup> by # of Scripts and Cost/Day

0100 NHC NEW ENGLAND					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
LISINOPRIL	3,598	300,499	\$ 72,400	\$ 20	\$ 0.24
SIMVASTATIN	3,063	268,745	\$ 68,197	\$ 22	\$ 0.25
ATORVASTATIN CALCIUM	2,893	243,771	\$ 68,326	\$ 24	\$ 0.28
IBUPROFEN	2,841	44,326	\$ 57,071	\$ 20	\$ 1.29
LEVOTHYROXINE SODIUM	2,817	238,825	\$ 72,535	\$ 26	\$ 0.30
OMEPRAZOLE	2,679	210,305	\$ 65,718	\$ 25	\$ 0.31
CETIRIZINE HCL	1,950	137,609	\$ 40,639	\$ 21	\$ 0.30
FLUTICASONE PROPIONATE	1,926	99,611	\$ 46,054	\$ 24	\$ 0.46
ASPIR-LOW	1,905	166,611	\$ 36,101	\$ 19	\$ 0.22
HYDROCHLOROTHIAZIDE	1,704	147,511	\$ 33,865	\$ 20	\$ 0.23
AMLODIPINE BESYLATE	1,686	141,902	\$ 38,520	\$ 23	\$ 0.27
PROAIR HFA	1,661	56,087	\$ 54,538	\$ 33	\$ 0.97
SORE THROAT LOZENGE	1,555	32,412	\$ 31,787	\$ 20	\$ 0.98
VITAMIN D3	1,504	128,604	\$ 30,340	\$ 20	\$ 0.24
METFORMIN HCL	1,379	113,842	\$ 29,662	\$ 22	\$ 0.26
SERTRALINE HCL	1,290	82,407	\$ 27,657	\$ 21	\$ 0.34
FREESTYLE LITE TEST STRIPS	1,281	87,061	\$ 61,175	\$ 48	\$ 0.70
LOSARTAN POTASSIUM	1,238	102,333	\$ 29,947	\$ 24	\$ 0.29
LORATADINE	1,216	91,194	\$ 25,177	\$ 21	\$ 0.28
METOPROLOL SUCCINATE	1,208	101,428	\$ 39,126	\$ 32	\$ 0.39

0100 NHC NEW ENGLAND					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
AVONEX	14	392	\$ 172,238	\$ 12,303	\$ 439.38
METHERGINE	1	2	\$ 523	\$ 523	\$ 261.53
IBRANCE	2	58	\$ 13,120	\$ 6,560	\$ 226.20
SAMSCA	1	30	\$ 6,496	\$ 6,496	\$ 216.54
XTANDI	2	60	\$ 8,720	\$ 4,360	\$ 145.34
TARCEVA	9	510	\$ 71,348	\$ 7,928	\$ 139.90
ZYTIGA	5	150	\$ 19,703	\$ 3,941	\$ 131.35
DUPIXENT	2	60	\$ 7,573	\$ 3,787	\$ 126.22
ORENCIA CLICKJECT	5	230	\$ 27,662	\$ 5,532	\$ 120.27
INCRELEX	4	180	\$ 21,537	\$ 5,384	\$ 119.65
INSUPEN	1	100	\$ 10,675	\$ 10,675	\$ 106.75
METFORMIN ER GASTRIC	1	90	\$ 6,849	\$ 6,849	\$ 76.10
ALINIA	2	6	\$ 439	\$ 219	\$ 73.10
ABACAIR	2	21	\$ 1,493	\$ 746	\$ 71.07
ENBREL SURECLICK	10	448	\$ 30,581	\$ 3,058	\$ 68.26
ENBREL	10	344	\$ 22,282	\$ 2,228	\$ 64.77
IMATINIB MESYLATE	9	660	\$ 41,919	\$ 4,658	\$ 63.51
KEVZARA	1	84	\$ 5,262	\$ 5,262	\$ 62.65
SANDOSTATIN	1	44	\$ 2,581	\$ 2,581	\$ 58.66
VALGANCICLOVIR HCL	3	90	\$ 5,088	\$ 1,696	\$ 56.53

<sup>1</sup> Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

# NHC New England – FY18 Direct Care Pharmacy

## Top 20 Products Dispensed<sup>1</sup> by # of Scripts and Cost/Day

0321 NBHC PORTSMOUTH					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
LISINOPRIL	1,047	86,535	\$ 20,948	\$ 20	\$ 0.24
ATORVASTATIN CALCIUM	1,031	89,265	\$ 25,086	\$ 24	\$ 0.28
LEVOTHYROXINE SODIUM	857	71,539	\$ 21,826	\$ 25	\$ 0.31
OMEPRAZOLE	815	62,570	\$ 20,514	\$ 25	\$ 0.33
SIMVASTATIN	685	60,810	\$ 15,135	\$ 22	\$ 0.25
VITAMIN D3	681	59,012	\$ 13,838	\$ 20	\$ 0.23
AMLODIPINE BESYLATE	515	43,447	\$ 11,828	\$ 23	\$ 0.27
CETIRIZINE HCL	513	38,571	\$ 10,754	\$ 21	\$ 0.28
IBUPROFEN	499	11,639	\$ 10,482	\$ 21	\$ 0.90
HYDROCHLOROTHIAZIDE	477	40,566	\$ 9,491	\$ 20	\$ 0.23
PANTOPRAZOLE SODIUM	457	37,569	\$ 13,594	\$ 30	\$ 0.36
PROAIR HFA	450	16,678	\$ 14,489	\$ 32	\$ 0.87
FLUTICASONE PROPIONATE	417	23,610	\$ 10,145	\$ 24	\$ 0.43
METOPROLOL SUCCINATE	417	35,652	\$ 13,576	\$ 33	\$ 0.38
SERTRALINE HCL	407	28,901	\$ 8,911	\$ 22	\$ 0.31
METFORMIN HCL	392	33,795	\$ 8,440	\$ 22	\$ 0.25
LOSARTAN POTASSIUM	379	32,209	\$ 9,348	\$ 25	\$ 0.29
ATENOLOL	374	31,899	\$ 7,685	\$ 21	\$ 0.24
FREESTYLE LITE TEST STRIPS	367	27,762	\$ 17,775	\$ 48	\$ 0.64
ASPIR-LOW	344	30,364	\$ 6,520	\$ 19	\$ 0.21

0321 NBHC PORTSMOUTH					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
TECFIDERA	1	60	\$ 8,105	\$ 8,105	\$ 135.08
RELISTOR	1	28	\$ 3,126	\$ 3,126	\$ 111.65
CHOLESTYRAMINE	1	30	\$ 2,192	\$ 2,192	\$ 73.08
ENBREL SURECLICK	6	504	\$ 34,253	\$ 5,709	\$ 67.96
DUPIXENT	3	252	\$ 17,042	\$ 5,681	\$ 67.63
ENBREL	3	168	\$ 11,100	\$ 3,700	\$ 66.07
COSENTYX PEN (2 PENS)	1	84	\$ 4,254	\$ 4,254	\$ 50.65
PREPOPIK	2	2	\$ 82	\$ 41	\$ 41.18
OTEZLA	18	509	\$ 20,362	\$ 1,131	\$ 40.00
TRUVADA	9	720	\$ 21,238	\$ 2,360	\$ 29.50
VANCOMYCIN HCL	2	10	\$ 286	\$ 143	\$ 28.57
GRANISETRON HCL	4	120	\$ 3,416	\$ 854	\$ 28.47
XIFAXAN	4	132	\$ 3,607	\$ 902	\$ 27.32
TOBRAMYCIN	3	84	\$ 2,204	\$ 735	\$ 26.24
HUMIRA PEN	5	392	\$ 10,033	\$ 2,007	\$ 25.59
REPATHA SURECLICK	10	392	\$ 8,754	\$ 875	\$ 22.33
HUMULIN R U-500	4	340	\$ 7,551	\$ 1,888	\$ 22.21
TAMIFLU	21	110	\$ 2,403	\$ 114	\$ 21.85
MYORISAN	3	90	\$ 1,936	\$ 645	\$ 21.51
OSETAMIVIR PHOSPHATE	9	55	\$ 1,165	\$ 129	\$ 21.18

<sup>1</sup> Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

# NHC New England – FY18 Direct Care Pharmacy

## Top 20 Products Dispensed<sup>1</sup> by # of Scripts and Cost/Day

0328 NBHC SARATOGA SPRINGS					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
ATORVASTATIN CALCIUM	764	65,580	\$ 18,212	\$ 24	\$ 0.28
LISINAPRIL	655	55,995	\$ 13,173	\$ 20	\$ 0.24
OMEPRAZOLE	655	50,767	\$ 16,898	\$ 26	\$ 0.33
LEVOTHYROXINE SODIUM	625	51,856	\$ 16,069	\$ 26	\$ 0.31
SIMVASTATIN	583	50,490	\$ 12,973	\$ 22	\$ 0.26
IBUPROFEN	532	11,078	\$ 10,813	\$ 20	\$ 0.98
AMLODIPINE BESYLATE	394	31,170	\$ 8,907	\$ 23	\$ 0.29
PANTOPRAZOLE SODIUM	387	29,080	\$ 11,289	\$ 29	\$ 0.39
FLUTICASONE PROPIONATE	383	22,245	\$ 9,538	\$ 25	\$ 0.43
FREESTYLE LITE TEST STRIPS	348	23,065	\$ 15,726	\$ 45	\$ 0.68
PROAIR HFA	347	11,886	\$ 11,309	\$ 33	\$ 0.95
METOPROLOL SUCCINATE	327	27,315	\$ 9,973	\$ 30	\$ 0.37
ATENOLOL	276	23,070	\$ 5,718	\$ 21	\$ 0.25
LOSARTAN POTASSIUM	276	23,085	\$ 6,818	\$ 25	\$ 0.30
METFORMIN HCL	262	21,540	\$ 5,688	\$ 22	\$ 0.26
HYDROCHLOROTHIAZIDE	259	22,202	\$ 4,969	\$ 19	\$ 0.22
ASPIR-LOW	251	21,590	\$ 4,755	\$ 19	\$ 0.22
SUDOGEST	244	1,469	\$ 4,928	\$ 20	\$ 3.35
NAPROXEN	232	5,870	\$ 4,813	\$ 21	\$ 0.82
SORE THROAT LOZENGE	228	4,135	\$ 4,527	\$ 20	\$ 1.09

0328 NBHC SARATOGA SPRINGS					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
TRESIBA FLEXTOUCH U-100	3	156	\$ 90,495	\$ 30,165	\$ 580.09
METHERGINE	1	1	\$ 397	\$ 397	\$ 396.90
TECFIDERA	3	270	\$ 34,595	\$ 11,532	\$ 128.13
SANDOSTATIN LAR DEPOT	3	90	\$ 9,677	\$ 3,226	\$ 107.52
DIASTAT ACUDIAL	1	4	\$ 384	\$ 384	\$ 96.04
COPAXONE	4	120	\$ 6,943	\$ 1,736	\$ 57.86
MOVIPREP	1	1	\$ 55	\$ 55	\$ 55.31
QUINIDINE GLUCONATE	1	90	\$ 4,194	\$ 4,194	\$ 46.60
XELJANZ XR	6	180	\$ 7,968	\$ 1,328	\$ 44.27
OMEPRAZOLE-SODIUM BICARBONA	3	270	\$ 11,352	\$ 3,784	\$ 42.05
ECONTRA ONE-STEP	1	1	\$ 30	\$ 30	\$ 29.82
TRUVADA	6	271	\$ 8,039	\$ 1,340	\$ 29.66
ISENTRESS	1	21	\$ 584	\$ 584	\$ 27.82
NULYTELY WITH FLAVOR PACKS	1	1	\$ 26	\$ 26	\$ 26.03
VIVITROL	3	84	\$ 1,980	\$ 660	\$ 23.57
OSELTAMIVIR PHOSPHATE	3	20	\$ 465	\$ 155	\$ 23.26
GOLYTELY	6	6	\$ 136	\$ 23	\$ 22.70
GAVILYTE-G	23	23	\$ 509	\$ 22	\$ 22.13
RELPAK	1	4	\$ 88	\$ 88	\$ 21.98
TRILYTE WITH FLAVOR PACKETS	18	18	\$ 332	\$ 18	\$ 18.44

<sup>1</sup> Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

# NHC New England – Purchased Care Pharmacy<sup>1</sup> based on “Parent” PRISM Area ID by Enrollment Group

PARENT PRISM 0100 NHC NEW ENGLAND											
Source System	Enrollment Group	2017					2018				
		# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day	# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
MCSC (Retail)	Prime-MTF	33,839	804,111	\$ 4,073,171	\$ 120	\$ 5.07	32,352	768,203	\$ 8,939,242	\$ 276	\$ 11.64
	Prime-MCSC	19,970	518,612	\$ 1,092,068	\$ 55	\$ 2.11	20,970	566,806	\$ 930,363	\$ 44	\$ 1.64
	Reliant	1,240	18,826	\$ 35,204	\$ 28	\$ 1.87	1,210	21,072	\$ 45,156	\$ 37	\$ 2.14
	Plus	1,293	32,548	\$ 49,865	\$ 39	\$ 1.53	1,597	39,213	\$ 79,779	\$ 50	\$ 2.03
	Overseas Prime	0	0	\$ 0	\$ 0	\$ 0.00	1	1	\$ 16	\$ 16	\$ 16.15
	Desig Prov	51	966	\$ 483	\$ 9	\$ 0.50	26	615	\$ 563	\$ 22	\$ 0.92
	Other	191,352	5,845,034	\$ 11,016,138	\$ 58	\$ 1.88	182,497	5,624,595	\$ 11,024,620	\$ 60	\$ 1.96
<b>MCSC Total</b>		<b>247,745</b>	<b>7,220,097</b>	<b>\$ 16,266,930</b>	<b>\$ 66</b>	<b>\$ 2.25</b>	<b>238,653</b>	<b>7,020,505</b>	<b>\$ 21,019,739</b>	<b>\$ 88</b>	<b>\$ 2.99</b>
Mail Order	Prime-MTF	6,913	571,632	\$ 1,881,939	\$ 272	\$ 3.29	5,157	427,085	\$ 1,793,747	\$ 348	\$ 4.20
	Prime-MCSC	6,472	531,914	\$ 806,781	\$ 125	\$ 1.52	6,097	495,024	\$ 860,723	\$ 141	\$ 1.74
	Reliant	79	7,167	\$ 11,829	\$ 150	\$ 1.65	61	5,595	\$ 9,853	\$ 162	\$ 1.76
	Plus	884	75,733	\$ 67,414	\$ 76	\$ 0.89	774	66,291	\$ 69,852	\$ 90	\$ 1.05
	Desig Prov	4	220	\$ 401	\$ 100	\$ 1.82	0	0	\$ 0	\$ 0	\$ 0.00
	Other	118,789	10,137,963	\$ 12,408,711	\$ 104	\$ 1.22	111,680	9,494,622	\$ 12,510,041	\$ 112	\$ 1.32
<b>Mail Order Total</b>		<b>133,141</b>	<b>11,324,629</b>	<b>\$ 15,177,076</b>	<b>\$ 114</b>	<b>\$ 1.34</b>	<b>123,769</b>	<b>10,488,617</b>	<b>\$ 15,244,216</b>	<b>\$ 123</b>	<b>\$ 1.45</b>
<b>Grand Total</b>		<b>380,886</b>	<b>18,544,726</b>	<b>\$ 31,444,006</b>	<b>\$ 83</b>	<b>\$ 1.70</b>	<b>362,422</b>	<b>17,509,122</b>	<b>\$ 36,263,955</b>	<b>\$ 100</b>	<b>\$ 2.07</b>

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Parent PRISM is a derived field and includes all children of the Parent DMIS ID.

# NHC New England – Purchased Care Pharmacy<sup>1</sup> based on PRISM Area ID by Enrollment Group

0035 NBHC GROTON											
Source System	Enrollment Group	2017					2018				
		# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day	# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
MCSC (Retail)	Prime-MTF	19,239	461,843	\$ 2,526,017	\$ 131	\$ 5.47	18,960	457,926	\$ 7,118,853	\$ 375	\$ 15.55
	Prime-MCSC	3,241	87,564	\$ 175,586	\$ 54	\$ 2.01	3,047	92,301	\$ 183,139	\$ 60	\$ 1.98
	Reliant	622	9,080	\$ 16,941	\$ 27	\$ 1.87	575	10,050	\$ 14,974	\$ 26	\$ 1.49
	Plus	215	5,480	\$ 5,128	\$ 24	\$ 0.94	192	4,433	\$ 8,975	\$ 47	\$ 2.02
	Desig Prov	0	0	\$ 0	\$ 0	\$ 0.00	1	1	\$ 17	\$ 17	\$ 16.91
	Other	61,663	1,980,262	\$ 4,204,268	\$ 68	\$ 2.12	59,582	1,915,458	\$ 3,901,578	\$ 65	\$ 2.04
<b>MCSC Total</b>		<b>84,980</b>	<b>2,544,229</b>	<b>\$ 6,927,940</b>	<b>\$ 82</b>	<b>\$ 2.72</b>	<b>82,357</b>	<b>2,480,169</b>	<b>\$ 11,227,536</b>	<b>\$ 136</b>	<b>\$ 4.53</b>
Mail Order	Prime-MTF	4,219	346,679	\$ 1,128,380	\$ 267	\$ 3.25	3,189	264,291	\$ 1,075,515	\$ 337	\$ 4.07
	Prime-MCSC	1,011	83,691	\$ 108,902	\$ 108	\$ 1.30	862	67,365	\$ 106,184	\$ 123	\$ 1.58
	Reliant	11	748	\$ 7,291	\$ 663	\$ 9.75	6	613	\$ 5,096	\$ 849	\$ 8.31
	Plus	163	12,939	\$ 16,722	\$ 103	\$ 1.29	107	9,366	\$ 15,496	\$ 145	\$ 1.65
	Other	37,030	3,144,799	\$ 4,124,179	\$ 111	\$ 1.31	35,055	2,967,017	\$ 4,033,505	\$ 115	\$ 1.36
<b>Mail Order Total</b>		<b>42,434</b>	<b>3,588,856</b>	<b>\$ 5,385,474</b>	<b>\$ 127</b>	<b>\$ 1.50</b>	<b>39,219</b>	<b>3,308,652</b>	<b>\$ 5,235,795</b>	<b>\$ 134</b>	<b>\$ 1.58</b>
<b>Grand Total</b>		<b>127,414</b>	<b>6,133,085</b>	<b>\$ 12,313,414</b>	<b>\$ 97</b>	<b>\$ 2.01</b>	<b>121,576</b>	<b>5,788,821</b>	<b>\$ 16,463,332</b>	<b>\$ 135</b>	<b>\$ 2.84</b>

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# NHC New England – Purchased Care Pharmacy<sup>1</sup> based on PRISM Area ID by Enrollment Group

0100 NHC NEW ENGLAND											
Source System	Enrollment Group	2017					2018				
		# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day	# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
MCSC (Retail)	Prime-MTF	8,346	200,592	\$ 1,130,810	\$ 135	\$ 5.64	7,972	188,350	\$ 1,435,963	\$ 180	\$ 7.62
	Prime-MCSC	3,069	81,558	\$ 221,098	\$ 72	\$ 2.71	3,612	97,585	\$ 179,083	\$ 50	\$ 1.84
	Reliant	243	4,365	\$ 9,920	\$ 41	\$ 2.27	265	5,022	\$ 7,626	\$ 29	\$ 1.52
	Plus	882	20,043	\$ 42,722	\$ 48	\$ 2.13	1,172	29,010	\$ 66,092	\$ 56	\$ 2.28
	Overseas Prime	0	0	\$ 0	\$ 0	\$ 0.00	1	1	\$ 16	\$ 16	\$ 16.15
	Desig Prov	7	120	\$ 3	\$ 0	\$ 0.02	4	136	\$ 134	\$ 34	\$ 0.99
	Other	73,810	2,119,220	\$ 3,747,837	\$ 51	\$ 1.77	69,164	2,004,419	\$ 3,918,208	\$ 57	\$ 1.95
<b>MCSC Total</b>		<b>86,357</b>	<b>2,425,898</b>	<b>\$ 5,152,390</b>	<b>\$ 60</b>	<b>\$ 2.12</b>	<b>82,190</b>	<b>2,324,523</b>	<b>\$ 5,607,123</b>	<b>\$ 68</b>	<b>\$ 2.41</b>
Mail Order	Prime-MTF	1,671	138,526	\$ 468,876	\$ 281	\$ 3.38	1,126	93,347	\$ 449,726	\$ 399	\$ 4.82
	Prime-MCSC	1,184	99,284	\$ 114,355	\$ 97	\$ 1.15	961	80,307	\$ 116,662	\$ 121	\$ 1.45
	Reliant	28	2,946	\$ 2,627	\$ 94	\$ 0.89	32	3,080	\$ 3,476	\$ 109	\$ 1.13
	Plus	542	46,988	\$ 40,200	\$ 74	\$ 0.86	500	42,512	\$ 41,888	\$ 84	\$ 0.99
	Desig Prov	4	220	\$ 401	\$ 100	\$ 1.82	0	0	\$ 0	\$ 0	\$ 0.00
	Other	45,008	3,854,622	\$ 4,520,626	\$ 100	\$ 1.17	41,963	3,580,463	\$ 4,587,833	\$ 109	\$ 1.28
<b>Mail Order Total</b>		<b>48,437</b>	<b>4,142,586</b>	<b>\$ 5,147,085</b>	<b>\$ 106</b>	<b>\$ 1.24</b>	<b>44,582</b>	<b>3,799,709</b>	<b>\$ 5,199,585</b>	<b>\$ 117</b>	<b>\$ 1.37</b>
<b>Grand Total</b>		<b>134,794</b>	<b>6,568,484</b>	<b>\$ 10,299,475</b>	<b>\$ 76</b>	<b>\$ 1.57</b>	<b>126,772</b>	<b>6,124,232</b>	<b>\$ 10,806,708</b>	<b>\$ 85</b>	<b>\$ 1.76</b>

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# NHC New England – Purchased Care Pharmacy<sup>1</sup> based on PRISM Area ID by Enrollment Group

0321 NBHC PORTSMOUTH											
Source System	Enrollment Group	2017					2018				
		# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day	# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
MCSC (Retail)	Prime-MTF	4,630	104,156	\$ 288,014	\$ 62	\$ 2.77	4,088	93,284	\$ 242,789	\$ 59	\$ 2.60
	Prime-MCSC	1,735	45,146	\$ 73,545	\$ 42	\$ 1.63	2,551	68,147	\$ 66,162	\$ 26	\$ 0.97
	Reliant	286	3,473	\$ 5,492	\$ 19	\$ 1.58	309	4,327	\$ 10,427	\$ 34	\$ 2.41
	Plus	81	3,699	\$ 1,260	\$ 16	\$ 0.34	105	2,800	\$ 3,920	\$ 37	\$ 1.40
	Desig Prov	19	270	\$ 414	\$ 22	\$ 1.53	11	267	\$ 113	\$ 10	\$ 0.42
	Other	26,382	783,945	\$ 1,688,074	\$ 64	\$ 2.15	25,248	751,063	\$ 1,783,736	\$ 71	\$ 2.37
<b>MCSC Total</b>		<b>33,133</b>	<b>940,689</b>	<b>\$ 2,056,798</b>	<b>\$ 62</b>	<b>\$ 2.19</b>	<b>32,312</b>	<b>919,888</b>	<b>\$ 2,107,147</b>	<b>\$ 65</b>	<b>\$ 2.29</b>
Mail Order	Prime-MTF	897	76,061	\$ 262,577	\$ 293	\$ 3.45	749	62,031	\$ 251,212	\$ 335	\$ 4.05
	Prime-MCSC	778	65,148	\$ 67,913	\$ 87	\$ 1.04	861	71,494	\$ 93,661	\$ 109	\$ 1.31
	Reliant	31	2,843	\$ 1,214	\$ 39	\$ 0.43	17	1,362	\$ 426	\$ 25	\$ 0.31
	Plus	175	15,446	\$ 9,372	\$ 54	\$ 0.61	167	14,413	\$ 12,468	\$ 75	\$ 0.87
	Other	19,776	1,694,112	\$ 1,977,484	\$ 100	\$ 1.17	19,356	1,655,103	\$ 2,228,469	\$ 115	\$ 1.35
<b>Mail Order Total</b>		<b>21,657</b>	<b>1,853,610</b>	<b>\$ 2,318,560</b>	<b>\$ 107</b>	<b>\$ 1.25</b>	<b>21,150</b>	<b>1,804,403</b>	<b>\$ 2,586,236</b>	<b>\$ 122</b>	<b>\$ 1.43</b>
<b>Grand Total</b>		<b>54,790</b>	<b>2,794,299</b>	<b>\$ 4,375,358</b>	<b>\$ 80</b>	<b>\$ 1.57</b>	<b>53,462</b>	<b>2,724,291</b>	<b>\$ 4,693,383</b>	<b>\$ 88</b>	<b>\$ 1.72</b>

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# NHC New England – Purchased Care Pharmacy<sup>1</sup> based on PRISM Area ID by Enrollment Group

0328 NBHC SARATOGA SPRINGS											
Source System	Enrollment Group	2017					2018				
		# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day	# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
MCSC (Retail)	Prime-MTF	1,624	37,520	\$ 128,330	\$ 79	\$ 3.42	1,332	28,643	\$ 141,637	\$ 106	\$ 4.94
	Prime-MCSC	11,925	304,344	\$ 621,840	\$ 52	\$ 2.04	11,760	308,773	\$ 501,979	\$ 43	\$ 1.63
	Reliant	89	1,908	\$ 2,850	\$ 32	\$ 1.49	61	1,673	\$ 12,128	\$ 199	\$ 7.25
	Plus	115	3,326	\$ 755	\$ 7	\$ 0.23	128	2,970	\$ 792	\$ 6	\$ 0.27
	Desig Prov	25	576	\$ 67	\$ 3	\$ 0.12	10	211	\$ 299	\$ 30	\$ 1.41
	Other	29,497	961,607	\$ 1,375,959	\$ 47	\$ 1.43	28,503	953,655	\$ 1,421,099	\$ 50	\$ 1.49
<b>MCSC Total</b>		<b>43,275</b>	<b>1,309,281</b>	<b>\$ 2,129,802</b>	<b>\$ 49</b>	<b>\$ 1.63</b>	<b>41,794</b>	<b>1,295,925</b>	<b>\$ 2,077,933</b>	<b>\$ 50</b>	<b>\$ 1.60</b>
Mail Order	Prime-MTF	126	10,366	\$ 22,106	\$ 175	\$ 2.13	93	7,416	\$ 17,294	\$ 186	\$ 2.33
	Prime-MCSC	3,499	283,791	\$ 515,611	\$ 147	\$ 1.82	3,413	275,858	\$ 544,216	\$ 159	\$ 1.97
	Reliant	9	630	\$ 697	\$ 77	\$ 1.11	6	540	\$ 855	\$ 143	\$ 1.58
	Plus	4	360	\$ 1,120	\$ 280	\$ 3.11	0	0	\$ 0	\$ 0	\$ 0.00
	Other	16,975	1,444,430	\$ 1,786,423	\$ 105	\$ 1.24	15,306	1,292,039	\$ 1,660,234	\$ 108	\$ 1.28
<b>Mail Order Total</b>		<b>20,613</b>	<b>1,739,577</b>	<b>\$ 2,325,958</b>	<b>\$ 113</b>	<b>\$ 1.34</b>	<b>18,818</b>	<b>1,575,853</b>	<b>\$ 2,222,600</b>	<b>\$ 118</b>	<b>\$ 1.41</b>
<b>Grand Total</b>		<b>63,888</b>	<b>3,048,858</b>	<b>\$ 4,455,760</b>	<b>\$ 70</b>	<b>\$ 1.46</b>	<b>60,612</b>	<b>2,871,778</b>	<b>\$ 4,300,532</b>	<b>\$ 71</b>	<b>\$ 1.50</b>

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# NHC New England – FY18 Purchased Care Pharmacy<sup>1</sup>

## Top 20 Products Dispensed by # of Scripts and Cost/Day

0035 NBHC GROTON					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
ATORVASTATIN CALCIUM	2,739	210,581	\$ 172,321	\$ 63	\$ 0.82
LEVOTHYROXINE SODIUM	2,375	172,844	\$ 13,758	\$ 6	\$ 0.08
LISINAPRIL	2,123	158,922	\$ 1,457	\$ 1	\$ 0.01
AMOXICILLIN	2,045	16,689	\$ 687	\$ 0	\$ 0.04
OMEPRAZOLE	1,739	123,526	\$ 25,831	\$ 15	\$ 0.21
PREDNISONE	1,725	33,244	\$ 2,153	\$ 1	\$ 0.06
AMLODIPINE BESYLATE	1,571	110,101	\$ 30,983	\$ 20	\$ 0.28
SERTRALINE HCL	1,468	77,803	\$ 4,796	\$ 3	\$ 0.06
SIMVASTATIN	1,451	118,699	\$ 92,926	\$ 64	\$ 0.78
GABAPENTIN	1,349	61,637	\$ 24,936	\$ 18	\$ 0.40
ESCITALOPRAM OXALATE	1,348	74,142	\$ 6,693	\$ 5	\$ 0.09
FUROSEMIDE	1,287	80,107	\$ 11,911	\$ 9	\$ 0.15
HYDROCODONE-ACETAMINOPHEN	1,267	16,146	\$ 8,546	\$ 7	\$ 0.53
PANTOPRAZOLE SODIUM	1,244	80,417	\$ 127,953	\$ 103	\$ 1.59
AZITHROMYCIN	1,239	7,185	\$ 2,866	\$ 2	\$ 0.40
TRAZODONE HCL	1,155	52,101	\$ 2,002	\$ 2	\$ 0.04
HYDROCHLOROTHIAZIDE	1,129	85,750	- \$ 1,549	- \$ 1	- \$ 0.02
METOPROLOL TARTRATE	1,113	72,595	\$ 14,342	\$ 13	\$ 0.20
OXYCODONE-ACETAMINOPHEN	1,090	12,238	\$ 3,588	\$ 3	\$ 0.29
LOSARTAN POTASSIUM	1,083	78,059	\$ 50,153	\$ 46	\$ 0.64

0035 NBHC GROTON					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
FEIBA NF	6	78	\$ 1,156,162	\$ 192,694	\$ 14,822.60
ELOCTATE	11	225	\$ 2,914,126	\$ 264,921	\$ 12,951.67
FIRAZYR	16	52	\$ 639,273	\$ 39,955	\$ 12,293.72
RUCONEST	6	180	\$ 680,034	\$ 113,339	\$ 3,777.97
CINRYZE	4	108	\$ 175,215	\$ 43,804	\$ 1,622.36
TAKHZYRO	1	28	\$ 43,778	\$ 43,778	\$ 1,563.50
FOLLISTIM AQ	1	12	\$ 12,841	\$ 12,841	\$ 1,070.11
HAEGARDA	2	56	\$ 59,683	\$ 29,841	\$ 1,065.77
ORKAMBI	1	30	\$ 20,749	\$ 20,749	\$ 691.63
JAKAFI	7	210	\$ 115,817	\$ 16,545	\$ 551.51
POMALYST	2	56	\$ 30,186	\$ 15,093	\$ 539.03
PROLASTIN C	1	28	\$ 13,946	\$ 13,946	\$ 498.08
APOKYN	4	120	\$ 58,944	\$ 14,736	\$ 491.20
AFINITOR	1	28	\$ 13,750	\$ 13,750	\$ 491.09
CABOMETYX	14	420	\$ 205,662	\$ 14,690	\$ 489.67
REVLIMID	36	973	\$ 471,130	\$ 13,087	\$ 484.20
ZEMAIRA	3	84	\$ 36,978	\$ 12,326	\$ 440.21
XYREM	5	150	\$ 65,054	\$ 13,011	\$ 433.69
IBRANCE	17	469	\$ 182,752	\$ 10,750	\$ 389.66
DIFICID	6	40	\$ 13,951	\$ 2,325	\$ 348.79

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# NHC New England – FY18 Purchased Care Pharmacy<sup>1</sup>

## Top 20 Products Dispensed by # of Scripts and Cost/Day

0100 NHC NEW ENGLAND					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
ATORVASTATIN CALCIUM	3,950	272,169	\$ 218,922	\$ 55	\$ 0.80
OMEPRAZOLE	2,957	183,607	\$ 49,505	\$ 17	\$ 0.27
LEVOTHYROXINE SODIUM	2,921	182,447	\$ 12,658	\$ 4	\$ 0.07
LISINAPRIL	2,917	198,355	\$ 445	\$ 0	\$ 0.00
AMLODIPINE BESYLATE	2,556	174,451	\$ 56,675	\$ 22	\$ 0.32
FUROSEMIDE	1,978	115,609	\$ 18,246	\$ 9	\$ 0.16
SIMVASTATIN	1,848	140,668	\$ 122,296	\$ 66	\$ 0.87
PREDNISON	1,693	32,275	\$ 2,106	\$ 1	\$ 0.07
SERTRALINE HCL	1,596	77,856	\$ 2,929	\$ 2	\$ 0.04
LOSARTAN POTASSIUM	1,536	108,872	\$ 80,231	\$ 52	\$ 0.74
METOPROLOL TARTRATE	1,513	93,339	\$ 16,022	\$ 11	\$ 0.17
GABAPENTIN	1,438	69,357	\$ 43,449	\$ 30	\$ 0.63
AMOXICILLIN	1,426	11,842	\$ 548	\$ 0	\$ 0.05
HYDROCHLOROTHIAZIDE	1,423	105,743	- \$ 2,242	- \$ 2	- \$ 0.02
FLUTICASONE PROPIONATE	1,308	72,498	\$ 3,236	\$ 2	\$ 0.04
ESCITALOPRAM OXALATE	1,193	61,203	\$ 7,404	\$ 6	\$ 0.12
LORAZEPAM	1,178	37,655	\$ 10,020	\$ 9	\$ 0.27
AZITHROMYCIN	1,173	8,277	\$ 3,180	\$ 3	\$ 0.38
TRAZODONE HCL	1,135	51,677	\$ 1,526	\$ 1	\$ 0.03
PANTOPRAZOLE SODIUM	1,133	70,439	\$ 119,392	\$ 105	\$ 1.69

0100 NHC NEW ENGLAND					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
AUVI-Q	1	1	\$ 4,945	\$ 4,945	\$ 4,944.60
JUXTAPID	12	360	\$ 465,924	\$ 38,827	\$ 1,294.23
EPCLUSA	1	28	\$ 24,917	\$ 24,917	\$ 889.89
ORKAMBI	8	280	\$ 223,703	\$ 27,963	\$ 798.94
SYMDEKO	2	174	\$ 95,301	\$ 47,651	\$ 547.71
POMALYST	3	84	\$ 45,542	\$ 15,181	\$ 542.17
TAGRISSO	24	720	\$ 342,372	\$ 14,266	\$ 475.52
NEUPOGEN	2	4	\$ 1,883	\$ 942	\$ 470.79
CYTOGAM	5	70	\$ 32,928	\$ 6,586	\$ 470.40
CAPRELSA	8	240	\$ 111,835	\$ 13,979	\$ 465.98
GONAL-F RFF REDI-JECT	3	40	\$ 17,978	\$ 5,993	\$ 449.45
LYNPARZA	12	342	\$ 136,949	\$ 11,412	\$ 400.44
REVLIMID	55	1,530	\$ 583,602	\$ 10,611	\$ 381.44
DIFICID	1	10	\$ 3,634	\$ 3,634	\$ 363.40
MEKINIST	2	60	\$ 20,697	\$ 10,349	\$ 344.96
IMBRUVICA	14	410	\$ 137,797	\$ 9,843	\$ 336.09
ZYKADIA	2	56	\$ 18,399	\$ 9,199	\$ 328.55
NINLARO	2	56	\$ 18,338	\$ 9,169	\$ 327.46
TAFINLAR	2	60	\$ 19,059	\$ 9,529	\$ 317.65
MAVYRET	2	56	\$ 17,665	\$ 8,832	\$ 315.45

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# NHC New England – FY18 Purchased Care Pharmacy<sup>1</sup>

## Top 20 Products Dispensed by # of Scripts and Cost/Day

0321 NBHC PORTSMOUTH					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
ATORVASTATIN CALCIUM	1,712	134,048	\$ 138,163	\$ 81	\$ 1.03
LEVOTHYROXINE SODIUM	1,340	95,364	\$ 6,471	\$ 5	\$ 0.07
LISINAPRIL	1,331	102,254	\$ 578	\$ 0	\$ 0.01
AMLODIPINE BESYLATE	1,059	75,819	\$ 16,279	\$ 15	\$ 0.21
OMEPRAZOLE	974	69,181	\$ 18,706	\$ 19	\$ 0.27
PREDNISON	811	15,472	\$ 1,156	\$ 1	\$ 0.07
SIMVASTATIN	792	63,481	\$ 59,670	\$ 75	\$ 0.94
FUROSEMIDE	766	47,983	\$ 6,735	\$ 9	\$ 0.14
AMOXICILLIN	722	5,793	\$ 302	\$ 0	\$ 0.05
HYDROCHLOROTHIAZIDE	664	53,066	- \$ 1,283	- \$ 2	- \$ 0.02
LORAZEPAM	616	20,004	\$ 2,587	\$ 4	\$ 0.13
LOSARTAN POTASSIUM	616	48,760	\$ 34,236	\$ 56	\$ 0.70
SERTRALINE HCL	609	36,010	\$ 1,254	\$ 2	\$ 0.03
GABAPENTIN	548	24,393	\$ 8,148	\$ 15	\$ 0.33
TOPROL XL	538	48,360	\$ 6,235	\$ 12	\$ 0.13
PANTOPRAZOLE SODIUM	535	36,490	\$ 77,755	\$ 145	\$ 2.13
OXYCODONE HCL	527	7,390	\$ 2,361	\$ 4	\$ 0.32
FLUTICASONE PROPIONATE	505	29,051	\$ 1,227	\$ 2	\$ 0.04
AZITHROMYCIN	502	2,977	\$ 1,231	\$ 2	\$ 0.41
HYDROCODONE-ACETAMINOPHEN	497	5,281	\$ 3,033	\$ 6	\$ 0.57

0321 NBHC PORTSMOUTH					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
POMALYST	8	224	\$ 127,913	\$ 15,989	\$ 571.04
UPTRAVI	3	90	\$ 45,004	\$ 15,001	\$ 500.05
RUBRACA	7	96	\$ 47,227	\$ 6,747	\$ 491.95
REVLIMID	37	1,036	\$ 427,950	\$ 11,566	\$ 413.08
NINLARO	3	84	\$ 29,533	\$ 9,844	\$ 351.59
EMVERM	1	1	\$ 327	\$ 327	\$ 327.34
AUVI-Q	4	120	\$ 38,049	\$ 9,512	\$ 317.07
IMBRUVICA	19	590	\$ 180,627	\$ 9,507	\$ 306.15
LETAIRIS	3	90	\$ 27,553	\$ 9,184	\$ 306.14
PICATO	2	6	\$ 1,814	\$ 907	\$ 302.41
OFEV	12	360	\$ 107,319	\$ 8,943	\$ 298.11
GLUCAGEN	1	1	\$ 236	\$ 236	\$ 236.22
ZYTIGA	8	240	\$ 49,485	\$ 6,186	\$ 206.19
GARDASIL 9	2	2	\$ 401	\$ 201	\$ 200.62
TALTZ AUTOINJECTOR	3	140	\$ 27,847	\$ 9,282	\$ 198.91
BETHKIS	2	56	\$ 11,033	\$ 5,516	\$ 197.01
ALINIA	1	3	\$ 582	\$ 582	\$ 194.07
TASIGNA	13	364	\$ 69,466	\$ 5,344	\$ 190.84
HARVONI	2	56	\$ 10,339	\$ 5,169	\$ 184.62
MALATHION	2	2	\$ 350	\$ 175	\$ 174.96

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# NHC New England – FY18 Purchased Care Pharmacy<sup>1</sup>

## Top 20 Products Dispensed by # of Scripts and Cost/Day

0328 NBHC SARATOGA SPRINGS					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
OMEPRAZOLE	1,801	114,201	\$ 25,200	\$ 14	\$ 0.22
ATORVASTATIN CALCIUM	1,641	121,473	\$ 106,871	\$ 65	\$ 0.88
LEVOTHYROXINE SODIUM	1,547	98,742	\$ 5,894	\$ 4	\$ 0.06
LISINAPRIL	1,109	79,833	- \$ 43	\$ 0	\$ 0.00
AMOXICILLIN	1,005	9,166	\$ 427	\$ 0	\$ 0.05
SERTRALINE HCL	912	41,755	\$ 2,151	\$ 2	\$ 0.05
HYDROCODONE-ACETAMINOPHEN	874	11,507	\$ 3,856	\$ 4	\$ 0.34
PREDNISON	835	14,293	\$ 1,242	\$ 1	\$ 0.09
AMLODIPINE BESYLATE	810	55,101	\$ 12,793	\$ 16	\$ 0.23
ESCITALOPRAM OXALATE	746	37,203	\$ 3,274	\$ 4	\$ 0.09
LOSARTAN POTASSIUM	731	50,698	\$ 33,575	\$ 46	\$ 0.66
FLUTICASONE PROPIONATE	675	35,109	\$ 2,431	\$ 4	\$ 0.07
SIMVASTATIN	616	48,599	\$ 43,158	\$ 70	\$ 0.89
AZITHROMYCIN	593	3,405	\$ 1,516	\$ 3	\$ 0.45
ROSUVASTATIN CALCIUM	588	45,309	\$ 74,553	\$ 127	\$ 1.65
HYDROCHLOROTHIAZIDE	545	40,051	- \$ 679	- \$ 1	- \$ 0.02
ALPRAZOLAM	544	13,685	\$ 1,814	\$ 3	\$ 0.13
AMOXICILLIN-CLAVULANATE POT	539	5,251	\$ 2,167	\$ 4	\$ 0.41
GABAPENTIN	527	27,839	\$ 13,134	\$ 25	\$ 0.47
PROAIR HFA	514	14,983	\$ 13,925	\$ 27	\$ 0.93

0328 NBHC SARATOGA SPRINGS					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
LENVIMA	1	30	\$ 16,823	\$ 16,823	\$ 560.77
CABOMETYX	4	120	\$ 65,464	\$ 16,366	\$ 545.53
GONAL-F RFF REDI-JECT	1	12	\$ 6,149	\$ 6,149	\$ 512.38
REVLIMID	1	28	\$ 13,784	\$ 13,784	\$ 492.29
MAVYRET	3	84	\$ 38,265	\$ 12,755	\$ 455.54
NEUPOGEN	3	30	\$ 12,369	\$ 4,123	\$ 412.31
XYREM	12	341	\$ 134,536	\$ 11,211	\$ 394.53
KUVAN	1	30	\$ 10,515	\$ 10,515	\$ 350.52
IBRANCE	25	784	\$ 244,361	\$ 9,774	\$ 311.69
PICATO	1	3	\$ 898	\$ 898	\$ 299.28
AFINITOR	1	30	\$ 8,292	\$ 8,292	\$ 276.39
XERESE	4	20	\$ 4,447	\$ 1,112	\$ 222.36
IMBRUVICA	11	310	\$ 62,794	\$ 5,709	\$ 202.56
OCALIVA	4	120	\$ 24,279	\$ 6,070	\$ 202.33
CETROTIDE	2	11	\$ 2,189	\$ 1,094	\$ 198.99
AMICAR	2	14	\$ 2,620	\$ 1,310	\$ 187.13
MENOPUR	1	10	\$ 1,719	\$ 1,719	\$ 171.88
PREVNAR 13	32	32	\$ 5,438	\$ 170	\$ 169.93
CAPECITABINE	6	84	\$ 13,150	\$ 2,192	\$ 156.55
MESNEX	1	3	\$ 426	\$ 426	\$ 141.95

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# Radiology

# NHC New England – Direct Care Radiology<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0035 NBHC GROTON							
FY 2017 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Ancillary	2		6				8
Special Programs	289	210	60		283	90	932
Dermatology	4	2					6
General Surgery	1,019	296	9			19	1,343
Mental Health	8						8
Optometry	40	2	7				49
Orthopedics	523	103	32		13	25	696
Otolaryngology	1						1
Primary Care	9,708	1,220	370	2	137	310	11,747
Other	108	83	37		1	560	789
<b>Total</b>	<b>11,702</b>	<b>1,916</b>	<b>521</b>	<b>2</b>	<b>434</b>	<b>1,004</b>	<b>15,579</b>

0035 NBHC GROTON							
FY 2018 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Special Programs	180	187	26		182	72	647
Dermatology	3						3
General Surgery	594	177	1		4	18	794
IM Subspecialty	5						5
Optometry		1					1
Orthopedics	201	77	7		2	7	294
Primary Care	6,877	757	208	2	117	223	8,184
Other	54	64	4		6	323	451
<b>Total</b>	<b>7,914</b>	<b>1,263</b>	<b>246</b>	<b>2</b>	<b>311</b>	<b>643</b>	<b>10,379</b>

<sup>1</sup> Source: M2 Radiology Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# NHC New England – Direct Care Radiology<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0100 NHC NEW ENGLAND							
FY 2017 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Ancillary	4						4
Special Programs	185	25	10		379	33	632
Dermatology	8	2					10
General Surgery	155	20	5			3	183
Optometry	2		1				3
Orthopedics	1,617	209	106		27	85	2,044
Otolaryngology	7		4				11
Primary Care	6,273	2,218	454	4	311	556	9,816
Other	166	431	60		4	572	1,233
<b>Total</b>	<b>8,417</b>	<b>2,905</b>	<b>640</b>	<b>4</b>	<b>721</b>	<b>1,249</b>	<b>13,936</b>

0100 NHC NEW ENGLAND							
FY 2018 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Ancillary	2				2	2	6
Special Programs	242	59	15		284	44	644
Dermatology	3					2	5
General Surgery	198	33	3			8	242
IM Subspecialty	3						3
Optometry		1					1
Orthopedics	1,488	427	85		30	81	2,111
Otolaryngology	6						6
Primary Care	6,328	2,021	336	4	257	521	9,467
Other	82	576	78		6	704	1,446
<b>Total</b>	<b>8,352</b>	<b>3,117</b>	<b>517</b>	<b>4</b>	<b>579</b>	<b>1,362</b>	<b>13,931</b>

<sup>1</sup> Source: M2 Radiology Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# NHC New England – Direct Care Radiology<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0321 NBHC PORTSMOUTH							
FY 2017 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Special Programs	16	17	2		2	1	38
Orthopedics	2	2					4
Primary Care	401	132	40		2	54	629
Other	6	2	25		3	1,027	1,063
<b>Total</b>	<b>425</b>	<b>153</b>	<b>67</b>	<b>0</b>	<b>7</b>	<b>1,082</b>	<b>1,734</b>

0321 NBHC PORTSMOUTH							
FY 2018 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Special Programs	4		3			2	9
Orthopedics	3						3
Primary Care	373	131	30		2	28	564
Other	6	2	16		4	863	891
<b>Total</b>	<b>386</b>	<b>133</b>	<b>49</b>	<b>0</b>	<b>6</b>	<b>893</b>	<b>1,467</b>

<sup>1</sup> Source: M2 Radiology Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# NHC New England – FY18 Direct Care Top 20 Radiology Procedures<sup>1</sup> by Number of Services and Cost/Svc

0035 NBHC GROTON						
TOP 20 RADIOLOGY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
77067	SCRN MAMMOG,BILAT,CAD WHN PERF	1,113	2,354.06	\$ 376,038	2.12	\$ 337.86
71020	RAD EXM,CHEST,2,FRONTAL & LAT;	1,001	384.28	\$ 61,385	0.38	\$ 61.32
76856	US,PELV,REAL TME W IMG DOC;CMP	668	1,079.23	\$ 172,396	1.62	\$ 258.08
73630	RAD EXM,FOOT;COMP, MIN 3 VIEWS	629	249.38	\$ 39,836	0.40	\$ 63.33
71046	RADIOLOGIC EXAM,CHEST;2 VIEWS	549	241.26	\$ 38,539	0.44	\$ 70.20
76641	ULTRASD,BREAST,UNILAT,IMG;COMP	517	799.99	\$ 127,791	1.55	\$ 247.18
73610	RAD EXAM,ANK;COMP,MIN 3 VIEWS	475	210.33	\$ 33,600	0.44	\$ 70.74
76705	US,ABDM,REAL TME W IMG DOC;LTD	415	557.84	\$ 89,109	1.34	\$ 214.72
73564	RAD EXAM, KNEE; COMP, 4+ VIEWS	406	222.82	\$ 35,592	0.55	\$ 87.67
73030	RAD EXM,SHLDR;COMP,MIN 2 VIEW	389	163.77	\$ 26,161	0.42	\$ 67.25
73110	RAD EXM,WRIST;COMP,MIN 3 VIEWS	339	167.93	\$ 26,826	0.50	\$ 79.13
73130	RAD EXAM, HAND; MIN OF 3 VIEWS	308	136.23	\$ 21,761	0.44	\$ 70.65
76770	US,RETROPRT,R TME W IMG DC;CMP	265	440.11	\$ 70,304	1.66	\$ 265.30
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	226	111.36	\$ 17,789	0.49	\$ 78.71
73562	RADIOLOGIC EXAM, KNEE; 3 VIEWS	223	112.97	\$ 18,046	0.51	\$ 80.92
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	213	121.15	\$ 19,352	0.57	\$ 90.86
73140	RAD EXAM,FINGER(S),MIN 2 VIEWS	199	89.39	\$ 14,279	0.45	\$ 71.75
76536	US,SOFT TISS HEAD/NCK	185	319.56	\$ 51,047	1.73	\$ 275.93
71010	CHEST X-RAY	178	45.22	\$ 7,223	0.25	\$ 40.58
72040	RADLOG EXM,SPIN,CERV;2/3 VIEWS	176	80.42	\$ 12,846	0.46	\$ 72.99

0035 NBHC GROTON						
TOP 20 RADIOLOGY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
93970	EXTREMITY STUDY	5	15.64	\$ 2,498	3.13	\$ 499.67
77066	DX MAMMOG,CAD WHEN PERF;BILAT	40	111.32	\$ 17,782	2.78	\$ 444.56
77067	SCRN MAMMOG,BILAT,CAD WHN PERF	1,113	2,354.06	\$ 376,038	2.12	\$ 337.86
76805	ULTRASND >/=14WK 0 DAY; SNGL	7	14.55	\$ 2,324	2.08	\$ 332.03
77065	DX MAMMOG,CAD WHEN PERF;UNILAT	20	39.09	\$ 6,244	1.95	\$ 312.21
76700	US,ABDM,REAL TME W IMG DOC;CMP	16	28.71	\$ 4,586	1.79	\$ 286.63
76536	US,SOFT TISS HEAD/NCK	185	319.56	\$ 51,047	1.73	\$ 275.93
93971	EXTREMITY STUDY	28	47.34	\$ 7,562	1.69	\$ 270.07
76770	US,RETROPRT,R TME W IMG DC;CMP	265	440.11	\$ 70,304	1.66	\$ 265.30
76856	US,PELV,REAL TME W IMG DOC;CMP	668	1,079.23	\$ 172,396	1.62	\$ 258.08
76641	ULTRASD,BREAST,UNILAT,IMG;COMP	517	799.99	\$ 127,791	1.55	\$ 247.18
76705	US,ABDM,REAL TME W IMG DOC;LTD	415	557.84	\$ 89,109	1.34	\$ 214.72
76870	US EXAM, SCROTUM	114	108.17	\$ 17,279	0.95	\$ 151.57
72082	RAD EXM,SP,THOR&LUMBO;2/3 VIEWS	90	82.95	\$ 13,250	0.92	\$ 147.23
71048	RADIOLOG EXAM,CHEST;4/+ VIEWS	3	2.13	\$ 340	0.71	\$ 113.42
72110	RAD EXM,SPINE,LUMBO;MIN 4 VIEW	119	81.55	\$ 13,027	0.69	\$ 109.47
71111	RAD EXM,RIB,BILAT;POSTER,MIN 4	21	14.00	\$ 2,236	0.67	\$ 106.49
70330	X-RAY EXAM OF JAW JOINTS	2	1.31	\$ 209	0.66	\$ 104.63
70260	RAD EXM,SKULL;COMP,MIN 4 VIEWS	2	1.26	\$ 201	0.63	\$ 100.64
70150	RAD EXM,FACE BONES;COMP, MIN 3	5	3.08	\$ 492	0.62	\$ 98.40

<sup>1</sup> Source: M2 Radiology Detail, includes both Technical and Professional services.

# NHC New England – FY18 Direct Care Top 20 Radiology Procedures<sup>1</sup> by Number of Services and Cost/Svc

0100 NHC NEW ENGLAND						
TOP 20 RADIOLOGY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
71046	RADIOLOGIC EXAM,CHEST;2 VIEWS	1,515	615.30	\$ 98,287	0.41	\$ 64.88
71020	RAD EXM,CHEST,2,FRONTAL & LAT;	1,359	515.31	\$ 82,316	0.38	\$ 60.57
77067	SCRN MAMMOG,BILAT,CAD WHN PERF	1,281	2,236.59	\$ 357,273	1.75	\$ 278.90
73630	RAD EXM,FOOT;COMP, MIN 3 VIEWS	998	398.59	\$ 63,671	0.40	\$ 63.80
73564	RAD EXAM, KNEE; COMP, 4+ VIEWS	731	400.85	\$ 64,030	0.55	\$ 87.59
73610	RAD EXAM,ANK;COMP,MIN 3 VIEWS	582	240.69	\$ 38,450	0.41	\$ 66.06
76856	US,PELV,REAL TME W IMG DOC;CMP	546	796.40	\$ 127,217	1.46	\$ 233.00
76705	US,ABDM,REAL TME W IMG DOC;LTD	461	566.63	\$ 90,514	1.23	\$ 196.34
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	412	234.78	\$ 37,504	0.57	\$ 91.03
73130	RAD EXAM, HAND; MIN OF 3 VIEWS	394	164.23	\$ 26,234	0.42	\$ 66.58
73110	RAD EXM,WRIST;COMP,MIN 3 VIEWS	348	159.46	\$ 25,473	0.46	\$ 73.20
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	335	159.15	\$ 25,423	0.48	\$ 75.89
71045	RADIOLOG EXM,CHEST;SINGLE VIEW	334	84.02	\$ 13,420	0.25	\$ 40.18
71010	CHEST X-RAY	317	82.13	\$ 13,118	0.26	\$ 41.38
73020	RADIOLOG EXAM,SHOULDER;1 VIEW	287	92.21	\$ 14,729	0.32	\$ 51.32
73030	RAD EXM,SHLDR;COMP,MIN 2 VIEW	283	101.50	\$ 16,213	0.36	\$ 57.29
72082	RAD EXM,SP,THOR&LUMB;2/3 VIEWS	278	235.37	\$ 37,598	0.85	\$ 135.24
73590	RAD EXM;TIBIA & FIBULA,2 VIEWS	261	100.95	\$ 16,125	0.39	\$ 61.78
72040	RADLOG EXM,SPIN,CERV;2/3 VIEWS	234	106.14	\$ 16,955	0.45	\$ 72.46
76641	ULTRASD,BREAST,UNILAT,IMG;COMP	229	321.65	\$ 51,381	1.40	\$ 224.37

0100 NHC NEW ENGLAND						
TOP 20 RADIOLOGY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
93970	EXTREMITY STUDY	7	17.51	\$ 2,797	2.50	\$ 399.58
77066	DX MAMMOG,CAD WHEN PERF;BILAT	94	207.29	\$ 33,112	2.21	\$ 352.26
77067	SCRN MAMMOG,BILAT,CAD WHN PERF	1,281	2,236.59	\$ 357,273	1.75	\$ 278.90
77065	DX MAMMOG,CAD WHEN PERF;UNILAT	12	20.88	\$ 3,335	1.74	\$ 277.95
93971	EXTREMITY STUDY	30	50.79	\$ 8,113	1.69	\$ 270.44
76700	US,ABDM,REAL TME W IMG DOC;CMP	34	57.18	\$ 9,134	1.68	\$ 268.64
76536	US,SOFT TISS HEAD/NCK	135	204.77	\$ 32,710	1.52	\$ 242.30
76856	US,PELV,REAL TME W IMG DOC;CMP	546	796.40	\$ 127,217	1.46	\$ 233.00
76770	US,RETROPR,T R TME W IMG DC;CMP	107	150.87	\$ 24,100	1.41	\$ 225.24
76641	ULTRASD,BREAST,UNILAT,IMG;COMP	229	321.65	\$ 51,381	1.40	\$ 224.37
76805	ULTRASND >/=14WK 0 DAY; SNGL	1	1.37	\$ 219	1.37	\$ 218.84
76100	X-RAY EXAM OF BODY SECTION	2	2.53	\$ 404	1.27	\$ 202.07
76705	US,ABDM,REAL TME W IMG DOC;LTD	461	566.63	\$ 90,514	1.23	\$ 196.34
76870	US EXAM, SCROTUM	98	91.40	\$ 14,600	0.93	\$ 148.98
72082	RAD EXM,SP,THOR&LUMB;2/3 VIEWS	278	235.37	\$ 37,598	0.85	\$ 135.24
77071	MAN APP,STRES,PHYS/OTH,JNT RAD	2	1.30	\$ 208	0.65	\$ 103.83
72110	RAD EXM,SPINE,LUMBO;MIN 4 VIEW	93	59.10	\$ 9,441	0.64	\$ 101.51
74022	RADIO EXAM ABDM,SNGL VIEW CHST	43	26.27	\$ 4,196	0.61	\$ 97.59
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	412	234.78	\$ 37,504	0.57	\$ 91.03
77080	DXA,DENS STDY,1+SITE;AXIAL SK	209	118.10	\$ 18,866	0.57	\$ 90.27

<sup>1</sup> Source: M2 Radiology Detail, includes both Technical and Professional services.

# NHC New England – FY18 Direct Care Top 20 Radiology Procedures<sup>1</sup> by Number of Services and Cost/Svc

0321 NBHC PORTSMOUTH						
TOP 20 RADIOLOGY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
71010	CHEST X-RAY	435	160.95	\$ 25,709	0.37	\$ 59.10
71045	RADIOLOG EXM,CHEST;SINGLE VIEW	427	123.83	\$ 19,779	0.29	\$ 46.32
71020	RAD EXM,CHEST,2,FRONTAL & LAT;	106	49.82	\$ 7,958	0.47	\$ 75.08
71046	RADIOLOGIC EXAM,CHEST;2 VIEWS	86	46.44	\$ 7,418	0.54	\$ 86.26
73630	RAD EXM,FOOT;COMP, MIN 3 VIEWS	49	28.27	\$ 4,516	0.58	\$ 92.16
73610	RAD EXAM,ANK;COMP,MIN 3 VIEWS	45	28.35	\$ 4,529	0.63	\$ 100.64
73030	RAD EXM,SHLDR;COMP,MIN 2 VIEW	42	23.01	\$ 3,676	0.55	\$ 87.52
73562	RADIOLOGIC EXAM, KNEE; 3 VIEWS	40	29.20	\$ 4,664	0.73	\$ 116.61
73140	RAD EXAM,FINGER(S),MIN 2 VIEWS	31	21.64	\$ 3,457	0.70	\$ 111.51
73130	RAD EXAM, HAND; MIN OF 3 VIEWS	29	18.35	\$ 2,931	0.63	\$ 101.07
73110	RAD EXM,WRIST;COMP,MIN 3 VIEWS	27	19.77	\$ 3,158	0.73	\$ 116.97
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	13	10.92	\$ 1,744	0.84	\$ 134.18
73660	RAD EXM;TOE(S),MIN OF 2 VIEWS	13	7.78	\$ 1,243	0.60	\$ 95.60
73070	RADIOLOGIC EXAM,ELBOW; 2 VIEWS	11	5.83	\$ 931	0.53	\$ 84.66
72040	RADLOG EXM,SPIN,CERV;2/3 VIEWS	10	6.08	\$ 971	0.61	\$ 97.12
72110	RAD EXM,SPINE,LUMBO;MIN 4 VIEW	10	9.20	\$ 1,470	0.92	\$ 146.96
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	9	5.94	\$ 949	0.66	\$ 105.43
72070	RAD EXM,SPINE;THORACIC,2 VIEWS	8	5.04	\$ 805	0.63	\$ 100.64
73564	RAD EXAM, KNEE; COMP, 4+ VIEWS	7	5.53	\$ 883	0.79	\$ 126.19
71047	RADIOLOGIC EXAM,CHEST;3 VIEWS	6	4.14	\$ 661	0.69	\$ 110.22

0321 NBHC PORTSMOUTH						
TOP 20 RADIOLOGY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
72110	RAD EXM,SPINE,LUMBO;MIN 4 VIEW	10	9.20	\$ 1,470	0.92	\$ 146.96
71111	RAD EXM,RIB,BILAT;POSTER,MIN 4	1	0.85	\$ 136	0.85	\$ 135.78
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	13	10.92	\$ 1,744	0.84	\$ 134.18
74022	RADIO EXAM ABDM,SNGL VIEW CHST	2	1.58	\$ 252	0.79	\$ 126.19
73564	RAD EXAM, KNEE; COMP, 4+ VIEWS	7	5.53	\$ 883	0.79	\$ 126.19
70150	RAD EXM,FACE BONES;COMP, MIN 3	1	0.78	\$ 125	0.78	\$ 124.60
70200	RAD EXM;ORBITS,COMP,MIN 4 VIEW	1	0.78	\$ 125	0.78	\$ 124.60
73110	RAD EXM,WRIST;COMP,MIN 3 VIEWS	27	19.77	\$ 3,158	0.73	\$ 116.97
73562	RADIOLOGIC EXAM, KNEE; 3 VIEWS	40	29.20	\$ 4,664	0.73	\$ 116.61
71048	RADIOLOG EXAM,CHEST;4/+ VIEWS	1	0.71	\$ 113	0.71	\$ 113.42
73050	X-RAY EXAM OF SHOULDERS	2	1.40	\$ 224	0.70	\$ 111.82
73140	RAD EXAM,FINGER(S),MIN 2 VIEWS	31	21.64	\$ 3,457	0.70	\$ 111.51
71047	RADIOLOGIC EXAM,CHEST;3 VIEWS	6	4.14	\$ 661	0.69	\$ 110.22
70220	RAD EXM,SIN,PARANAS,COMP,MIN 3	1	0.69	\$ 110	0.69	\$ 110.22
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	9	5.94	\$ 949	0.66	\$ 105.43
72202	RAD EXM,SACROILIAC JTS;3+ VIEW	1	0.65	\$ 104	0.65	\$ 103.83
71101	RAD EXM,RIB,UNIL;POSTERO,MIN 3	6	3.88	\$ 620	0.65	\$ 103.30
72170	RAD EXAM, PELVIS; 1 OR 2 VIEWS	1	0.64	\$ 102	0.64	\$ 102.23
73130	RAD EXAM, HAND; MIN OF 3 VIEWS	29	18.35	\$ 2,931	0.63	\$ 101.07
72070	RAD EXM,SPINE;THORACIC,2 VIEWS	8	5.04	\$ 805	0.63	\$ 100.64

<sup>1</sup>Source: M2 Radiology Detail, includes both Technical and Professional services.

# NHC New England – Purchased Care Radiology<sup>1</sup> Services by Product Line<sup>2</sup> and Enrollment Category

0100 NHC NEW ENGLAND PARENT PRISM AREA							
FY 2017 RADIOLOGY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	1,192	113	355		8,798	1,026	11,484
Anesth	238	15	64		105	68	490
ENT	13				17	7	37
ER	2,280	189	618		9,825	2,897	15,809
Facility	5,720	386	1,415		11,426	3,811	22,758
IMSub	203	6	51		427	122	809
MH					11	2	13
OBGYN	2,154	12	1,025		55	1,677	4,923
Optom	69		29		287	35	420
Ortho	791	46	445		1,995	952	4,229
PC	664	57	580		9,631	908	11,840
Rad	7,598	474	2,514		10,337	5,304	26,227
Surg	71	10	34		113	59	287
SurgSub	86	3	30		144	56	319
Other	27		8		25	16	76
None	47	1	23		388	104	563
<b>Total</b>	<b>21,153</b>	<b>1,312</b>	<b>7,191</b>	<b>0</b>	<b>53,584</b>	<b>17,044</b>	<b>100,284</b>

0100 NHC NEW ENGLAND PARENT PRISM AREA							
FY 2018 RADIOLOGY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	1,129	60	379		8,911	888	11,367
Anesth	102	18	68		59	62	309
ENT	4		4		14	8	30
ER	5,457	439	1,456	2	9,393	2,750	19,497
Facility	4,945	377	1,880	1	12,113	3,551	22,867
IMSub	204	4	80		447	111	846
MH					2	2	4
OBGYN	1,196	1	533		80	717	2,527
Optom	50	1	25		258	52	386
Ortho	844	63	501		2,629	1,046	5,083
PC	734	44	651		7,602	861	9,892
Rad	6,612	462	2,953	1	12,364	4,802	27,194
Surg	43	11	28		155	42	279
SurgSub	71	1	43		102	44	261
Other	22	2	2		27	10	63
None	48	2	98		648	110	906
<b>Total</b>	<b>21,461</b>	<b>1,485</b>	<b>8,701</b>	<b>4</b>	<b>54,804</b>	<b>15,056</b>	<b>101,511</b>

<sup>1</sup> Source: M2 TED Non-Institutional Detail (Procedure Code = 7\*\*\*\*), includes both Technical and Professional services. Based on “Parent” PRISM.

Prime-Site defined based on Enrollment Site Parent.

<sup>2</sup> Inpatient defined as Service Type = I, otherwise based on standard Product Line (derived from Provider Specialty).

# NHC New England – FY18 Purchased Care Top 20 Radiology Procedures<sup>1</sup> by Number of Services and Paid/Svc

0100 NHC NEW ENGLAND PARENT PRISM AREA						
TOP 20 RADIOLOGY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / Svc
71046	RADIOLOGIC EXAM,CHEST;2 VIEWS	9,498	3,177.24	\$ 200,327	0.33	\$ 21.09
71045	RADIOLOG EXM,CHEST;SINGLE VIEW	4,168	987.05	\$ 33,705	0.24	\$ 8.09
70450	CT HEAD/BRAIN W/O CONTST MATRL	4,113	5,242.86	\$ 193,515	1.27	\$ 47.05
74177	CT,ABDOM & PELV;W CONTRAST MAT	3,170	8,781.27	\$ 367,986	2.77	\$ 116.08
71020	RAD EXM,CHEST,2,FRONTAL & LAT;	2,994	943.03	\$ 61,055	0.31	\$ 20.39
77067	SCRN MAMMOG,BILAT,CAD WHN PERF	2,023	4,201.50	\$ 162,784	2.08	\$ 80.47
73721	MRI,JNT,LOW EXT;WO CNTRST MAT	1,875	4,461.31	\$ 318,385	2.38	\$ 169.81
73630	RAD EXM,FOOT;COMP, MIN 3 VIEWS	1,826	898.79	\$ 29,075	0.49	\$ 15.92
71250	CT THORAX WO CONTRAST MATERIAL	1,771	3,778.28	\$ 79,965	2.13	\$ 45.15
73030	RAD EXM,SHLDR;COMP,MIN 2 VIEW	1,737	844.13	\$ 24,383	0.49	\$ 14.04
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	1,649	1,073.13	\$ 22,072	0.65	\$ 13.39
74176	CT,ABDOM & PELV;WO CONTRAS MAT	1,601	3,396.55	\$ 160,330	2.12	\$ 100.14
76830	US EXAM, TRANSVAGINAL	1,540	2,939.51	\$ 144,059	1.91	\$ 93.54
73562	RADIOLOGIC EXAM, KNEE; 3 VIEWS	1,453	1,043.20	\$ 23,864	0.72	\$ 16.42
71260	CT THORAX W CONTRAST MATERIAL	1,445	3,406.60	\$ 127,524	2.36	\$ 88.25
72148	MAGNETIC IMAGE, LUMBAR SPINE	1,435	3,850.50	\$ 178,785	2.68	\$ 124.59
71010	CHEST X-RAY	1,404	339.44	\$ 10,055	0.24	\$ 7.16
76770	US,RETROPRTR,R TME W IMG DC;CMP	1,310	1,647.45	\$ 74,067	1.26	\$ 56.54
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	1,305	701.77	\$ 25,581	0.54	\$ 19.60
70553	MAGNETIC IMAGE, BRAIN (MRI)	1,290	4,920.82	\$ 303,081	3.81	\$ 234.95

0100 NHC NEW ENGLAND PARENT PRISM AREA						
TOP 20 RADIOLOGY PROCEDURES BY PAID/SVC						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / Svc
77372	SRS,CRN LS,1SESS;LIN ACCEL BSD	2	30.91	\$ 11,067	15.46	\$ 5,533.73
77371	SRS,CRN LS,1SESS;MLT CBLT 60BS	4	137.56	\$ 6,003	34.39	\$ 1,500.64
77523	PROTON TX DEL;INTERMEDIATE	33	0.00	\$ 44,147	0.00	\$ 1,337.78
72295	DISCOGRPHY,LMBR,RAD SPRV&INTRP	6	3.51	\$ 6,015	0.59	\$ 1,002.46
78804	TUMOR IMAGING, WHOLE BODY	3	15.10	\$ 2,882	5.03	\$ 960.70
78266	GAS EMP IMG;SM BOWEL&COLN,MULT	2	13.82	\$ 1,547	6.91	\$ 773.29
77373	STEREOTACTIC RAD TRMT DELIVERY	51	1,600.81	\$ 38,544	31.39	\$ 755.76
73719	MAG RES IMG,LOW EXT,NO JT;W CM	2	9.58	\$ 1,418	4.79	\$ 709.01
78491	HEART IMAGE (PET), SINGLE	6	15.96	\$ 4,043	2.66	\$ 673.89
78459	HEART MUSCLE IMAGING (PET)	6	15.17	\$ 3,554	2.53	\$ 592.32
75573	CT,HRT,CONT,STRUC&MORP,HRT DIS	2	10.88	\$ 1,132	5.44	\$ 565.97
76498	UNLIST MAGNET RESONACE PROC	8	12.65	\$ 4,410	1.58	\$ 551.20
78814	PET W CONCUR ACQ CT;LIM AREA	5	67.28	\$ 2,666	13.46	\$ 533.13
78802	RADIOPHARMACEU; WHOLE BODY	6	4.56	\$ 3,197	0.76	\$ 532.76
73222	MRI JOINT UPR EXTREM W/ DYE	299	690.17	\$ 138,556	2.31	\$ 463.40
73722	MAG RES IMG,ANY JT,LW EXT;W CM	108	335.29	\$ 48,528	3.10	\$ 449.33
78808	INJ PX,RADPHAR,NO-IMG,INTRAVEN	1	0.00	\$ 443	0.00	\$ 443.39
78201	LIVER IMAGING	2	0.58	\$ 849	0.29	\$ 424.37
71552	MAG RES IMAG,CHEST;WO CONT MAT	13	47.92	\$ 5,077	3.69	\$ 390.51
77301	RADIOLTHERAPY DOS PLAN, IMRT	101	2,649.91	\$ 38,892	26.24	\$ 385.07

<sup>1</sup> Source: M2 TED Non-Institutional Detail (Procedure Code = 7\*\*\*\*), includes both Technical and Professional services. Based on "Parent" PRISM.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

# Laboratory

# NHC New England – Direct Care Laboratory<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0035 NBHC GROTON							
FY 2017 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Dental	2						2
Ancillary	20	7	37			1,416	1,480
Special Programs	8,373	3,134	514		4,021	3,033	19,075
Dermatology	125	22	4				151
General Surgery	1,283	1,326	56			1	2,666
Mental Health	425	107	14			14	560
Optometry	50	11	22			2	85
Orthopedics	62	2					64
Otolaryngology	4	7					11
Primary Care	114,364	15,632	4,857	4	2,291	4,167	141,315
Other	1,355	969	364		20	1,535	4,243
<b>TOTAL</b>	<b>126,063</b>	<b>21,217</b>	<b>5,868</b>	<b>4</b>	<b>6,332</b>	<b>10,168</b>	<b>169,652</b>

0035 NBHC GROTON							
FY 2018 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Dental	10	1					11
Ancillary	2	4	5			1,278	1,289
Special Programs	8,864	3,031	405		3,969	2,504	18,773
Dermatology	70	9					79
General Surgery	813	533	15			4	1,365
IM Subspecialty	1,255	20	49		51		1,375
Mental Health	469	111	73			2	655
Optometry			11				11
Orthopedics	29	4					33
Otolaryngology	4						4
Primary Care	92,598	12,288	4,432	6	1,665	4,724	115,713
Other	988	776	378		3	1,451	3,596
<b>TOTAL</b>	<b>105,102</b>	<b>16,777</b>	<b>5,368</b>	<b>6</b>	<b>5,688</b>	<b>9,963</b>	<b>142,904</b>

<sup>1</sup> Source: M2 Laboratory Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# NHC New England – Direct Care Laboratory<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0100 NHC NEW ENGLAND							
FY 2017 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Dental	20	20	2			3	45
Ancillary					1	815	816
Special Programs	3,807	62	109		3,175	728	7,881
Dermatology	951	34	5		10	3	1,003
General Surgery	513	24	45		1	9	592
Mental Health	390	56	6			35	487
Optometry	7					7	14
Orthopedics	376	57	46		18	7	504
Otolaryngology	32	23	1				56
Primary Care	61,139	24,547	4,749	29	4,975	6,615	102,054
Other	732	606	168			1,329	2,835
<b>TOTAL</b>	<b>67,967</b>	<b>25,429</b>	<b>5,131</b>	<b>29</b>	<b>8,180</b>	<b>9,551</b>	<b>116,287</b>

0100 NHC NEW ENGLAND							
FY 2018 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Dental	18	16	2				36
Ancillary	3					915	918
Special Programs	3,942	67	145		3,167	591	7,912
Dermatology	610	35	1		13	3	662
General Surgery	472	36	22			7	537
IM Subspecialty	208		4		32		244
Mental Health	848	108	265			20	1,241
Optometry	2	3	5				10
Orthopedics	425	184	26		2	28	665
Otolaryngology	4	1			11		16
Primary Care	44,281	16,160	4,672	42	4,262	14,277	83,694
Other	727	1,075	241		7	2,038	4,088
<b>TOTAL</b>	<b>51,540</b>	<b>17,685</b>	<b>5,383</b>	<b>42</b>	<b>7,494</b>	<b>17,879</b>	<b>100,023</b>

<sup>1</sup> Source: M2 Laboratory Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# NHC New England – Direct Care Laboratory<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0321 NBHC PORTSMOUTH							
FY 2017 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Ancillary	48	19				582	649
Special Programs	1,295	346	90		513	85	2,329
Primary Care	15,398	2,251	920		279	1,407	20,255
Other	365	73	954		14	12,373	13,779
<b>TOTAL</b>	<b>17,106</b>	<b>2,689</b>	<b>1,964</b>	<b>0</b>	<b>806</b>	<b>14,447</b>	<b>37,012</b>

0321 NBHC PORTSMOUTH							
FY 2018 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Ancillary	96				4	512	612
Special Programs	1,067	139	144		484	199	2,033
Dermatology		8					8
Mental Health	20						20
Primary Care	15,727	2,372	1,003		285	771	20,158
Other	181	29	1,064		21	12,848	14,143
<b>TOTAL</b>	<b>17,091</b>	<b>2,548</b>	<b>2,211</b>	<b>0</b>	<b>794</b>	<b>14,330</b>	<b>36,974</b>

<sup>1</sup> Source: M2 Laboratory Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# NHC New England – Direct Care Laboratory<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0328 NBHC SARATOGA SPRINGS							
FY 2017 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Dental	1						1
Ancillary						50	50
Special Programs	403		64		58	13	538
Mental Health	7						7
Primary Care	10,078	242	441			241	11,002
Other	180						180
<b>TOTAL</b>	<b>10,669</b>	<b>242</b>	<b>505</b>	<b>0</b>	<b>58</b>	<b>304</b>	<b>11,778</b>

0328 NBHC SARATOGA SPRINGS							
FY 2018 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Ancillary						67	67
Special Programs	284		85		15	27	411
Primary Care	10,217	296	515			102	11,130
Other	131	1	17			16	165
<b>TOTAL</b>	<b>10,632</b>	<b>297</b>	<b>617</b>	<b>0</b>	<b>15</b>	<b>212</b>	<b>11,773</b>

<sup>1</sup> Source: M2 Laboratory Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# NHC New England – FY18 Direct Care Top 20 Laboratory Procedures<sup>1</sup> by Number of Services and Cost/Svc

0035 NBHC GROTON						
TOP 20 LABORATORY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
86703	ANTIBDY;HIV-1 & HIV-2,SING RES	17,401	3,912.93	\$ 587,609	0.22	\$ 33.77
82947	GLUCOSE; QUANTITATIVE, BLOOD	6,206	310.96	\$ 46,706	0.05	\$ 7.53
82465	CHOLESTEROL,SERUM/WHOLE BLOOD	5,123	278.57	\$ 41,840	0.05	\$ 8.17
84478	ASSAY OF TRIGLYCERIDES	5,013	1,075.98	\$ 161,568	0.21	\$ 32.23
83718	ASSAY OF LIPOPROTEIN	4,975	295.95	\$ 44,449	0.06	\$ 8.93
84443	ASSAY THYROID STIM HORMONE	4,832	1,975.42	\$ 296,624	0.41	\$ 61.39
82565	ASSAY OF CREATININE	3,943	199.25	\$ 29,927	0.05	\$ 7.59
82310	ASSAY OF CALCIUM	3,884	194.27	\$ 29,179	0.05	\$ 7.51
84520	ASSAY OF UREA NITROGEN	3,869	194.75	\$ 29,251	0.05	\$ 7.56
84132	ASSAY OF SERUM POTASSIUM	3,827	191.43	\$ 28,753	0.05	\$ 7.51
82374	ASSAY, BLOOD CARBON DIOXIDE	3,817	190.94	\$ 28,679	0.05	\$ 7.51
84295	ASSAY OF SERUM SODIUM	3,816	190.89	\$ 28,672	0.05	\$ 7.51
82435	ASSAY OF BLOOD CHLORIDE	3,815	190.83	\$ 28,663	0.05	\$ 7.51
82040	ASSAY OF SERUM ALBUMIN	3,776	188.88	\$ 28,370	0.05	\$ 7.51
84450	TRANSFERASE (AST) (SGOT)	3,755	187.75	\$ 28,200	0.05	\$ 7.51
84460	ALANINE AMINO (ALT) (SGPT)	3,755	187.75	\$ 28,200	0.05	\$ 7.51
84155	ASSAY OF PROTEIN, SERUM	3,735	186.75	\$ 28,050	0.05	\$ 7.51
82247	BILIRUBIN, TOTAL	3,700	186.20	\$ 27,967	0.05	\$ 7.56
84075	ASSAY ALKALINE PHOSPHATASE	3,690	184.50	\$ 27,712	0.05	\$ 7.51
82248	BILIRUBIN, DIRECT	3,641	559.90	\$ 84,072	0.15	\$ 23.09

0035 NBHC GROTON						
TOP 20 LABORATORY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
81403	MOLECULAR PATHOLOGY PROC,LEV 4	3	10.28	\$ 1,544	3.43	\$ 514.55
88342	IMMUNOHIST/CYT;INIT SNG AB STN	1	3.07	\$ 461	3.07	\$ 460.99
87529	HSV, DNA, AMP PROBE	1	1.20	\$ 180	1.20	\$ 180.19
87517	HEPATITIS B, DNA, QUANT	2	1.52	\$ 228	0.76	\$ 114.13
87480	CANDIDA, DNA, DIR PROBE	267	181.99	\$ 27,327	0.68	\$ 102.35
87510	GARDNER VAG, DNA, DIR PROBE	267	181.99	\$ 27,327	0.68	\$ 102.35
87660	INFCT AGNT,NUCL ACID;TRICH VAG	267	181.99	\$ 27,327	0.68	\$ 102.35
80320	ALCOHOLS	87	57.67	\$ 8,660	0.66	\$ 99.54
80500	LAB PATHOLOGY CONSULTATION	1	0.64	\$ 96	0.64	\$ 96.10
82610	CYSTATIN C	1	0.51	\$ 77	0.51	\$ 76.58
87430	INF ANT DET; STREPTOCOCC,GRP A	820	380.68	\$ 57,165	0.46	\$ 69.71
89321	SEMEN ANAL;PRES & MOTIL SPERM	16	6.91	\$ 1,038	0.43	\$ 64.85
80354	FENTANYL	5	2.15	\$ 323	0.43	\$ 64.57
87420	INF ANT DET;RESPIR SYNCYT VIR	27	11.47	\$ 1,722	0.42	\$ 63.79
86226	DNA ANTIBODY, SINGLE STRAND	1	0.42	\$ 63	0.42	\$ 63.07
87449	INF ANT DET,IMM;MUL,NOS,EA ORG	1	0.41	\$ 62	0.41	\$ 61.57
84443	ASSAY THYROID STIM HORMONE	4,832	1,975.42	\$ 296,624	0.41	\$ 61.39
82746	BLOOD FOLIC ACID SERUM	345	109.74	\$ 16,479	0.32	\$ 47.76
85025	COMPLETE CBC W/AUTO DIFF WBC	3,131	989.23	\$ 148,539	0.32	\$ 47.44
82728	ASSAY OF FERRITIN	944	289.80	\$ 43,518	0.31	\$ 46.10

<sup>1</sup>Source: M2 Laboratory Detail, includes both Technical and Professional services.

# NHC New England – FY18 Direct Care Top 20 Laboratory Procedures<sup>1</sup> by Number of Services and Cost/Svc

0100 NHC NEW ENGLAND						
TOP 20 LABORATORY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
82947	GLUCOSE; QUANTITATIVE, BLOOD	4,472	263.98	\$ 39,648	0.06	\$ 8.87
84478	ASSAY OF TRIGLYCERIDES	3,447	482.31	\$ 72,427	0.14	\$ 21.01
82465	CHOLESTEROL,SERUM/WHOLE BLOOD	3,426	173.58	\$ 26,072	0.05	\$ 7.61
83718	ASSAY OF LIPOPROTEIN	3,419	175.75	\$ 26,397	0.05	\$ 7.72
82565	ASSAY OF CREATININE	2,710	137.95	\$ 20,720	0.05	\$ 7.65
86803	HEPATITIS C AB TEST	2,702	135.10	\$ 20,292	0.05	\$ 7.51
84520	ASSAY OF UREA NITROGEN	2,674	135.00	\$ 20,277	0.05	\$ 7.58
87340	INF AGT ANT DET,IMMUNO; HBSAG	2,663	133.15	\$ 19,999	0.05	\$ 7.51
82310	ASSAY OF CALCIUM	2,662	133.45	\$ 20,044	0.05	\$ 7.53
84132	ASSAY OF SERUM POTASSIUM	2,637	219.13	\$ 32,907	0.08	\$ 12.48
84295	ASSAY OF SERUM SODIUM	2,622	228.39	\$ 34,296	0.09	\$ 13.08
82374	ASSAY, BLOOD CARBON DIOXIDE	2,619	228.06	\$ 34,246	0.09	\$ 13.08
82435	ASSAY OF BLOOD CHLORIDE	2,618	131.30	\$ 19,721	0.05	\$ 7.53
82040	ASSAY OF SERUM ALBUMIN	2,437	124.49	\$ 18,698	0.05	\$ 7.67
85660	RBC SICKLE CELL TEST	2,369	118.45	\$ 17,791	0.05	\$ 7.51
84450	TRANSFERASE (AST) (SGOT)	2,367	219.06	\$ 32,894	0.09	\$ 13.90
84460	ALANINE AMINO (ALT) (SGPT)	2,365	294.38	\$ 44,200	0.12	\$ 18.69
82247	BILIRUBIN, TOTAL	2,346	120.42	\$ 18,087	0.05	\$ 7.71
84155	ASSAY OF PROTEIN, SERUM	2,337	117.05	\$ 17,581	0.05	\$ 7.52
86900	BLOOD TYPING, SEROLOGIC; ABO	2,335	116.75	\$ 17,536	0.05	\$ 7.51

0100 NHC NEW ENGLAND						
TOP 20 LABORATORY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
85247	BLOOD CLOT FACTOR VIII TEST	1	0.79	\$ 119	0.79	\$ 118.63
87480	CANDIDA, DNA, DIR PROBE	224	153.28	\$ 23,016	0.68	\$ 102.75
87510	GARDNER VAG, DNA, DIR PROBE	224	153.28	\$ 23,016	0.68	\$ 102.75
87660	INFCT AGNT,NUCL ACID;TRICH VAG	224	153.28	\$ 23,016	0.68	\$ 102.75
80320	ALCOHOLS	155	104.49	\$ 15,691	0.67	\$ 101.23
80500	LAB PATHOLOGY CONSULTATION	5	3.20	\$ 481	0.64	\$ 96.10
87430	INF ANT DET; STREPTOCOCC,GRP A	598	276.11	\$ 41,462	0.46	\$ 69.33
86603	ADENOVIRUS ANTIBODY	15	6.85	\$ 1,029	0.46	\$ 68.57
86703	ANTIBDY;HIV-1 & HIV-2,SING RES	10	4.38	\$ 658	0.44	\$ 65.77
87275	INF AG ANT,IMMUNOF;INFLU B VIR	131	56.46	\$ 8,478	0.43	\$ 64.72
87420	INF ANT DET;RESPIR SYNCYT VIR	19	8.09	\$ 1,215	0.43	\$ 63.94
85270	BLOOD CLOT FACTOR XI TEST	2	0.66	\$ 99	0.33	\$ 49.56
89300	SEMEN ANALYSIS	37	11.68	\$ 1,754	0.32	\$ 47.40
80051	ELECTROLYTE PANEL	21	6.55	\$ 984	0.31	\$ 46.84
87077	CULT,BAC;AEROBIC,ADD ID,EA ISO	1	0.31	\$ 47	0.31	\$ 46.55
85025	COMPLETE CBC W/AUTO DIFF WBC	1,426	438.77	\$ 65,884	0.31	\$ 46.20
86688	HTLV-II ANTIBODY	2	0.59	\$ 89	0.30	\$ 44.30
84703	CHORIONIC GONADOTROPIN ASSAY	733	193.85	\$ 29,108	0.26	\$ 39.71
81025	URINE PREGNANCY TEST	1,026	245.67	\$ 36,891	0.24	\$ 35.96
83014	HELICOBACTER PYLORI; DRUG ADMN	28	6.36	\$ 955	0.23	\$ 34.11

<sup>1</sup>Source: M2 Laboratory Detail, includes both Technical and Professional services.

# NHC New England – FY18 Direct Care Top 20 Laboratory Procedures<sup>1</sup> by Number of Services and Cost/Svc

0321 NBHC PORTSMOUTH						
TOP 20 LABORATORY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
84450	TRANSFERASE (AST) (SGOT)	1,770	132.42	\$ 19,886	0.07	\$ 11.23
84460	ALANINE AMINO (ALT) (SGPT)	1,650	126.42	\$ 18,984	0.08	\$ 11.51
82247	BILIRUBIN, TOTAL	1,640	121.04	\$ 18,177	0.07	\$ 11.08
84075	ASSAY ALKALINE PHOSPHATASE	1,638	120.94	\$ 18,162	0.07	\$ 11.09
82565	ASSAY OF CREATININE	1,595	113.91	\$ 17,107	0.07	\$ 10.73
84520	ASSAY OF UREA NITROGEN	1,387	69.35	\$ 10,416	0.05	\$ 7.51
81000	URINALYSIS, NONAUTO W/SCOPE	1,378	154.89	\$ 23,261	0.11	\$ 16.88
81001	URINALYSIS, AUTO W/SCOPE	1,378	154.89	\$ 23,261	0.11	\$ 16.88
81003	URINALYSIS, AUTO, W/O SCOPE	1,292	106.10	\$ 15,928	0.08	\$ 12.33
82947	GLUCOSE; QUANTITATIVE, BLOOD	1,273	63.65	\$ 9,560	0.05	\$ 7.51
85025	COMPLETE CBC W/AUTO DIFF WBC	1,272	395.70	\$ 59,417	0.31	\$ 46.71
85027	COMPLETE CBC, AUTOMATED	1,242	273.39	\$ 41,057	0.22	\$ 33.06
82040	ASSAY OF SERUM ALBUMIN	1,067	53.35	\$ 8,013	0.05	\$ 7.51
84155	ASSAY OF PROTEIN, SERUM	1,059	52.95	\$ 7,953	0.05	\$ 7.51
83655	ASSAY OF LEAD	1,037	51.85	\$ 7,788	0.05	\$ 7.51
84202	ASSAY RBC PROTOPORPHYRIN	1,024	51.20	\$ 7,690	0.05	\$ 7.51
82310	ASSAY OF CALCIUM	957	47.85	\$ 7,187	0.05	\$ 7.51
84132	ASSAY OF SERUM POTASSIUM	947	47.67	\$ 7,160	0.05	\$ 7.56
82374	ASSAY, BLOOD CARBON DIOXIDE	943	47.24	\$ 7,095	0.05	\$ 7.52
82435	ASSAY OF BLOOD CHLORIDE	943	47.23	\$ 7,094	0.05	\$ 7.52

0321 NBHC PORTSMOUTH						
TOP 20 LABORATORY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
87480	CANDIDA, DNA, DIR PROBE	14	9.98	\$ 1,499	0.71	\$ 107.04
87510	GARDNER VAG, DNA, DIR PROBE	14	9.98	\$ 1,499	0.71	\$ 107.04
87660	INFCT AGNT,NUCL ACID;TRICH VAG	14	9.98	\$ 1,499	0.71	\$ 107.04
80500	LAB PATHOLOGY CONSULTATION	1	0.64	\$ 96	0.64	\$ 96.10
86703	ANTIBDY;HIV-1 & HIV-2,SING RES	4	1.98	\$ 297	0.50	\$ 74.33
87430	INF ANT DET; STREPTOCOCC,GRP A	186	87.04	\$ 13,071	0.47	\$ 70.27
87275	INF AG ANT,IMMUNOF;INFLU B VIR	72	30.37	\$ 4,561	0.42	\$ 63.34
87252	VIR ISL;TISS CULT INOC,CYTOPH	3	0.99	\$ 149	0.33	\$ 49.55
85025	COMPLETE CBC W/AUTO DIFF WBC	1,272	395.70	\$ 59,417	0.31	\$ 46.71
86850	RBC ANTIBODY SCREEN	2	0.60	\$ 90	0.30	\$ 45.05
84703	CHORIONIC GONADOTROPIN ASSAY	22	6.02	\$ 904	0.27	\$ 41.09
81025	URINE PREGNANCY TEST	90	21.60	\$ 3,244	0.24	\$ 36.04
83735	ASSAY OF MAGNESIUM	49	10.97	\$ 1,647	0.22	\$ 33.62
85004	BC; AUTOMATED DIFF WBC COUNT	49	10.96	\$ 1,646	0.22	\$ 33.59
85027	COMPLETE CBC, AUTOMATED	1,242	273.39	\$ 41,057	0.22	\$ 33.06
86308	HETEROPHILE ANTIBODIES	32	5.80	\$ 871	0.18	\$ 27.22
87210	SMR,PRI SRC;WET MT,INFECT AGNT	11	1.76	\$ 264	0.16	\$ 24.03
87206	SMR,FLUO &/OR AC FS ST BCT/FNG	4	0.52	\$ 78	0.13	\$ 19.52
85651	RBC SED RATE, NONAUTOMATED	94	11.68	\$ 1,754	0.12	\$ 18.66
84999	CLINICAL CHEMISTRY TEST	97	11.85	\$ 1,779	0.12	\$ 18.35

<sup>1</sup>Source: M2 Laboratory Detail, includes both Technical and Professional services.

# NHC New England – FY18 Direct Care Top 20 Laboratory Procedures<sup>1</sup> by Number of Services and Cost/Svc

0328 NBHC SARATOGA SPRINGS						
TOP 20 LABORATORY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
80061	LIPID PANEL	1,260	63.00	\$ 9,463	0.05	\$ 7.51
82947	GLUCOSE; QUANTITATIVE, BLOOD	729	36.45	\$ 5,475	0.05	\$ 7.51
85041	BLD CNT; RBC COUNT AUTOMATED	610	30.50	\$ 4,581	0.05	\$ 7.51
85008	BL SMEAR W/O DIFF WBC COUNT	577	28.85	\$ 4,333	0.05	\$ 7.51
85009	MANUAL DIFF WBC COUNT B-COAT	577	28.85	\$ 4,333	0.05	\$ 7.51
85014	BLD CNT; HEMATOCRIT	577	28.85	\$ 4,333	0.05	\$ 7.51
85018	BLD CNT; HEMOGLOBIN	577	28.85	\$ 4,333	0.05	\$ 7.51
85048	BLD CNT; LEUKOCYTE, AUTOMATED	577	28.85	\$ 4,333	0.05	\$ 7.51
85049	BLOOD COUNT; PLATELET, AUTO	577	28.85	\$ 4,333	0.05	\$ 7.51
85999	HEMATOLOGY PROCEDURE	577	28.85	\$ 4,333	0.05	\$ 7.51
86359	T CELLS, TOTAL COUNT	577	28.85	\$ 4,333	0.05	\$ 7.51
85027	COMPLETE CBC, AUTOMATED	570	28.50	\$ 4,281	0.05	\$ 7.51
81002	URINALYSIS NONAUTO W/O SCOPE	537	26.85	\$ 4,033	0.05	\$ 7.51
81015	MICROSCOPIC EXAM OF URINE	264	13.20	\$ 1,983	0.05	\$ 7.51
87491	CHYLM D TRACH, DNA, AMP PROBE	161	8.05	\$ 1,209	0.05	\$ 7.51
87591	N.GONORRHOEAE, DNA, AMP PROB	161	8.05	\$ 1,209	0.05	\$ 7.51
84443	ASSAY THYROID STIM HORMONE	138	6.90	\$ 1,036	0.05	\$ 7.51
86592	SYPHILIS TEST NON-TREP QUAL	113	5.65	\$ 849	0.05	\$ 7.51
87430	INF ANT DET; STREPTOCOCC,GRP A	111	51.91	\$ 7,795	0.47	\$ 70.23
80053	COMPREHENSIVE METABOLIC PANEL	107	5.35	\$ 804	0.05	\$ 7.51

0328 NBHC SARATOGA SPRINGS						
TOP 20 LABORATORY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
88302	LEV II-SRG PATH,GROS&MICRO EXM	4	3.44	\$ 517	0.86	\$ 129.14
87480	CANDIDA, DNA, DIR PROBE	6	4.38	\$ 658	0.73	\$ 109.62
87510	GARDNER VAG, DNA, DIR PROBE	6	4.38	\$ 658	0.73	\$ 109.62
87660	INFCT AGNT,NUCL ACID;TRICH VAG	6	4.38	\$ 658	0.73	\$ 109.62
88142	CYTOPATH, C/V, THIN LAYER	59	40.63	\$ 6,101	0.69	\$ 103.41
86703	ANTIBDY;HIV-1 & HIV-2,SING RES	4	1.98	\$ 297	0.50	\$ 74.33
87430	INF ANT DET; STREPTOCOCC,GRP A	111	51.91	\$ 7,795	0.47	\$ 70.23
81025	URINE PREGNANCY TEST	92	22.08	\$ 3,316	0.24	\$ 36.04
80061	LIPID PANEL	1,260	63.00	\$ 9,463	0.05	\$ 7.51
81002	URINALYSIS NONAUTO W/O SCOPE	537	26.85	\$ 4,033	0.05	\$ 7.51
82947	GLUCOSE; QUANTITATIVE, BLOOD	729	36.45	\$ 5,475	0.05	\$ 7.51
85027	COMPLETE CBC, AUTOMATED	570	28.50	\$ 4,281	0.05	\$ 7.51
85041	BLD CNT; RBC COUNT AUTOMATED	610	30.50	\$ 4,581	0.05	\$ 7.51
82040	ASSAY OF SERUM ALBUMIN	60	3.00	\$ 451	0.05	\$ 7.51
82043	ALBUMIN;URINE(MICROALB),QUANT	15	0.75	\$ 113	0.05	\$ 7.51
82247	BILIRUBIN, TOTAL	60	3.00	\$ 451	0.05	\$ 7.51
82248	BILIRUBIN, DIRECT	60	3.00	\$ 451	0.05	\$ 7.51
82533	TOTAL CORTISOL	9	0.45	\$ 68	0.05	\$ 7.51
82607	VITAMIN B-12	12	0.60	\$ 90	0.05	\$ 7.51
82728	ASSAY OF FERRITIN	9	0.45	\$ 68	0.05	\$ 7.51

<sup>1</sup>Source: M2 Laboratory Detail, includes both Technical and Professional services.

# NHC New England – Purchased Care Laboratory<sup>1</sup> Services by Product Line<sup>2</sup> and Enrollment Category

0100 NHC NEW ENGLAND PARENT PRISM AREA							
FY 2017 LABORATORY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	642	70	146		1,837	383	3,078
Anesth	20				7	24	51
Derm	303	23	24		729	209	1,288
ENT	34				23	4	61
ER	636	39	176		1,068	301	2,220
Facility	18,202	486	10,440		10,762	25,601	65,491
IMSub	789	8	194		2,007	590	3,588
MH	7		5			10	22
OBGYN	898	9	833		88	1,062	2,890
Optom	128		23		701	122	974
Ortho	10				39	13	62
PC	2,129	49	4,819		16,054	7,916	30,967
Path	6,852	173	1,278		5,127	3,986	17,416
Rad	9		22		248	33	312
Surg			5		38	9	52
SurgSub	398	15	108		1,052	254	1,827
Other	1		1		2		4
None	8,653	249	5,211		2,684	13,977	30,774
<b>Total</b>	<b>39,711</b>	<b>1,121</b>	<b>23,285</b>	<b>0</b>	<b>42,466</b>	<b>54,494</b>	<b>161,077</b>

0100 NHC NEW ENGLAND PARENT PRISM AREA							
FY 2018 LABORATORY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	558	10	217		2,032	372	3,189
Anesth	42	2	22		16	34	116
Derm	313	6	35		611	204	1,169
ENT					2		2
ER	384	59	176		900	321	1,840
Facility	14,246	384	10,486		8,577	21,125	54,818
IMSub	804	7	244		1,745	460	3,260
MH	7	10	2			9	28
OBGYN	1,008	7	443		89	712	2,259
Optom	72	2	40		713	115	942
Ortho	15		5		44	15	79
PC	2,258	49	4,647		14,641	7,791	29,386
Path	5,008	176	1,543		5,125	2,834	14,686
Rad	6		21		228	24	279
Surg	1		8		22	13	44
SurgSub	249	7	103		951	228	1,538
Other	3	4	5		2	16	30
None	10,273	543	5,456		2,684	14,120	33,076
<b>Total</b>	<b>35,247</b>	<b>1,266</b>	<b>23,453</b>	<b>0</b>	<b>38,382</b>	<b>48,393</b>	<b>146,741</b>

<sup>1</sup> Source: M2 TED Non-Institutional Detail (Procedure Code = 8\*\*\*\*), includes both Technical and Professional services. Based on "Parent" PRISM.

Prime-Site defined based on Enrollment Site Parent.

<sup>2</sup> Inpatient defined as Service Type = I, otherwise based on standard Product Line (derived from Provider Specialty).

# NHC New England – FY18 Purchased Care Top 20 Laboratory Procedures<sup>1</sup> by Number of Services and Paid/Svc

0100 NHC NEW ENGLAND PARENT PRISM AREA						
TOP 20 LABORATORY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / Svc
88305	LEV IV-SRG PATH,GROS&MICRO EXM	15,730	20,255.10	\$ 445,812	1.29	\$ 28.34
85025	COMPLETE CBC W/AUTO DIFF WBC	7,202	1,997.49	\$ 56,648	0.28	\$ 7.87
80053	COMPREHENSIVE METABOLIC PANEL	5,715	2,112.44	\$ 61,108	0.37	\$ 10.69
80061	LIPID PANEL	4,512	2,410.02	\$ 65,887	0.53	\$ 14.60
84443	ASSAY THYROID STIM HORMONE	3,966	2,360.22	\$ 78,650	0.60	\$ 19.83
83036	HEMOGLOBIN; GLYCOSYLATED (A1C)	3,304	1,124.04	\$ 25,591	0.34	\$ 7.75
81003	URINALYSIS, AUTO, W/O SCOPE	3,287	271.06	\$ 4,964	0.08	\$ 1.51
86003	ALLERG SPEC IGE;QUANT/SEMI,EA	3,121	580.14	\$ 22,191	0.19	\$ 7.11
87880	STREP A ASSAY W/OPTIC	2,798	1,286.16	\$ 44,077	0.46	\$ 15.75
81002	URINALYSIS NONAUTO W/O SCOPE	2,616	261.50	\$ 4,395	0.10	\$ 1.68
82306	VITAMIN D, 25 HYDROXY	1,999	2,092.77	\$ 66,289	1.05	\$ 33.16
84439	ASSAY OF FREE THYROXINE	1,943	616.49	\$ 21,115	0.32	\$ 10.87
87491	CHYLM D TRACH, DNA, AMP PROBE	1,868	2,320.84	\$ 93,897	1.24	\$ 50.27
87591	N.GONORRHOEAE, DNA, AMP PROB	1,845	2,292.68	\$ 93,161	1.24	\$ 50.49
87086	CULT,BACT;QUANTIT COLONY COUNT	1,793	518.77	\$ 18,196	0.29	\$ 10.15
85027	COMPLETE CBC, AUTOMATED	1,699	388.33	\$ 12,377	0.23	\$ 7.28
87804	INFLUENZA ASSAY W/OPTIC	1,688	776.48	\$ 22,796	0.46	\$ 13.50
88341	IMMUNOHIS/CYTOCH;EA ADD AB STN	1,629	1,853.50	\$ 33,797	1.14	\$ 20.75
85610	PROTHROMBIN TIME	1,562	211.82	\$ 4,233	0.14	\$ 2.71
88342	IMMUNOHIST/CYT;INIT SNG AB STN	1,541	2,673.32	\$ 73,595	1.73	\$ 47.76

0100 NHC NEW ENGLAND PARENT PRISM AREA						
TOP 20 LABORATORY PROCEDURES BY PAID/SVC						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / Svc
81416	EXOME;SEQ ANAL,EA COMPARAT EXO	2	199.98	\$ 11,300	99.99	\$ 5,650.00
81519	ONC(BRST),MRNA,RT-PCR,21 GENES	5	491.87	\$ 21,095	98.37	\$ 4,219.07
81415	EXOME; SEQUENCE ANALYSIS	1	99.99	\$ 3,603	99.99	\$ 3,603.16
81408	MOLECULAR PATHOLOGY PROC, LV 9	4	222.24	\$ 13,601	55.56	\$ 3,400.35
81229	CYTO CON MICROAR ANAL;COPY&SNP	5	161.10	\$ 16,272	32.22	\$ 3,254.40
81228	CYTO CON MICROAR ANAL;COPY NUM	1	25.00	\$ 2,712	25.00	\$ 2,712.00
81507	FET ANEUP,MAT PLAS,RSK,EA TRIS	3	22.08	\$ 6,689	7.36	\$ 2,229.71
81223	CFTR GENE ANAL; FULL GENE SEQ	3	27.72	\$ 6,212	9.24	\$ 2,070.73
81211	BRCA1,2 GEN ANAL;FUL,COM,BRCA1	14	904.80	\$ 23,763	64.63	\$ 1,697.33
81201	APC GENE ANAL;FULL GENE SEQ	4	65.01	\$ 6,344	16.25	\$ 1,585.96
81220	CFTR GENE ANAL;COMMON VARIANTS	80	432.88	\$ 109,039	5.41	\$ 1,362.98
81405	MOLECULAR PATHOLOGY PROC,LEV 6	7	50.22	\$ 9,511	7.17	\$ 1,358.69
81406	MOLECULAR PATHOLOGY PROC,LEV 7	16	110.04	\$ 19,250	6.88	\$ 1,203.12
81599	UNLIST MULTANAL ASSAY,ALG ANAL	2	0.00	\$ 1,622	0.00	\$ 810.78
81420	FET CHR ANEUP GEN SEQ,13,18,21	26	562.16	\$ 19,702	21.62	\$ 757.75
81162	BRCA1,BRCA2 GEN ANAL;FULL&DUP	8	507.81	\$ 5,918	63.48	\$ 739.71
81302	MECP2 GENE ANAL; FULL SEQ ANAL	2	29.32	\$ 1,410	14.66	\$ 705.05
81378	HLA I&II,HI RES,HLA-A,B,C&DRB1	1	13.21	\$ 667	13.21	\$ 666.97
81379	HLA CLASS I,HI RESOLUT;COMPLET	1	11.50	\$ 622	11.50	\$ 622.27
87507	INF AGNT,DNA/RNA;GI,12-25 TARG	13	187.41	\$ 7,605	14.42	\$ 584.97

<sup>1</sup> Source: M2 TED Non-Institutional Detail (Procedure Code = 8\*\*\*\*), includes both Technical and Professional services. Based on "Parent" PRISM.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

# Staffing

# NHC New England – Staffing<sup>1</sup>

## All MEPRS Codes, No Limitation on Skill Type

### Assigned FTEs

Tmt Parent DMIS ID	Tmt DMIS ID	Tmt DMIS ID Name	2017					2018				
			CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
0100	0035	NBHC GROTON	143.7	22.5	234.2		400.3	134.6	20.5	239.4		394.4
	0100	NHC NEW ENGLAND	138.8	16.2	238.7		393.7	139.4	16.5	234.1		390.0
	0321	NBHC PORTSMOUTH	61.9	8.1	44.5		114.5	60.2	7.2	42.7		110.2
	0328	NBHC SARATOGA SPRINGS	13.1	3.0	17.8		33.9	13.0	3.2	19.1		35.3
<b>0100 Total</b>			<b>357.4</b>	<b>49.8</b>	<b>535.2</b>	<b>0.0</b>	<b>942.4</b>	<b>347.1</b>	<b>47.5</b>	<b>535.3</b>	<b>0.0</b>	<b>929.9</b>

### Available FTEs

Tmt Parent DMIS ID	Tmt DMIS ID	Tmt DMIS ID Name	2017					2018				
			CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
0100	0035	NBHC GROTON	116.0	17.7	197.0	0.1	330.7	108.6	16.7	207.3	0.1	332.7
	0100	NHC NEW ENGLAND	119.3	14.7	210.0	0.1	344.1	119.9	15.2	208.7	0.0	343.9
	0321	NBHC PORTSMOUTH	50.5	7.1	39.2		96.7	49.4	6.3	37.0		92.7
	0328	NBHC SARATOGA SPRINGS	10.8	2.4	15.2		28.3	10.7	2.6	17.5		30.8
<b>0100 Total</b>			<b>296.5</b>	<b>41.8</b>	<b>461.3</b>	<b>0.2</b>	<b>799.8</b>	<b>288.6</b>	<b>40.8</b>	<b>470.5</b>	<b>0.2</b>	<b>800.2</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Parent DMIS ID, information listed by Child DMIS ID.

# NHC New England – Staffing (Available FTEs)<sup>1</sup>

## MEPRS B

0035 NBHC GROTON											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1N	INTERN-MEDICAL			0.0		0.0			0.0		0.0
1P	PHYSICIAN	3.4	0.0	6.0		9.5	2.3	0.5	5.8		8.6
2N	NURSE PRACTITIONER	1.6	0.7	1.6		3.9	1.5	0.9	1.7		4.1
2P	PHYSICIAN ASSISTANT		0.0	0.1		0.1			0.1		0.1
2Z	ALL OTHERS IN SKILL TYPE 2	6.1	4.4	7.3		17.8	5.9	3.8	6.5		16.2
3E	NURSE CASE MANAGER					0.0	0.0				0.0
3R	REGISTERED NURSE	10.3	1.7	2.9		14.9	8.9	1.7	3.9		14.4
4L	LPN/LVN	6.6				6.6	5.1				5.1
4Z	ALL OTHERS IN SKILL TYPE 4	3.9	3.1	72.7		79.7	4.1	3.0	73.2		80.3
5A	ADMINISTRATORS			0.0		0.0					0.0
5C	CLERICAL	1.7				1.7	1.7				1.7
5L	LOGISTICS					0.0					0.0
5Z	ALL OTHERS IN SKILL TYPE 5	0.9	1.5	1.9		4.3	0.9	1.7	1.9		4.5
<b>Grand Total</b>		<b>34.5</b>	<b>11.5</b>	<b>92.5</b>	<b>0.0</b>	<b>138.6</b>	<b>30.2</b>	<b>11.6</b>	<b>93.1</b>	<b>0.0</b>	<b>134.9</b>

0100 NHC NEW ENGLAND											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1N	INTERN-MEDICAL			0.0		0.0					0.0
1P	PHYSICIAN	2.9		8.6		11.5	2.5		7.5		10.0
2N	NURSE PRACTITIONER	2.1	0.1			2.2	1.4				1.4
2P	PHYSICIAN ASSISTANT		0.7	0.5		1.2		0.8	0.2		1.0
2S	CLINICAL NURSE SPECIALIST	0.0				0.0					0.0
2Z	ALL OTHERS IN SKILL TYPE 2	3.9	3.4	4.7		12.0	2.8	3.0	5.9		11.7
3H	OCC HEALTH NURSE (NON-CRED)	0.7				0.7	0.4				0.4
3R	REGISTERED NURSE	6.9	0.9	6.5		14.3	6.8	0.9	5.3		13.0
4L	LPN/LVN	3.9				3.9	4.0				4.0
4Z	ALL OTHERS IN SKILL TYPE 4	2.6	2.7	73.2		78.5	2.4	2.6	71.8		76.8
5A	ADMINISTRATORS					0.0					0.0
5C	CLERICAL	1.0			0.0	1.0	1.2			0.0	1.2
5Z	ALL OTHERS IN SKILL TYPE 5	3.0		0.8		3.8	3.1		1.0		4.1
<b>Grand Total</b>		<b>27.0</b>	<b>7.9</b>	<b>94.3</b>	<b>0.0</b>	<b>129.2</b>	<b>24.5</b>	<b>7.4</b>	<b>91.7</b>	<b>0.0</b>	<b>123.6</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# NHC New England – Staffing (Available FTEs)<sup>1</sup>

## MEPRS B

0321 NBHC PORTSMOUTH											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1P	PHYSICIAN	1.2	0.5	2.3		3.9	1.7		2.0		3.7
2N	NURSE PRACTITIONER	0.7				0.7	0.9				0.9
2P	PHYSICIAN ASSISTANT	0.9		0.1		1.0	0.9		0.7		1.6
2Z	ALL OTHERS IN SKILL TYPE 2	1.7	1.7	1.8		5.2	1.7	1.6	1.6		5.0
3H	OCC HEALTH NURSE (NON-CRED)	0.8				0.8	1.2				1.2
3R	REGISTERED NURSE	1.5		0.9		2.4	1.0		1.3		2.3
4L	LPN/LVN	2.9	1.4			4.3		1.3			1.3
4Z	ALL OTHERS IN SKILL TYPE 4	3.5		9.7		13.3	6.0		8.7		14.7
5C	CLERICAL	2.1				2.1	2.4				2.4
5Z	ALL OTHERS IN SKILL TYPE 5	0.9		0.2		1.0	0.8		0.3		1.1
<b>Grand Total</b>		<b>16.2</b>	<b>3.5</b>	<b>15.0</b>	<b>0.0</b>	<b>34.7</b>	<b>16.6</b>	<b>2.9</b>	<b>14.6</b>	<b>0.0</b>	<b>34.1</b>

0328 NBHC SARATOGA SPRINGS											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1N	INTERN-MEDICAL					0.0			0.0		0.0
1P	PHYSICIAN			0.7		0.7			0.5		0.5
2N	NURSE PRACTITIONER		0.8			0.8		0.9			0.9
2P	PHYSICIAN ASSISTANT			0.0		0.0			0.0		0.0
2Z	ALL OTHERS IN SKILL TYPE 2		0.6	1.3		1.9		0.7	0.4		1.1
3R	REGISTERED NURSE	0.8				0.8	0.8				0.8
4L	LPN/LVN	1.2				1.2	1.3				1.3
4Z	ALL OTHERS IN SKILL TYPE 4			1.3		1.3			3.9		3.9
5C	CLERICAL					0.0					0.0
5Z	ALL OTHERS IN SKILL TYPE 5	0.0				0.0					0.0
<b>Grand Total</b>		<b>2.1</b>	<b>1.4</b>	<b>3.4</b>	<b>0.0</b>	<b>6.9</b>	<b>2.2</b>	<b>1.5</b>	<b>4.7</b>	<b>0.0</b>	<b>8.5</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# NHC New England – Staffing (Available FTEs)<sup>1</sup>

## All MEPRS

0035 NBHC GROTON											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1D	DENTIST	1.7		7.4		9.1	1.7		8.6		10.3
1N	INTERN-MEDICAL			0.0		0.0			0.0		0.0
1P	PHYSICIAN	3.5	0.8	7.4		11.6	2.3	0.7	7.5		10.4
2N	NURSE PRACTITIONER	1.6	0.7	1.7		4.1	1.5	0.9	1.8		4.1
2P	PHYSICIAN ASSISTANT		0.0	0.1		0.1			0.2		0.2
2Z	ALL OTHERS IN SKILL TYPE 2	8.8	6.3	9.1		24.2	8.3	5.2	8.1		21.7
3E	NURSE CASE MANAGER	1.7				1.7	1.6				1.6
3R	REGISTERED NURSE	12.7	1.7	3.3		17.6	11.4	1.7	4.5		17.5
4L	LPN/LVN	6.6				6.6	5.1				5.1
4Z	ALL OTHERS IN SKILL TYPE 4	18.1	6.6	152.8	0.1	177.6	16.8	6.5	157.2	0.1	180.6
5A	ADMINISTRATORS	11.8		2.5		14.3	10.9		2.9		13.8
5C	CLERICAL	23.2				23.2	21.9				21.9
5L	LOGISTICS	5.5		1.9		7.4	5.7		2.4		8.1
5M	MEDICAL RECORD AUDITOR/CODER	1.7				1.7	1.7				1.7
5Z	ALL OTHERS IN SKILL TYPE 5	19.1	1.6	10.7		31.5	19.7	1.7	14.2		35.6
<b>Grand Total</b>		<b>116.0</b>	<b>17.7</b>	<b>197.0</b>	<b>0.1</b>	<b>330.7</b>	<b>108.6</b>	<b>16.7</b>	<b>207.3</b>	<b>0.1</b>	<b>332.7</b>

0100 NHC NEW ENGLAND											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1D	DENTIST	0.9	1.5	6.3		8.7	0.8	1.8	5.8		8.4
1N	INTERN-MEDICAL			0.1		0.1					0.0
1P	PHYSICIAN	2.9	0.7	12.7		16.3	2.5	0.8	11.2		14.6
2N	NURSE PRACTITIONER	2.1	0.1			2.2	1.4		0.0		1.4
2P	PHYSICIAN ASSISTANT		0.7	0.6		1.3		0.8	0.3		1.2
2S	CLINICAL NURSE SPECIALIST	0.0				0.0					0.0
2Z	ALL OTHERS IN SKILL TYPE 2	6.4	3.7	9.7		19.8	5.3	3.2	10.6		19.1
3E	NURSE CASE MANAGER	1.8				1.8	1.4				1.4
3H	OCC HEALTH NURSE (NON-CRED)	0.7				0.7	0.4				0.4
3R	REGISTERED NURSE	10.0	0.9	13.8		24.7	10.5	0.9	12.5		24.0
4L	LPN/LVN	4.8				4.8	4.8				4.8
4Z	ALL OTHERS IN SKILL TYPE 4	13.8	7.2	143.9		164.8	14.2	7.7	146.5		168.4
5A	ADMINISTRATORS	12.5		7.9		20.4	12.8		5.7		18.5
5C	CLERICAL	26.4			0.1	26.5	28.6			0.0	28.6
5L	LOGISTICS	4.8		2.7		7.6	3.6		2.7		6.3
5Z	ALL OTHERS IN SKILL TYPE 5	32.2		12.4		44.5	33.6		13.3		46.8
<b>Grand Total</b>		<b>119.3</b>	<b>14.7</b>	<b>210.0</b>	<b>0.1</b>	<b>344.1</b>	<b>119.9</b>	<b>15.2</b>	<b>208.7</b>	<b>0.0</b>	<b>343.9</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# NHC New England – Staffing (Available FTEs)<sup>1</sup>

## All MEPRS

0321 NBHC PORTSMOUTH											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1D	DENTIST		0.8	0.9		1.7		0.9	0.8		1.7
1P	PHYSICIAN	1.2	0.5	3.1		4.7	1.7		2.8		4.5
2N	NURSE PRACTITIONER	0.7				0.7	0.9				0.9
2P	PHYSICIAN ASSISTANT	0.9		0.1		1.1	0.9		0.7		1.6
2Z	ALL OTHERS IN SKILL TYPE 2	3.3	1.7	2.9		8.0	3.3	1.8	1.9		7.0
3E	NURSE CASE MANAGER	0.8				0.8	0.8				0.8
3H	OCC HEALTH NURSE (NON-CRED)	0.8				0.8	1.3				1.3
3R	REGISTERED NURSE	1.7		0.9		2.6	1.1		1.3		2.4
4L	LPN/LVN	3.0	1.4			4.4		1.3			1.3
4Z	ALL OTHERS IN SKILL TYPE 4	8.9	2.6	25.7		37.2	11.2	2.3	22.6		36.1
5A	ADMINISTRATORS	1.8		1.5		3.2	2.5		1.6		4.1
5C	CLERICAL	9.2				9.2	8.1				8.1
5L	LOGISTICS	1.7		0.4		2.2	1.7		1.0		2.7
5Z	ALL OTHERS IN SKILL TYPE 5	16.2		3.7		19.9	16.0		4.2		20.2
<b>Grand Total</b>		<b>50.5</b>	<b>7.1</b>	<b>39.2</b>	<b>0.0</b>	<b>96.7</b>	<b>49.4</b>	<b>6.3</b>	<b>37.0</b>	<b>0.0</b>	<b>92.7</b>

0328 NBHC SARATOGA SPRINGS											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1D	DENTIST	1.2		1.2		2.4	1.3		1.4		2.7
1N	INTERN-MEDICAL					0.0			0.0		0.0
1P	PHYSICIAN			1.3		1.3			1.1		1.1
2N	NURSE PRACTITIONER		0.9			0.9		0.9			0.9
2P	PHYSICIAN ASSISTANT			0.0		0.0			0.0		0.0
2Z	ALL OTHERS IN SKILL TYPE 2	0.9	0.6	1.4		3.0	0.9	0.7	0.6		2.1
3R	REGISTERED NURSE	0.9				0.9	0.8				0.8
4L	LPN/LVN	2.1				2.1	2.2				2.2
4Z	ALL OTHERS IN SKILL TYPE 4	1.7	0.9	11.2		13.8	1.4	1.1	14.5		17.0
5A	ADMINISTRATORS	0.0				0.0					0.0
5C	CLERICAL	3.0				3.0	3.2				3.2
5Z	ALL OTHERS IN SKILL TYPE 5	1.0		0.0		1.0	0.8				0.8
<b>Grand Total</b>		<b>10.8</b>	<b>2.4</b>	<b>15.2</b>	<b>0.0</b>	<b>28.3</b>	<b>10.7</b>	<b>2.6</b>	<b>17.5</b>	<b>0.0</b>	<b>30.8</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# NHC New England – Skill Type 1P (Physician) by DoD Occupation Code<sup>1</sup> (Available FTEs)

0035 NBHC GROTON											
DoD Occ Code		2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
260107	DERMATOLOGY			0.1		0.1			0.1		0.1
260109	GENERAL MEDICINE		0.0	0.6		0.6	0.0	0.5	0.2		0.7
260111	FAMILY PRACTICE	1.8		1.6		3.3	0.8		2.4		3.2
260116	OCCUPATIONAL MEDICINE			0.7		0.7			0.7		0.7
260118	PEDIATRICS, SUBSPECIALTIES					0.0			0.0		0.0
260119	OTORHINOLARYNGOLOGY			0.1		0.1			0.1		0.1
260121	PEDIATRICS, GENERAL	1.7				1.7	1.3				1.3
260125	PSYCHIATRY	0.0		0.8		0.8	0.1		0.8		1.0
260127	RADIOLOGY, DIAGNOSTIC			0.0		0.0			0.0		0.0
260129	UNDERSEA MEDICINE			0.6		0.6			0.1		0.1
260130	GENERAL SURGERY			0.1		0.1			0.2		0.2
260132	ORTHOPEDIC SURGERY			0.4		0.4			0.4		0.4
260143	NEPHROLOGY			0.0		0.0			0.0		0.0
260148	INTERNAL MEDICINE			0.9		0.9			0.8		0.8
<b>TOTAL</b>		<b>3.4</b>	<b>0.0</b>	<b>6.0</b>	<b>0.0</b>	<b>9.5</b>	<b>2.3</b>	<b>0.5</b>	<b>5.8</b>	<b>0.0</b>	<b>8.6</b>

MEPRS B  
Only

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# NHC New England – Skill Type 1P (Physician) by DoD Occupation Code<sup>1</sup> (Available FTEs)

0100 NHC NEW ENGLAND											
DoD Occ Code		2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
260104	ANESTHESIOLOGY			0.5		0.5					0.0
260107	DERMATOLOGY			0.5		0.5			0.3		0.3
260109	GENERAL MEDICINE	0.3				0.3			0.0		0.0
260111	FAMILY PRACTICE	0.8		2.9		3.7	0.8		3.3		4.2
260116	OCCUPATIONAL MEDICINE			0.0		0.0			0.0		0.0
260117	OPHTHALMOLOGY			0.0		0.0			0.0		0.0
260119	OTORHINOLARYNGOLOGY			0.4		0.4			0.1		0.1
260121	PEDIATRICS, GENERAL	0.9				0.9	0.7				0.7
260125	PSYCHIATRY	0.6		0.8		1.4	0.9		0.7		1.6
260129	UNDERSEA MEDICINE			0.0		0.0			0.0		0.0
260130	GENERAL SURGERY			1.2		1.2			0.6		0.6
260132	ORTHOPEDIC SURGERY			1.3		1.3			1.2		1.2
260148	INTERNAL MEDICINE	0.3		0.9		1.2			0.4		0.4
260152	AVIATION/AEROSPACE MEDICINE NON-RESIDENCY TRAINED			0.3		0.3			0.9		0.9
<b>TOTAL</b>		<b>2.9</b>	<b>0.0</b>	<b>8.6</b>	<b>0.0</b>	<b>11.5</b>	<b>2.5</b>	<b>0.0</b>	<b>7.5</b>	<b>0.0</b>	<b>10.0</b>

MEPRS B  
Only

0321 NBHC PORTSMOUTH											
DoD Occ Code		2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
260109	GENERAL MEDICINE		0.5	0.1		0.5					0.0
260111	FAMILY PRACTICE	0.8		0.0		0.9	0.8		0.0		0.8
260116	OCCUPATIONAL MEDICINE	0.3		0.7		1.0	0.8		0.8		1.6
260129	UNDERSEA MEDICINE			1.3		1.3			1.2		1.2
260152	AVIATION/AEROSPACE MEDICINE NON-RESIDENCY TRAINED			0.2		0.2					0.0
<b>TOTAL</b>		<b>1.2</b>	<b>0.5</b>	<b>2.3</b>	<b>0.0</b>	<b>3.9</b>	<b>1.7</b>	<b>0.0</b>	<b>2.0</b>	<b>0.0</b>	<b>3.7</b>

0328 NBHC SARATOGA SPRINGS											
DoD Occ Code		2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
260129	UNDERSEA MEDICINE			0.7		0.7			0.5		0.5
<b>TOTAL</b>		<b>0.0</b>	<b>0.0</b>	<b>0.7</b>	<b>0.0</b>	<b>0.7</b>	<b>0.0</b>	<b>0.0</b>	<b>0.5</b>	<b>0.0</b>	<b>0.5</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# Eligible Population and Enrollment

# NHC New England – Eligibles and Enrollees<sup>1</sup> by PRISM and Enrollment Site (Child)

PRISM (for Elig) / Enrollment Site (for Enr)		FY	Eligibles					Prime and Plus Enrolled				
			ADFM	RET	OTHER <sup>2</sup>	AD	TOTAL	ADFM	RET	OTHER <sup>2</sup>	AD	TOTAL
0035	NBHC GROTON	2014	7,765	4,235	7,182	7,978	27,160	5,850	1,111	1,759	2,546	11,265
0035	NBHC GROTON	2015	7,620	4,218	7,061	7,388	26,287	5,719	1,150	1,809	2,536	11,214
0035	NBHC GROTON	2016	7,388	4,205	6,996	7,448	26,037	5,518	1,208	1,867	2,457	11,050
0035	NBHC GROTON	2017	7,306	4,215	6,860	7,567	25,948	5,505	1,247	1,865	2,385	11,002
0035	NBHC GROTON	2018	7,172	4,174	6,761	7,420	25,527	5,330	1,226	1,857	2,408	10,822
0100	NHC NEW ENGLAND	2014	4,687	4,450	7,667	3,828	20,632	3,284	1,018	1,437	3,167	8,906
0100	NHC NEW ENGLAND	2015	4,555	4,419	7,575	3,681	20,230	3,252	984	1,402	2,829	8,467
0100	NHC NEW ENGLAND	2016	4,461	4,351	7,656	3,734	20,202	3,117	971	1,355	2,847	8,290
0100	NHC NEW ENGLAND	2017	4,389	4,310	7,593	3,616	19,907	3,078	977	1,307	2,750	8,111
0100	NHC NEW ENGLAND	2018	4,209	4,312	7,389	3,706	19,614	2,816	924	1,304	2,584	7,628
0321	NBHC PORTSMOUTH	2014	1,918	2,927	4,480	1,543	10,868	1,071	240	357	1,055	2,724
0321	NBHC PORTSMOUTH	2015	1,961	2,933	4,613	1,726	11,233	1,058	280	427	1,077	2,842
0321	NBHC PORTSMOUTH	2016	1,948	2,900	4,671	1,781	11,300	938	306	466	1,091	2,801
0321	NBHC PORTSMOUTH	2017	1,961	2,890	4,758	1,848	11,456	903	311	503	1,012	2,728
0321	NBHC PORTSMOUTH	2018	1,956	2,883	4,755	1,781	11,374	686	280	412	971	2,349
0328	NBHC SARATOGA SPRINGS	2014	2,219	1,974	3,092	2,276	9,562	1	0	8	3,134	3,143
0328	NBHC SARATOGA SPRINGS	2015	2,135	1,998	3,192	2,303	9,629	0	1	8	2,892	2,901
0328	NBHC SARATOGA SPRINGS	2016	2,129	2,045	3,291	2,371	9,835	0	0	11	2,891	2,902
0328	NBHC SARATOGA SPRINGS	2017	2,229	2,078	3,330	2,329	9,966	0	0	4	2,851	2,856
0328	NBHC SARATOGA SPRINGS	2018	2,229	2,085	3,418	2,301	10,033	0	0	10	2,851	2,862

<sup>1</sup> Source: Eligibles = M2 DEERS Person Detail; Enrollees = M2 TRICARE Relationship Detail. Eligibles based on PRISM Area ID. Enrollees based on Enrollment Site and ACV Group = Prime or Plus.

<sup>2</sup> Includes FM of Retired, Survivors, Other, Unknown, Inactive Guard/Reserve, FM of Inactive Guard/Reserve

# NHC New England – Eligibles<sup>1</sup> by PRISM Area ID

0035 NBHC GROTON										
Gender by Age Group										
Gender	FY	0-4	5-14	15-17	18-24	25-34	35-44	45-64	65+	Total
Female	2014	969	1,450	419	1,528	1,804	1,079	2,225	2,390	11,864
	2015	949	1,426	408	1,446	1,806	1,075	2,176	2,390	11,675
	2016	944	1,413	391	1,394	1,830	1,064	2,128	2,365	11,528
	2017	937	1,444	366	1,375	1,836	1,077	2,091	2,371	11,498
	2018	901	1,451	361	1,379	1,778	1,101	2,027	2,384	11,380
Male	2014	1,006	1,454	416	3,902	3,087	1,335	2,102	1,994	15,296
	2015	998	1,434	391	3,503	2,952	1,276	2,076	1,982	14,612
	2016	957	1,430	353	3,479	2,967	1,254	2,111	1,957	14,508
	2017	964	1,391	343	3,502	2,917	1,261	2,111	1,958	14,446
	2018	944	1,386	338	3,426	2,770	1,260	2,057	1,964	14,145
Total	2014	1,974	2,904	835	5,430	4,891	2,414	4,328	4,384	27,160
	2015	1,947	2,860	799	4,949	4,759	2,350	4,252	4,372	26,287
	2016	1,902	2,843	744	4,873	4,797	2,317	4,240	4,322	26,037
	2017	1,901	2,835	710	4,880	4,753	2,338	4,202	4,329	25,948
	2018	1,845	2,837	699	4,807	4,548	2,361	4,084	4,348	25,527

0035 NBHC GROTON						
Gender by Ben Cat Common						
Gender	FY	ADFM	RET	OTHER	AD	Total
Female	2014	5,290	138	5,792	644	11,864
	2015	5,205	153	5,720	596	11,675
	2016	5,077	161	5,639	651	11,528
	2017	5,055	164	5,561	718	11,498
	2018	4,944	160	5,511	765	11,380
Male	2014	2,475	4,097	1,390	7,334	15,296
	2015	2,415	4,065	1,341	6,791	14,612
	2016	2,311	4,044	1,356	6,797	14,508
	2017	2,251	4,051	1,299	6,844	14,446
	2018	2,228	4,014	1,250	6,654	14,145
Total	2014	7,765	4,235	7,182	7,978	27,160
	2015	7,620	4,218	7,061	7,388	26,287
	2016	7,388	4,205	6,996	7,448	26,037
	2017	7,306	4,215	6,860	7,567	25,948
	2018	7,172	4,174	6,761	7,420	25,527

<sup>1</sup> Source: M2 DEERS Person Detail

# NHC New England – Eligibles<sup>1</sup> by PRISM Area ID

0100 NHC NEW ENGLAND										
Gender by Age Group										
Gender	FY	0-4	5-14	15-17	18-24	25-34	35-44	45-64	65+	Total
Female	2014	592	1,031	263	751	1,098	976	2,123	3,128	9,961
	2015	587	1,017	261	705	1,112	936	2,044	3,144	9,807
	2016	549	1,029	248	673	1,146	950	1,964	3,143	9,702
	2017	525	1,011	252	652	1,117	949	1,905	3,131	9,541
	2018	511	985	237	649	1,083	936	1,865	3,123	9,389
Male	2014	602	1,058	276	1,151	1,526	1,357	2,110	2,588	10,668
	2015	571	1,029	261	1,082	1,507	1,347	2,009	2,616	10,421
	2016	615	1,057	255	1,055	1,590	1,350	1,983	2,593	10,497
	2017	588	1,077	241	1,030	1,590	1,346	1,948	2,543	10,364
	2018	522	1,076	236	1,034	1,597	1,316	1,889	2,554	10,223
Total	2014	1,193	2,089	539	1,902	2,624	2,333	4,233	5,718	20,631
	2015	1,158	2,045	522	1,787	2,619	2,283	4,053	5,761	20,229
	2016	1,163	2,086	503	1,728	2,737	2,300	3,947	5,737	20,201
	2017	1,113	2,088	493	1,683	2,707	2,295	3,854	5,675	19,906
	2018	1,033	2,061	473	1,683	2,680	2,251	3,754	5,678	19,613

0100 NHC NEW ENGLAND						
Gender by Ben Cat Common						
Gender	FY	ADFM	RET	OTHER	AD	Total
Female	2014	3,061	268	5,990	643	9,961
	2015	2,998	275	5,906	627	9,807
	2016	2,884	278	5,892	649	9,702
	2017	2,813	302	5,778	649	9,541
	2018	2,724	317	5,698	650	9,389
Male	2014	1,626	4,181	1,677	3,185	10,669
	2015	1,557	4,143	1,668	3,053	10,422
	2016	1,577	4,072	1,763	3,085	10,498
	2017	1,575	4,008	1,815	2,967	10,365
	2018	1,485	3,993	1,691	3,056	10,224
Total	2014	4,687	4,450	7,667	3,828	20,632
	2015	4,555	4,419	7,575	3,681	20,230
	2016	4,461	4,351	7,656	3,734	20,202
	2017	4,389	4,310	7,593	3,616	19,907
	2018	4,209	4,312	7,389	3,706	19,614

<sup>1</sup> Source: M2 DEERS Person Detail

# NHC New England – Eligibles<sup>1</sup> by PRISM Area ID

0321 NBHC PORTSMOUTH										
Gender by Age Group										
Gender	FY	0-4	5-14	15-17	18-24	25-34	35-44	45-64	65+	Total
Female	2014	261	450	126	419	518	358	1,128	2,028	5,288
	2015	290	474	127	425	542	378	1,106	2,049	5,392
	2016	288	490	123	404	561	397	1,071	2,044	5,378
	2017	266	504	127	399	562	442	1,058	2,043	5,402
	2018	266	528	142	385	544	452	1,031	2,035	5,383
Male	2014	252	450	132	611	843	435	1,038	1,818	5,580
	2015	277	470	139	703	942	474	995	1,842	5,841
	2016	290	482	149	714	991	502	978	1,817	5,923
	2017	293	515	150	770	977	553	1,004	1,794	6,054
	2018	302	532	143	767	923	550	992	1,781	5,991
Total	2014	513	900	258	1,030	1,362	793	2,166	3,847	10,868
	2015	567	944	266	1,128	1,484	852	2,101	3,892	11,233
	2016	578	972	272	1,118	1,552	899	2,049	3,860	11,300
	2017	559	1,019	277	1,169	1,539	995	2,062	3,837	11,456
	2018	568	1,060	285	1,153	1,467	1,003	2,023	3,816	11,374

0321 NBHC PORTSMOUTH						
Gender by Ben Cat Common						
Gender	FY	ADFM	RET	OTHER	AD	Total
Female	2014	1,304	128	3,731	125	5,288
	2015	1,336	144	3,785	128	5,392
	2016	1,315	146	3,767	149	5,377
	2017	1,308	156	3,795	142	5,402
	2018	1,294	159	3,802	128	5,383
Male	2014	614	2,800	749	1,418	5,580
	2015	625	2,789	828	1,599	5,841
	2016	633	2,754	904	1,632	5,923
	2017	653	2,734	962	1,705	6,054
	2018	662	2,724	953	1,653	5,991
Total	2014	1,918	2,927	4,480	1,543	10,868
	2015	1,961	2,933	4,613	1,726	11,233
	2016	1,948	2,900	4,671	1,781	11,300
	2017	1,961	2,890	4,758	1,848	11,456
	2018	1,956	2,883	4,755	1,781	11,374

<sup>1</sup> Source: M2 DEERS Person Detail

# NHC New England – Eligibles<sup>1</sup> by PRISM Area ID

0328 NBHC SARATOGA SPRINGS										
Gender by Age Group										
Gender	FY	0-4	5-14	15-17	18-24	25-34	35-44	45-64	65+	Total
Female	2014	311	431	157	464	602	373	972	966	4,275
	2015	311	418	148	445	627	375	958	989	4,271
	2016	304	465	134	431	633	405	952	1,013	4,337
	2017	297	517	130	443	651	419	953	1,044	4,453
	2018	286	545	127	436	639	433	967	1,070	4,503
Male	2014	315	480	116	1,165	970	322	945	974	5,286
	2015	315	485	120	1,126	1,033	359	927	993	5,358
	2016	317	521	134	1,155	1,040	384	933	1,015	5,498
	2017	333	520	153	1,081	1,039	406	954	1,028	5,513
	2018	329	538	161	1,091	995	436	945	1,035	5,531
Total	2014	626	912	273	1,629	1,571	695	1,917	1,940	9,562
	2015	626	903	267	1,571	1,660	734	1,886	1,982	9,629
	2016	621	986	268	1,586	1,673	789	1,885	2,027	9,835
	2017	630	1,036	283	1,524	1,691	825	1,906	2,071	9,966
	2018	615	1,083	288	1,527	1,633	869	1,912	2,105	10,033

0328 NBHC SARATOGA SPRINGS						
Gender by Ben Cat Common						
Gender	FY	ADFM	RET	OTHER	AD	Total
Female	2014	1,501	130	2,440	204	4,275
	2015	1,444	137	2,474	216	4,271
	2016	1,430	147	2,527	232	4,337
	2017	1,496	150	2,574	234	4,453
	2018	1,485	151	2,641	227	4,503
Male	2014	718	1,845	652	2,072	5,286
	2015	692	1,862	718	2,087	5,358
	2016	698	1,897	763	2,139	5,498
	2017	733	1,928	756	2,096	5,513
	2018	744	1,934	778	2,074	5,531
Total	2014	2,219	1,974	3,092	2,276	9,562
	2015	2,135	1,998	3,192	2,303	9,629
	2016	2,129	2,045	3,291	2,371	9,835
	2017	2,229	2,078	3,330	2,329	9,966
	2018	2,229	2,085	3,418	2,301	10,033

<sup>1</sup> Source: M2 DEERS Person Detail

# Update History

- ❑ Version 1: New portfolio template. Direct Care costs for FY13 are based on FY13 MEPRS expenses; FY14 is based on FY13 MEPRS with inflation factors applied. May 2015.
- ❑ Version 2: Updated FY14 data; added FY15 data; added Pharmacy, Radiology, and Laboratory data; added additional views of eligible data; added Ambulatory Surgery Top 20 Procedures. FY14 Direct Care Costs are based on FY14 MERPS expenses; FY15 Direct Care Costs are based on FY14 MEPRS with inflation factors applied. March 2016.
- ❑ Version 3: Updated FY15 data; added FY16 data; added Appointment Data. FY15 Direct Care Costs are based on FY15 MEPRS expenses; FY16 Direct Care Costs are based on FY15 MEPRS with inflation factors applied. March 2017.
- ❑ Version 4: Updated FY16 data; added FY17 data. FY16 Direct Care Costs are based on FY16 MEPRS expenses; FY17 Direct Care Costs are based on FY16 MEPRS with inflation factors applied. March 2018.
- ❑ Version 5: Updated FY17 data; added FY18 data. FY17 Direct Care Costs are based on FY17 MEPRS expenses; FY18 Direct Care Costs are based on FY17 MEPRS with inflation factors applied. March 2019.